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NEWS SUMMARY

GENERAL

Steel wins NATO debate

Liberal leader David Steel's attempt to stop the party supporting a defense policy which would mean the break-up of NATO was successful yesterday.

The party conference at Blackpool rejected demands that Britain should embark on unilateral disarmament and withdraw from NATO.

A principal political danger, that the conference would adopt a defence policy barely distinguishable from Labour's Left, was averted. Page 9

Eric Heffer urged the Labour Party to reject dilution of its Socialism and urged dissenters to "join the Liberals—or any other party."

Callaghan hits back

Opposition leader James Callaghan repeated his demand to Mrs Thatcher to recall Parliament and the economy. Back Page

Polish plan

Polish workers' leaders announced plans to establish a nation-wide free trade union organisation which would exclude Communist Party officials from union posts.

Diamond raid

Two raiders stole 20 gems worth £1m, including the £400,000 Marlborough diamond, from Graff's the jewellers at Brompton Road, London.

Chileans vote

Labour Party general secretary Ron Hayward attacked Government for putting trade before caring who it did with or at what cost, while Chileans voted in the Pinchet plebiscite. Page 6

Daily Express

Publication of the London editions of the Daily Express was halted last night for the third night running because of a dispute involving printers in the printing and machine-rooms. The London edition of the Daily Star was affected. Page 9

Dearer beer

Courage, Scottish and Newcastle Breweries, and Carlsberg are to increase prices of beers and lagers shortly by between 2p and 4p a pint. Page 7

Lowest air fare

British Airways announced the cheapest London-New York winter stand-by single air fare, £77. Some business travellers on European air routes are "over-charged." Page 7

Iran power

Iran's Revolutionary Council, which has ruled since the Shah was deposed last year, announced its dissolution and transfer of powers to the Majlis (Parliament) and newly-appointed Government. Page 6

Israel concerned

Israel is concerned at the consequences of the Latin American reaction to its annexation of all Jerusalem. Page 6

Briefly . . .

Anstruther will hold a General Election on October 18. Prime Minister Malcolm Fraser told Parliament. Page 4

Two merchant ships, Dutch and Greek-registered, landed 138 Vietnamese refugees in Singapore.

The "father of Nescafe," Swiss chemist Max R. Morgenstern, has died near Vevey, Switzerland, aged 80.

Lord Carrington will pay an official visit to China between October 2-6, and will visit Japan and Hong Kong. Back Page

CHIEF PRICE CHANGES YESTERDAY

(Prices in pounds unless otherwise indicated)

	RISSES	LEAVES
Arbuthnott Lathan	240 + 8	46 - 5
Asia Land	80 + 8	14
Cornell Dresses	88 + 12	91 - 3
Dunlop	80 + 6	5
Hewitt (J.)	38 + 7	7
Hogg Robinson	125 + 7	7
Ingram (H.)	21 + 3	6
ML Holdings	370 + 20	6
Maynards	138 + 8	5
Wilson (Connolly)	113 + 7	4
Aran Energy	440 + 14	2
Cen. Pacific Mins.	241 + 2	1
Malayan Tin	123 + 13	1
S. Pacific Petrol.	181 + 1	1
FALLS		
Excheq. 10pc 1982-1991	-	11
Treas. 12pc 1982-1993	- 1	12
De Beers Dfd.	473	12
Grootveld	650	23
Poseidon	296	15
BTR	363	11

Howe's tough line on high public sector pay claims

BY ROBIN PAULEY

THE GOVERNMENT yesterday served notice on local authorities that demands for high wage rises in the next pay round must be resisted and concepts of catching up and comparability are dead.

Sir Geoffrey Howe, Chancellor, told the Labour-controlled Association of Metropolitan Authorities conference in Manchester, that there was no question of the Government funding any high pay awards in the public sector.

In a tough speech, he said if the projected overspend on local authority current expenditure looked like materialising this year the Government would act.

"We will not hesitate to take action necessary to minimise the risk of any overspending," he said.

A moratorium on capital projects was still an option, he said later, although he admitted that such a move was the least attractive action.

On pay, which accounts for about 70 per cent of local authority current spending, Sir Geoffrey took an equally strong line. He seemed to be indicating that future settlements will have to be in single figures.

"It is absurd to speak of the need to keep pace with inflation, regardless of circumstances. There can be no question of a norm or the need for catching up," he said.

On rising rate levels Sir Geoffrey said the most damaging effect was on local industry. Heavy rates could cripple firms, destroy jobs and contribute to pressures towards bankruptcy. They certainly did not help firms to expand and create greater wealth.

Pauline Clark writes: Sir

Geoffrey's warning came only a day after local authority

employers' representatives "reluctantly" agreed to accept an offer for 500,000 white collar

council workers.

The employers have warned

that their 13 per cent offer,

backdated to July, cannot be

improved without risking jobs

and cutting services. The

National and Local Government

Officers' Association is demand-

ing a 20 per cent increase.

with what the nation and the

taxpayer could afford.

"And so must all our cash

limits. Those for the coming

year will have to allow for sig-

nificantly lower increases in cash

spending than were allowed for

in the present year's limit.

"I hope that we can steer

local authority spending back on

course. Otherwise, there will be

no hope of your achieving the

extra 2 per cent reductions

which we have told you we want

for next year. A substantial pro-

portion of the reduction must

have been achieved by catching up," he said.

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EUROPEAN NEWS

FIAT CONFRONTS ITS UNIONS

Italy faces an autumn of unrest

BY RUPERT CORNWELL IN ROME

A SUMMER of rumour and shadow boxing in Turin is over. The confrontation between management and unions at Fiat over the company's drastic plans to slim its workforce is potentially the most serious and far-reaching labour dispute in Italy for several years.

Not only is it taking place in the company which invariably sets the trend for industrial relations throughout the country, it is also the steepest proof yet of the profound difficulties facing Italy's car industry. The problems in part are those facing manufacturers throughout Europe: a diminishing market and an ever more serious threat from Japan. But they are also of peculiarly Italian origin and can now, it is clear, be ignored no longer.

It is perhaps not too much to say that on the outcome of the negotiations broken off in Turin on Wednesday evening will hinge the ability of big private industry in Italy, ensnared by shrinking competitiveness and low productivity, to carry out the necessary reordering of its affairs.

The alternative, in all probability, is a gradual drift into what the Italians call the *area assistita*, that large segment of the national economy which depends for its survival on state subsidies. The recent experience of Italy's deficit-ridden public-sector enterprises, consuming

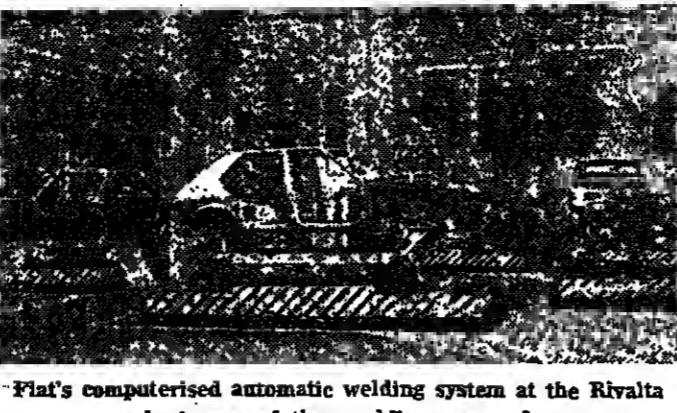
more resources than they produce, offers anything but encouragement.

For the company itself, the present slowdown is part of a much wider process of change, as it adapts to bleaker times. Sweeping management changes have been made — most dramatically the withdrawal of Sig. Umberto Agnelli from the front line post of managing director on July 31 to a less-exposed berth in the group's financial hierarchy. As his elder brother Giovanni put it at the time: "In Turin, it's Fiat which takes people on, and the Agnelli who do the sacking."

Sig. Giovanni Agnelli served a concrete warning of what was to come at Fiat's annual meeting at the beginning of that month, utilising the company's intention to reduce output by 30 per cent in the second half of this year.

Simultaneously the company, now in the day-to-day hands of Sig. Cesare Romiti, sole managing director and a financial specialist, began soundings on what seems likely to be a major fund-raising operation to provide new resources to underpin the L5.400bn (£2.7bn) investment promised over the next five years.

Fiat's immediate intentions are simply stated. To cope with a decline in sales predicted to last until the end of 1981, the group wants to reduce output



Fiat's computerised automatic welding system at the Rivalta works is one of the world's most modern.

by 20 per cent over the period — in other words to lop 457,000 off the scheduled production of 2.25m vehicles. If nothing is done, Fiat management argues, surplus stocks of 492,000 units would pile up in 1980 and 1981.

Above all, Fiat does not want to repeat the errors of 1974-75, the last cyclical downturn in the car market.

This time, the company is determined at all costs to preserve its investment programme, with the goal of a bigly modern range of products, centred on four basic models, when sales start their expected improvement in early 1982.

Hence the unprecedentedly tough line on its proposals to cut its workforce. The original offer, from which Fiat's negotiating team appears to have budged little during the three days of talks with the unions, was for 24,000 of the 140,000 workforce in its car division to be laid off completely with state aid until the end of 1981. At that point, half of them, perhaps, might be reabsorbed.

Thus far at least, Fiat has remained impervious to the calls from Rome of state aid for the car sector and a plan to put the industry back on its feet — but implicitly conditional on the company, softening its line on

layoffs. The Government fears nothing more than an autumn of labour strife, when the economy's difficulties are already growing, and when its survival depends on the support of the ever-volatile Socialist Party.

The unions, however, see things very differently. They dispute the contention that alternative employment exists in Turin, and will countenance no more than short-term layoffs, early retirement, and greater flexibility within the group, which ironically would have been a real victory for management had it been offered in the boom year of 1979 when Fiat could not produce enough cars to meet demand.

So what now? The Government, inevitably, has been obliged to step in and offer its services as a mediator. And the early indications are that it will lean as heavily as possible on Fiat to water down its proposals.

The poker game goes on. Immediately after Wednesday's breakdown of talks, Fiat announced it could wait no longer, and set in motion procedures for what are believed to be between 12,000 and 15,000 redundancies. The unions took their case to the Government, to Sig. Franco Foschi, the Labour Minister, and declared a three-hour protest strike throughout the Fiat group yesterday.

Community ship output down 42%

By John Wyles in Brussels
EEC SHIPBUILDING output plunged by 42 per cent between 1976 and the end of 1979, and, despite a slight pick-up in orders last year, there are few signs of any real recovery in shipbuilding activity over the next 15 months.

This is the gloomy conclusion of a European Commission report on the Community's shipbuilding industries. It follows on the heels of the Commission's adoption of a proposed directive aimed at curbing destructive competition among EEC shipyards.

The report sees no prospect of any balance in shipbuilding supply and demand before 1984-85. While EEC shipbuilding is languishing, however, the report notes that the yen's depreciation over the past 18 months is giving Japanese yards cost advantages of between 25 and 55 per cent over their EEC counterparts.

The Organisation of Economic Co-operation and Development disclosed this week that Japan had captured 85 per cent of all available new orders in the first six months of this year.

French budget aims for FF2bn oil windfall taxes

BY TERRY DODSWORTH IN PARIS

THE French Government is aiming to raise about FF2bn (£200m), additional revenue next year by taxing the windfall of company profits, which have arisen from the dramatic rise in energy prices during the last 18 months.

Behind the budget measures are two main objectives. On the one hand, the authorities want to siphon off exceptional earnings from the exploitation of oil and gas resources in France.

Under the existing system, companies can deduct expenditure from their profits up to a ceiling of 23.5 per cent of turnover on their wells and 50 per cent of the profits from these parts of the business.

These rules are now being changed in two ways. First, the dual relief system is to be gradually abandoned. The Government justifies this move on the grounds that profits are high enough today to ensure continuing exploration.

The change in the regulations have been designed to work clearly in favour of increasing the search for energy. In principle, the amount of PRG finance on which the oil companies are entitled to charge depreciation, is now to be re-integrated into taxable profits, thus escaping the taxman only once.

However, only 20 per cent of these "depreciable" PRG funds are to be brought back into taxable profits during the next 10 years for research undertaken in France; overseas, however, the proportion of PRG finance which will have to be re-integrated will amount to 80 per cent during the next five-year period.

Second, the Government is to reduce drastically the time in which allowances against the PRG can be used — from five years to one — with the clear aim of speeding up exploration work, especially in France.

This move clearly fits in with the current target of accelerating the search for energy by giving out more exploration licences to the home-grown companies.

France plans 18% defence spending rise

BY ROBERT MAUTHNER IN PARIS

THE FRENCH Government has made a special effort in the field of defence in its 1981 draft budget, approved by the Cabinet on Wednesday, in spite of a general restriction of public spending which has affected most departments.

Defence spending will rise by nearly 18 per cent next year to FF104bn (about £10.4bn) excluding military pensions, which is equivalent to 3.85 per cent of GDP. This compares with an increase of only 16.4 per cent in total public expenditure.

Though the sharp rise in the price of petrol and fuel oil will absorb a substantial proportion of the military budget, the authorities have made sure that spending on new equipment will also be increased. Military equipment allocations for next year have risen by 22.6 per cent to FF64.4bn — three times the rate of increase for civil equipment.

In an address to the French Institute of Advanced Defence Studies yesterday, M. Raymond Barre, the Prime Minister, said that if the neutron bomb was adopted by France, it would



M. Barre . . . own master

become part of a whole panoply of weapons. There was no question of making the country's whole defence system dependent on the neutron bomb.

The Prime Minister said that France intended to remain master of its own military destiny and would refuse to be drawn into conflicts in which its vital interests were not threatened.

Madrid delegates quiet on East-West differences

BY ROBERT GRAHAM IN MADRID

AFTER TWO days of closed session talks here delegates from 35 states preparing for the third conference on co-operation and security in Europe have continued to play down the major underlying differences between East and West Europe.

The meeting, which was formally opened on Tuesday, is entirely procedural, designed to draw up an agenda and the framework for a full conference beginning in November.

"We prepared for this meeting with sensitivity because we wish the November meeting to be successful," he was quoted as saying.

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AIR NEW ZEALAND

هذا من الخط

EUROPEAN NEWS

British Tories in EEC oust Plumb over CAP reform

BY LARRY KLINGER IN BRUSSELS



THE European Democratic Group, the 64-member European Parliament faction dominated by the British Conservatives, has stripped the agriculture working party of its chairman, Sir Henry Plumb, and several other members who have been criticised within the party as being unsympathetic to radical reform of the Common Agricultural Policy (CAP).

While the group yesterday played down the significance of the reshuffle, pointing out that the changes were part of an annual readjustment of committees, the new working party, unlike its predecessor, will have as its main priority the task of suggesting possible reforms of the CAP.

Mr. James Scott-Hopkins (EMP, Essex North-East), who also remains the European Democratic spokesman on agriculture.

Mr. Pearce said that under his chairmanship the working party would take a long-term view of the CAP's future. The working party would probably not concern itself with next year's farm price review but would look for proposals on how "adaptations in the CAP" could serve the wider economic interest.

The reshuffle does not, however, alter the group's plan for a one-day seminar on agriculture to be held on October 1 at the Europa Hotel, London.

The Socialist Group, which is the largest faction in Parliament, has already launched a new study of the CAP. A special working party under the chairmanship of Mrs. Barbara Castle (EMP, Greater Manchester North) plans to produce a policy document "to secure fundamental changes in the CAP before the next farm price discussions and as part of the discussions on the budget."

Western inflation down

BY DAVID WHITE IN PARIS

INFLATION IN the industrialised West dropped to 0.5 per cent in July, the lowest monthly rate since 1978. The increase since the same time last year fell to 12.8 per cent, from 13.6 per cent in June.

But the Organisation for Economic Co-operation and Development said that the slowdown was largely due to coinciding developments in the three largest countries, and that inflation among the remainder of the 24 OECD member countries remained high.

Yugoslavia in \$1.3bn ship deal with Russia

By Anthony Robinson

YUGOSLAVIA'S ailing shipyards have received a major boost from the Soviet Union, which has agreed in principle to purchase 88 ships worth \$1.3bn over the next five years.

The agreement between the Yugoslav shipbuilding corporation, Jadranbrod, and the Soviet ship importing corporation, Sudomimport, provides for the construction of 56 ships at coastal yards and 42 smaller vessels.

The agreement still has to be ratified by the two Governments but is expected to double the value of ship exports to the Soviet Union compared with the present five-year plan period which ends in December.

The new agreement is a reflection of the Soviet desire to forge closer economic links with Yugoslavia. The non-aligned country has remained outside Comecon and the EEC but has special agreements with both.

It aims to ensure that its overall pattern is evenly balanced between its two major trading partners. In recent months, however, Yugoslavia has found it much easier to increase its exports to Comecon than the EEC and the latest contract indicates that this trend could well continue.

EEC oil imports fall 12%

BRUSSELS — European Community member countries imported 12.5 per cent less oil in the first 84 months of 1980 than in a comparable period last year, the EEC Energy Commissioner, Herr Guido Brunner announced yesterday.

Herr Brunner said the reduction proved "not only the readiness on the part of the ordinary citizen to save oil, but also the success of Community efforts to co-ordinate their energy saving measures."

The Nine had imported 315m tonnes of oil so far this year, 4m tonnes less than the comparable period in 1979, he said.

On the basis of present figures, the Community will easily undershoot the target figure of no more than 472m tonnes of imports this year," Herr Brunner said.

In April, the EEC Commission estimated that, even if imports were kept to 460m tonnes, the Community would buy about \$100bn for oil in 1980, \$25bn more than last year.

Brezhnev and Polish deputy agree on closer co-operation

BY DAVID SATTER IN MOSCOW

THE Polish deputy Prime Minister, Mr. Mieczyslaw Jagielski, yesterday met with Mr. Leonid Brezhnev, the chief Soviet ideologist, which may have touched on the spread of the free union movement in Poland, including the formation of free intellectual and professional unions.

The Tass report on Mr. Jagielski's meeting with Mr. Suslov said the two "exchanged opinions on questions of mutual interest," a phrase indicating a degree of disagreement.

Mr. Jagielski's visit to the Soviet Union is the first by a Polish leader since the out-Soviet economic officials break of strikes which resulted in Polish Government

and he had a meeting on Wednesday night with Mr. Mikhail Suslov, the chief Soviet ideologist, which may have touched on the spread of the free union movement in Poland, including the formation of free intellectual and professional unions.

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ing class.

At the same time, Pravda quoted Mr. Kania, with apparent approval, as saying that the struggle in Poland against anti-Soviet elements was continuing.

The newspaper quoted Mr. Kania as vowing that the Polish Communist party leadership would "emphatically resist attempts to violate order, unwarranted actions and relaxation, hating of workers who are honestly and devotedly working for the benefit of Poland."

Anthony Robinson writes: The Czechoslovak authorities have reacted to events in Poland in the by now traditional way of leading the

communist world's press attacks on "anti-Socialist activities" in that country and by arresting dissidents in Czechoslovakia itself.

According to Czechoslovak emigre sources in Vienna a police swoop on Tuesday led to the arrest of 11 people accused of having sent a letter of support to striking Polish workers.

Those detained included the Foreign Minister under the former Dubcek regime, Mr. Jiri Hajek and the former Education Minister, Mr. Vladimir Kadlec as well as Charita 77 spokesperson, Ms. Marie Hronadkova and other prominent dissidents.

"Look at the prices in the shops and you realise this isn't an excessive demand. After all, a kilo of sausage costs at least Zi 140 (\$4.50), the strike leader said.

"And there is a great disproportion in the distribution of money. The managers don't have to count the pennies like we do, they don't have to queue for meat like we do—they get it through the back door."

In the past few days, the Polish Communist Party has suggested that "anti-socialist elements" shared responsibility for the continuing labour unrest in Poland, an accusation dismissed as "bald-faced slander" by one of the workers here.

The Machow strike leaders include members of the Communist Party, and vice-chairman Jerzy Miszinski is also the head of the Communist-controlled official trade union.

Workers here were cautious in their comments on the establishment of trade unions outside party control, a major concession won by strikers on the Baltic coast.

Reuter

The end of patience at Poland's sulphur mines

TARNOBRZEG, Poland — "All of us have stomachs of roughly the same size," said the white-helmeted worker at the closed gate of the Kopalnia Machow sulphur mine six miles south of here. "We want to fill them. We have the right to a decent existence."

Delivered in a tone of quiet determination, without anger, the statement touched the core of grievances which brought production at one of Poland's biggest sulphur mines to a halt on Wednesday last week—long after workers on the Baltic coast and in the Silesian coalfields returned to work.

"Peasant workers have a reputation for patience and they like the Government's thought we would take everything, for ever. But our patience has come to an end."

Working conditions considered unhealthy apparently played a major role in the chain of events which led the sulphur miners of Machow to down tools, three days after striking coalminers in Silesia returned to work.

Tarnobrzeg, in the southeastern corner of Poland, is one of a string of towns still affected by strikes despite warnings by the Communist leadership that striking workers were pushing

the country towards economic disaster.

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OVERSEAS NEWS

Fraser calls elections for October 18

BY PATRICIA NEWBY IN CANBERRA

AUSTRALIA'S Federal election will be held on October 18. Mr. Malcolm Fraser, the Prime Minister, announced last night.

The election has been called two months before the three-year term of office expires for the Liberal-National Country Party's coalition Government to avoid coinciding with the Queensland State elections, scheduled for December.

According to opinion polls, which are reasonably reliable in Australia because voting is compulsory, Mr. Fraser's coalition should be returned

with a reduced majority. At present, he holds a 48-seat majority in the 124-seat House of Representatives—the second highest majority on record for Australia, the highest at 55 seats, was won by Mr. Fraser in 1975.

Preferences

The opposition Labor Party, led by Mr. Bill Hayden, needs an across-the-board sweep of 61 per cent to win.

Although Labor is ahead in the opinion poll on a first-past-the-post basis, it trails the coalition

when preferences of minor parties are taken into account. The House of Representatives is elected on a preferential voting system.

Labor has already announced its campaign slogan "Raise the Standard" and will campaign on "the erosion in family living standards" in the past five years and unemployment. At present 5.9 per cent, it will also attack the Fraser Government's policy of pricing domestically-produced crude oil at world prices, and has promised a 12-month freeze on petrol prices, if elected.

Mr. Fraser has not announced his campaign strategy beyond

previous statements that the Government will be standing on its record of "responsible" economic management. The coalition is expected to campaign on broad national issues such as resource development and defence.

Charismatic

Mr. Bob Hawke, the charismatic former President of the Australian Council of Trade Unions, who consistently outpolls both Mr. Fraser and Mr. Hayden as the public's choice for Prime Minister, Mr. Don Chipp.

Parliament for the safe Labour seat of Wills in Victoria.

If Labour wins, Mr. Hawke will be Minister for Labour. If it loses, he is expected to challenge Mr. Hayden for the leadership. An election for half the Senate will also be held on October 18. The 64-seat Senate is elected for a six-year term, half its number coming up for re-election every three years.

Mr. Fraser is expected to lose his present majority in the Senate, with the balance of power after the election being held by four or five Australian Democrats led by the former Liberal Minister, Mr. Don Chipp.



Mr. Malcolm Fraser

Japan warns on oil shortages

BY RICHARD C. HANSON IN TOKYO

JAPAN'S SENIOR representative to the International Energy Agency (IEA) said yesterday that world oil shortages will make it difficult for Japan to reach its 1985 target for oil imports of 6.8m barrels a day.

Mr. Naohira Amaya, a Vice-Minister for International Trade and Industry, warned businesses not to count on the availability of that much oil in formulating strategies over the next few years.

Under present IEA projections, agreed at the 1979 Tokyo summit meeting, Japan's imports of oil were expected in 1985 to rise by about 17 per cent from the present 5.42m barrels a day "ceiling" on imports.

Japan's imports this year are already falling below the 5.42m b/d levels mostly because of slackened demand, but in future supply shortages are likely to re-emerge as the main problem.

Mr. Amaya said the Government has not yet considered revising its economic growth projections to account for the possibility of less oil availability.

Private studies have indicated that constraints on energy supplies, including oil, will mean slower rates of growth than officially projected at present.

At the time of the Tokyo summit meeting, Japan was

allowed to project a sharper rate of increase in oil imports by 1985 than the other participating countries.

The U.S. and West Germany expected imports to level off. Italy and Canada expected to increase imports but by smaller amounts than Japan.

Meanwhile, Japanese oil importers report that there has been no progress in reopening oil imports from Iran. Shipments were stopped in April when the Japanese and other international oil companies refused to accept an increase in the price of Iranian crude to \$35 per barrel. Since then, a softer market for spot crude has made the offer even less attractive.

The Ministry of International Trade and Industry (MITI), however, believes there will be no problems with supplies this year as the country enters the peak period of winter demand. Japan's stockpiles of oil are now well above the 100-day supply level.

Reuter reports from Tokyo: A fleet of eight British warships, including the 5,440-ton guided missile destroyer Antir, arrived off Japan yesterday and made port calls at Tokyo, Yokohama and Yokosuka.

Kenya halts Uganda coffee

By John Worrall in Nairobi

KENYA has halted shipments of Uganda's vital coffee exports through the port of Mombasa, Ugandan officials said yesterday.

The move is the latest and most serious sign of deteriorating relations between the two countries at a time when growing security problems have made it increasingly unlikely that the ruling six-member military commission can fulfil its pledge to hold elections by the end of this month.

Kenya Press reports have blamed the stoppage on inadequate security along the rail and road route through eastern Uganda. The bulk of the estimated 120,000-tonne crop, which provides over 90 per cent of Kenya's export earnings, is shipped through Kenya to Mombasa.

Officials at the Coffee Marketing Board (CMB) add that even if the route were reopened, a strike by more than 1,000 workers at a major processing plant near the capital, Kampala, would halt loading.

Uganda says that 154 wagons, 85 of them containing coffee, are waiting at the Uganda border town of Tororo.

Recent weeks have been marked by sharp exchanges between the two countries. President Daniel arap Moi of Kenya has been highly critical of the military commission's inability to restore law and order.

His broadly capitalist Government looks with alarm on the prospect of the former Ugandan president, Dr. Milton Obote, returning to power and reintroducing socialist policies.

Shortly after taking office, Mr. Paulo Mwanga, chairman of the military commission which overthrew President Godfrey Binaisa in May this year, promised all-party elections and a return to civilian rule by the end of September.

Kim denies prosecution charges

Defence lawyers yesterday denied prosecution charges that Kim Dae-Jung had tried to overthrow the South Korean Government. Reuter reports in a censored dispatch from Seoul, earlier, martial law prosecutors had demanded the death sentence for the former Presidential candidate, and sentences of three to 20 years' jail for 23 others accused.

OPEC aid call

Indonesia would like to see from the Organization of Petroleum Exporting Countries (OPEC) more equitably distributed, Mochtar Kusumahmadja, the country's Foreign Minister, said. Reuter reports from Jakarta. Speaking after a briefing with President Suharto on next week's OPEC meeting in Vienna, the Minister denied the organisation was paying insufficient attention to the needs of the developing world.

India security move

Security measures on the border between the north-eastern Indian State of Nagaland and Burma, are to be stepped up, after recent clashes between rival Naga groups in which at least 22 people died, Reuter reports from New Delhi. In the latest clash, 10 members of a pro-Communist Naga guerrilla group which crossed from Burma were killed in an ambush.

UN \$50m for China

A United Nations agency has agreed to give China \$50m to help its population control programme. AP reports from Peking. Under the accord, the UN Fund for Population Activities will allocate \$14m to help China's first national census in 15 years, scheduled for next year.

S. African black guerrilla reprieved from execution

By QUENTIN PEEL IN JOHANNESBURG

THREE South African judges yesterday reprieved a black nationalist guerrilla, James Mange, from a death sentence for high treason, following an international campaign for clemency.

The death sentence for treason—the first to have been passed by a South African court for 30 years—was overruled by the Appeal Court in Bloemfontein, South Africa's supreme court of appeal. Mr. Mange had been convicted on charges of plotting to attack a police station. He will now serve 20 years in jail.

Mr. Justice Rumpff, Chief Justice, agreed that the death sentence had not "ordinarily" been imposed in South Africa for high treason, which "mostly" originated from a trial of nine ANC members, charged with taking part in planning an attack on a police station and the seizure of civilian hostages in a Pretoria bank in February.

Alcohol-petrol goes on sale soon

A BLEND of petrol and alcohol is to go on sale in South Africa from next month, in the latest move aimed at reducing South Africa's dependence on imported crude oil. Mr. F. W. de Klerk, Minister of Mineral and Energy Affairs, announced last night.

The blend would be sold in place of normal premium grade petrol at selected petrol stations throughout the Witwatersrand area, South Africa's industrial heartland, he said.

As additional volumes of alcohol become available, the



Iraq claims victory in border skirmish with Iran

BY PATRICK COCKBURN

IN A significant escalation of the border skirmishing between Iraq and Iran, Iraq claimed yesterday to have liberated 50 square kilometres of its territory on the border with Iran.

The Iraqi Defence Ministry claimed that it had destroyed three Iranian planes, including a Phantom jet fighter, and 29 tanks in fighting around the Iranian border crossing of Qasr-e-Shirin. It claimed that Iraqi losses included three tanks, three troop carriers, six soldiers dead and 14 wounded.

Over the past six months, the

Iranian authorities have frequently given colourful accounts of fighting with the Iraqis in the border region which diplomats in Tehran have usually discounted as being heavily exaggerated.

In Tehran yesterday, the army claimed to have shot down three Iraqi aircraft and to have lost one of their own helicopters. Mr. Saddam Hussein, the Iraqi President, said recently that he does not want a wider war with Iran, and claims no territory other than that which has been taken under old treaties which are not accepted

in Baghdad. The wedge of territory in which the fighting is taking place appears to be that allocated to Iran by a treaty signed with Iraq in 1937. The area is broken hill country on the edge of the Mesopotamian plain inhabited by tribes of uncertain allegiance.

An Iraqi Defence Ministry official said yesterday that Iraqi soldiers "had liberated all the Iraqi territories which the Iranian authorities had failed to return in compliance with international agreements."

In the past, the Iraqis have

given heavy support to Arab separatist guerrillas in the Iranian oil province of Khuzestan. Earlier in the year, Iran attributed the takeover of the Iranian Embassy in London to the Iraqis.

Iraq has also given some financial and military support to dissident Kurdish tribes west of the city of Kermanshah. Some arms are believed to have gone to Kurdish rebels fighting the Iranian army further north.

Iran has responded by supporting the anti-Government groups in Iraq, notably dissident organisations among the Shahi

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YES NO

Should we test the cost-effectiveness of direct mail advertising?

YES NO

If yes, have we asked about the special 'newcomers' introductory offer by which we can send the first 1,000 items free?

YES NO

Comment

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Are we satisfied with our current reference systems, e.g. for sales, vehicles or research data?

YES NO

If no, have we considered using the POSTCODES system, which provides a ready-made and comprehensive reference system?

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Do we send printed material to Europe in any quantities?

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If yes, have we tried BULK AIR MAIL, which flies to Europe at special low prices?

YES NO

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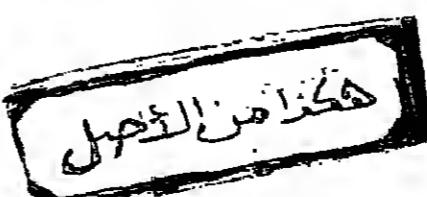
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 Contract parcels _____ Expresspost _____ Job Title _____
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AMERICAN NEWS

U.S. go-ahead for sale of military goods to China

BY DAVID BUCHAN IN WASHINGTON

THE CARTER Administration has approved about 400 export licences which would enable China to buy U.S. military technology. In return it hopes to buy light-weight, heat-resistant metals from China for aircraft manufacture.

This was disclosed by Dr. William Perry, the U.S. Defence Department's top research and development official, who has been leading an American delegation in talks with the Peking government this week in the Chinese capital.

These constitute a further sharp change in the relationship between Washington and Peking, started in earnest with the trip to Peking last January of Mr. Harold Brown, the U.S. Defence Secretary.

The relationship has heavy

political overtones, not least to the Soviet Union which since its invasion of Afghanistan has no longer been treated by Washington as a par with Peking.

But Dr. Perry said this week the Chinese understood the U.S. was not prepared to sell them military weapons outright. In fact, it was reported at last week's Chinese People's Congress that China had overspent its defence budget because of last year's war with Vietnam and would curb spending.

Dr. Perry noted that China had "vast quantities" of titanium, vanadium and tantalum, three metals used in aircraft manufacture but which are in relatively short supply in the U.S. But the Pentagon official said talks on these were still preliminary and he could not pre-

dict how much of the metals the Chinese were willing to sell.

Several months ago, the Carter Administration announced its decision in principle to sell China technology which had civilian-military use, such as transport aircraft.

This week Dr. Perry disclosed that the Carter Administration had given Lockheed the go-ahead to negotiate a sale of C-130 transport aircraft and Boeing to pursue talks with Peking on a possible sale of Chinook helicopters.

In addition, the defence official told the Chinese the Administration had no objection to their purchase of an advanced high-speed computer, offered by Western Geophysical Company of Houston, to process data in China's search for oil and gas.

Pinochet to seek only one 8-year term

BY MARY HELEN SPOONER IN SANTIAGO

GENERAL Augusto Pinochet, the Chilean President, has announced he will not attempt to remain in office following the eight-year transition period provided in the proposed constitutional project submitted to a plebiscite yesterday.

The new constitution stipulates that no Chilean President may succeed himself, but an exception is made for the Head of State in office when the new constitution is implemented.

Gen. Pinochet indicated he did not aspire to remain in office after 1989 but that the military government would continue in Chile "while it is necessary for the country."

More than 6.7m people went to the voting sites, beginning at 8 a.m. The first returns were announced about eight hours later.

Opposition leaders, such as Sen. Andres Zaldivar, Christian Democratic leader and former

Finance Minister, have criticised the lack of electoral safeguards in the voting procedures.

Blanks were counted as "yes" votes in approval of the proposed constitution. Those Chileans seeking to express opposition to the entire process by casting such ballots were inadvertently supporting the new constitution and the lengthy transition period.

Chile's military authorities announced that 11 bombings had taken place in Santiago on Wednesday, with small explosions near supermarkets, banks and shops.

Soldiers patrolled the voting sites to ensure order and to resolve conflicts of identification. In order to ensure that no one voted twice, individuals were required to stain one finger with indelible ink which would remain imprinted for at least 12 hours.

Peru bank strike ends

BY DOREEN GILLESPIE IN LIMA

A THIRTEEN-DAY Peru bank strike ended yesterday after banks agreed to wage increases plus re-instatement of 50 union leaders who had been dismissed during strikes under the military regime which ended on July 28. Agreement was reached after Government mediation.

Employees have received an increase of Soles 18,000 (£25) a month plus a Soles 80,000 bonus each year towards their child-

ren's education. The union had been asking for a monthly increase of Soles 50,000.

The civilian Government is now faced by a threatened 48-hour strike at all the major mines on September 18 and 19. Miners are protesting against increasing cost of living following recent increases in fuel and transport—and demanding a solution to pending claims including reinstatement of workers dismissed

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The President is proud—his critics would say

UK NEWS

Call to decrease fares on European air routes

BY MICHAEL DONNÉ, AEROSPACE CORRESPONDENT

THE BUSINESS traveller paying an economy class fare on short-haul European air routes is being overcharged, and steps should be taken by Government and the EEC to remedy this, says the Air Transport Users' Committee.

In a study of European air fares the committee, the UK air travel consumer watchdog, says too many European airlines are overcharging passengers and sheltering behind international bilateral air agreements.

These agreements between Governments at each end of any particular air route "create a formidable protection" for airlines, but "none for passengers".

The AUC says this system of

bilateral agreements needs drastic revision.

Assuming that 26 Governments each have an agreement with the other 25, there are 325 pairs in the system—surely a formidable protection against the potential flood of air traffic demand.

"Even within the EEC there are 36 pairs of agreements and the three new intended members of the Community will increase this to 66."

The committee says the European Civil Aviation Committee, and the EEC have failed to produce a European civil aviation policy which would end the disadvantages of these agreements.

In the meantime, progressive airlines are denied cheaper

fares. This means the full-fare economy class passenger carries on paying for the cheap fare benefits others enjoy.

The committee lists examples of comparative U.S. and European fares which show that in every case the European rates are higher in terms of cost per mile.

"The AUC considers that the general monopoly position of airlines and airport and navigation authorities in Europe is thrusting a disproportionately higher level of fares on the regular air travellers."

Indeed, it appears that such travellers are paying two or three times more than would apply if the U.S. competitive situations were to be introduced in Europe.

• A senior Conservative back-bench MP yesterday called on the European Commission to appoint Sir Freddie Laker as a consultant on low air fares for the Community.

Mr. Hugh Dykes (Harrow East), chairman of the Conservative Group for Europe, said: "Sir Freddie is visiting the European Parliament next week and I therefore urge the Commission to appoint him as a consultant."

"I hope the Commission will consider this very seriously. He is the pioneer of low fares and knows more about this subject than anyone else."

Examples of comparative U.S. and European air fares in the AUC survey, in terms of cents per mile flown, are given below:

	Miles	U.S. cents per mile	Europe
Amsterdam-London	230	63	22
San Francisco-Santa Barbara	263	47	558
Frankfurt-Rome	558	40	590
Denver-Phoenix	765	17	765
London-Madrid	765	15	679
San Francisco-Seattle	818	36	876
Brussels-Madrid	818	14	908
Denver-Houston	876	9	957
Stockholm-London	1,268	10	1,225
Los Angeles-Seattle	1,268	11	1,612
Stockholm-Rome	1,268	11	1,641
Houston-Salt Lake City	1,225	11	1,641
Madrid-Stockholm	1,612	11	1,641
Houston-San Francisco	1,641	11	1,641

Airlines will lobby against fees

BY MICHAEL DONNÉ, AEROSPACE CORRESPONDENT

MORE THAN 20 of the major foreign airlines serving the UK are planning concerted action against British Airports Authority plans to further raise landing fees and other charges at its airports, including Heathrow.

Earlier this year, the UK airlines and other airport users, such as business aircraft operators, complained to the Department of Trade that rises in charges proposed from April 1 by both the BAA and the Civil Aviation Authority would add £100m to their bills for 1980-81.

In recent weeks, the BAA has made it known that it will be proposing further increases in 1981-82, probably on the basis of the current inflation rate plus 5 per cent, and it is this plan which has aroused the anger of the foreign airlines.

Their plan of campaign against the airports authority has not yet been settled, but a recourse to the courts is not ruled out, although a direct political campaign is also believed to be under consideration.

The foreign airlines are claiming that, if the new rises become effective, they will be expected to pay as much as £10,000 to land a fully-loaded Jumbo Jet at Heathrow, the highest charge in the world.

The foreign airlines' anger comes against the background of a report from the House of Commons Committee of Public Accounts suggesting that the BAA ought to pay more of its profits to the Exchequer, keeping less for its own use.

White recognising that the authority is well managed, the committee points out that the issue is "how much of the surplus achieved by an industry should be regarded as available for ploughing back in the industry itself, and how much should be paid to the Exchequer year by year as an additional cash return on the public shareholding in the industry."

"A balance has to be struck," says the committee. "In the case of the BAA it would seem to us more appropriate in future to require additional payments to the Exchequer, and to keep retained surpluses to a substantially lower level. But the issue raised is one which we suggest the Treasury should review in relation to nationalised industries generally."

Retailers to test for faulty shoes

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

SHOE retailers have agreed to test new lines before they go on sale following an increasing number of complaints from consumers.

The Office of Fair Trading announced the agreement yesterday as it published a

report monitoring the footwear industry's code of practice.

The report shows that in a sample survey last year 80 per cent of consumers' complaints related to faulty manufacture or materials.

The report also reveals that

complaints to consumer advice agencies about shoes has risen from 22,000 in 1975 to nearly 32,000 in 1979.

The OFT, however, says that shoes still account for less than 5 per cent of all complaints about goods and services.

Office of Fair Trading looks for companies to investigate

AN INVESTIGATION into anti-competitive practice by a single company is likely to be announced by the Office of Fair Trading within the next few weeks.

The investigation will be the third under the new Competition Act, which gives the OFT powers to investigate the trading practices of any private sector company. OFT officials have already begun work on the first two investigations announced last month — into TI, Raleigh Industries and Peter Engineering — and their report is likely to be completed by November.

The OFT is considering a number of potential candidates for the third investigation but it unlikely to make a final decision until shortly before the inquiry is announced. This is because the OFT is considering a formal investigation, may perhaps be willing to amend its trading practice voluntarily.

A fourth investigation can be expected in October, but this is likely to be the last this year.

Since the Competition Act became law in April, the OFT has found it harder than expected to find suitable candidates for investigation. But hopes that once the investigations get underway more evidence of anti-competitive practices will be forthcoming.

The OFT is also concerned about the possible blacklash from companies being investigated at a time when most companies are finding it difficult to cope with the recession.

The OFT, therefore, has just published a free simple guide to the new legislation which aims to give some reassurance about what the OFT can — and cannot — do under the new law. The booklet also gives some practical examples of the type of anti-competitive practices by companies which are considered likely targets for investigation by the OFT.

The OFT has felt it necessary to explain these in some detail since the Competition Act gives no definition of what is considered to be an anti-competitive practice. This lack of a precise definition was to enable the OFT's investigations to be

flexible and to prevent companies seeking ways around any specific set of criteria.

The OFT points out in its booklet that the general definition "recognises the importance of taking into account the individual circumstances of each practice by basing its test on whether a practice is anti-competitive, not on the form of the practice, but on its effect on competition."

In the distribution policy category, the OFT identifies six possible abuses:

1. Tie-in sales — this is a purchase that a buyer must make of part or all of his requirements of a second (tied) product from the supplier of the first product.

2. Full-line forcing — this requires a buyer to purchase quantities of each item in a product range in order to be able to buy any of them.

3. Rental-only contracts — these restrict customers to rental or lease terms only and which can be anti-competitive where there are no alternative methods of acquiring those goods.

4. Exclusive supply — this is when a seller supplies only one buyer in a certain geographical area, which limits competition between that buyer and his competitors.

5. Selective distribution — the practice of choosing as sales outlets only those which satisfy certain quantity or quality criteria.

6. Exclusive purchase — this is when a distributor contracts to stock only the products of one manufacturer, possibly in return for an exclusive supply arrangement.

The OFT points out that as a consequence of these distribution practices, refusal to deal with certain companies is a likely result. Refusal to deal can also be used to support other policies which might be anti-competitive, such as establishing a minimum price level by refusing to supply discounters. This is the basis of the current investigation into Raleigh.

2. Predatory pricing — this is defined as "the practice of temporarily selling at prices below cost, with the intention of driving a competitor from the market, so that in future prices may be raised and enhanced profits extracted."

BA plans to undercut Laker fare to N. York

By Michael Donne, Aerospace Correspondent

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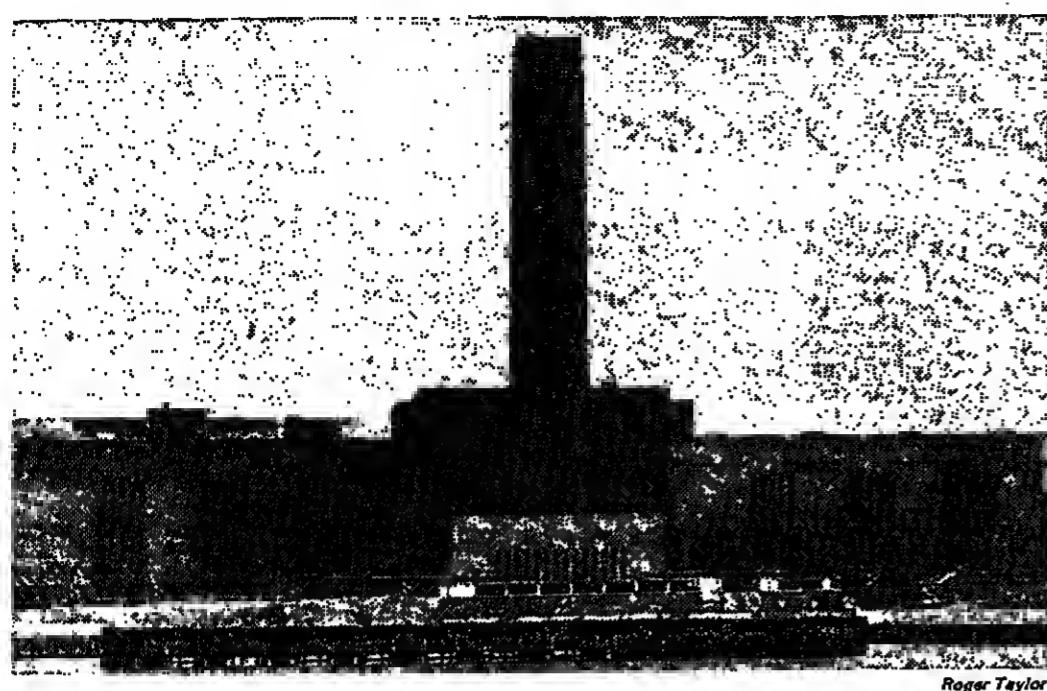
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UK NEWS



Roger Taylor

CEGB to 'mothball' 22 back-up power stations

BY JOHN LLOYD, LABOUR CORRESPONDENT

THE Central Electricity Generating Board will announce today that it intends to close or "mothball" 22 power stations, in its biggest closure programme for years.

The plans will mean the loss of more than 3,000 jobs and more than 3,000 megawatts from its net capacity of 57,000 MW.

The unions representing the power station workers, which include the Transport and General Workers Union, the General and Municipal Workers' Union and the Electrical and Plumbing Trades Union, fear that many workers will not find jobs elsewhere on the system, and that most of those offered jobs will have to travel long distances to take them up.

The stations to be closed or "mothballed" are: Ashford, Banksides (shown right), Barking, Blackwall Point, Croydon B, Little Barford A, Littlebrook C and Tilbury A in the south eastern region; Aberthaw A, Plymouth and Uskmouth A in the south western region; Hams Hall B and Nottingham (2 units) in the Midland region; Dunston, Huddersfield and Mexborough in north eastern region and Bold A, Brambrough, Fleetwood Ince A and Lister Drive in the north western region.

Banksides (shown right), Barking, Blackwall Point, Croydon B, Little Barford A, Littlebrook C and Tilbury A in the south eastern region; Aberthaw A, Plymouth and Uskmouth A in the south western region; Hams Hall B and Nottingham (2 units) in the Midland region; Dunston, Huddersfield and Mexborough in north eastern region and Bold A, Brambrough, Fleetwood Ince A and Lister Drive in the north western region.

The unions in the electricity industry have traditionally accepted the closure of older stations but have done so in the context of a growing system, in which alternative jobs could be offered to their members.

They are now faced with a system which is contracting, where there will be real redundancies and few opportunities of easy relocation.

They believe that many members will be reluctant to move, especially if the stations at which they are offered jobs are themselves low on the merit order and thus threatened with closure in a few years.

At their meeting with the CEGB earlier this week, the unions made a number of specific criticisms of the Board's plans. The CEGB is expected

to respond to these criticisms at a further meeting, which has yet to be arranged.

Investments

• National Smokeless Fuels, the National Coal Board subsidiary, yesterday announced a £25m investment programme to secure the future of Cwm Coke Ovens, near Pontypridd, the largest coke production unit in the South Wales coalfield.

The main construction contract has already been awarded to Simon Carves of Stockport to rebuild two of the four batteries of ovens at the plant, which employs some 300 people.

It is planned to have both batteries back in operation by the end of February 1983, giving the plant a further life span of about 25 years.

£2.5bn facelift for phone network

BY ELAINE WILLIAMS

BRITISH Telecom, the telecommunications side of the Post Office is to spend £2.5bn to accelerate the modernisation of Britain's ageing telephone network. It was announced yesterday.

In five years Britain's 30 major towns and cities will be equipped with the latest electronic exchanges known as System X.

By 1992 the whole country will be within reach of the system—up to two years earlier than originally planned. It will provide Britain with one of the most sophisticated telecommunications systems in the world. says British Telecom.

Yesterday the first fully

operational telephone exchange was officially opened in London by Mr. Peter Benton, managing director of British Telecom. It was installed in July to connect 40 local exchanges in London; more than 2.5m telephone calls have been routed through it so far.

System X cost £150m to develop. British Telecom and its three main suppliers, Plessey, the General Electric Company and Standard Telephones and Cables, installed the new exchange six months ahead of schedule in an effort to prove that Britain had caught up with its rivals in the U.S., Western Europe and Japan. The companies hope the new system will revive their fortunes in export

markets.

System X is a computer controlled exchange which converts telephone calls into a string of pulses and switches them alongside computer date and telex in the same channels.

Instead of large banks of electro-mechanical switches, the System X exchange uses cheap, silent silicon chips. It is 20 times more reliable, occupies only 20 per cent of the space, can be built in half the time and allows the customer a wide range of facilities including automatic alarm calls, itemised billing, and conference calls.

For several years System X will have to work alongside the old electro-mechanical designs, as the old exchanges are gradually phased out.

Mr. Benton said the maintenance cost of the completed System X network would be only half that for the present system, since fewer staff would be needed to look after it. But this cost reduction was unlikely to be passed onto the consumer because of the need for investment in further improvements.

Fewer workers are also required for the manufacture of the new system although companies are reticent about stating the exact number. Manufacturers shed several thousand workers when orders for the older mechanical exchanges were cut three years ago. In 1976, the industry employed 36,000 workers with a forecast

then that this would be only 20,000 by 1980.

Last year the Post Office and its major suppliers formed British Telecommunications Systems to promote System X overseas. So far there have been no orders, although Mr. John Sharp, the company's managing director, hopes that some success will be announced within four to five months.

British Telecommunications Systems has said it wants 10 per cent of the available world telecommunications market, currently running at £1bn a year. In 1963, Britain was the world leader in telecommunications. Ten years later it dropped to fifth place, and today it is not among the major exporters.

Du Pont plans Ulster fibre plant closure

BY OUR BELFAST CORRESPONDENT

DU PONT is to close an acrylic fibre plant near Londonderry in Northern Ireland with the loss of 420 jobs.

The U.S.-owned company announced yesterday that the Orlon fibre facility would be shut by the end of the year because of mounting losses.

The plant is one of four on Du Pont's site at Maydown near Londonderry, where a total of 1,800 are currently employed in the manufacture of fibres and synthetic rubbers.

Du Pont said it had been unable to reverse the continuing losses incurred by the Orlon plant. These amounted to more than \$70m since the plant went into operation in 1968.

Extensive economies had been made in an effort to make the venture viable but they had been insufficient to reduce the deficit. The basic problem was over-capacity in the acrylic fibre business, the company said. This resulted in depressed prices throughout Europe. There was no evidence that the position would change in the foreseeable future.

In 1977 the Orlon plant at Maydown escaped the axe, when because of over-capacity, Du Pont closed its Orlon facility at Dordrecht in Holland.

The company has also recently looked into the possibility of setting up a new £30m plant in Europe for the production of Hypalon synthetic rubber and Maydown was understood to be the favoured location.

However, announcement of a decision has been delayed several times and there are now doubts among the trade unions involved that the project, which employ 200, will ever go ahead.

CHUBB AND SON, the security and electronics group, yesterday confirmed that it is to stop making cash registers at its Brighton factory with the loss of 550 jobs.

Chubb management met union representatives from the Amalgamated Union of Engineering Workers to inform them that

Reject the moderates' says Heffer

By Philip Rawstorne

MR. ERIC HEFFER, a leading Left-wing member of Labour's National Executive, last night called on the party to reject the moderates' attempts to dilute its socialism.

In a speech at Birkenhead, Mr. Heffer appealed for tolerance and unity at the forthcoming party conference.

Mr. William Randall, Chubb's managing director, said yesterday the company would continue to develop, produce and market cash dispensers. Full service facilities for cash registers would continue to be available to all existing users and there would be no question of a time limit on the availability of these facilities.

Yesterday's decision had been widely predicted since March. The company bad only 5 per cent of the UK market for cash registers.

THE RECESSION in the furniture industry has forced Weyroc—a member of the Swedish Match Group—to close its chipboard factory at Weybridge et al. at the end of this year, instead of at the end of 1981, as originally planned. About 60 workers will become redundant.

THE Perkins diesel engine company at Peterborough yesterday sent home, until September 23, 200 workers in its V-8 engine production plant at Fletton. Reduced demand for the engines is the explanation.

H. AND R. JOHNSON of Tunstall, Stoke-on-Trent, which produces tiles, is to make about 180 people redundant at two factories in Stoke-on-Trent, the Royal Worcester Spode plant at Longton, Stoke, is to be closed, causing around 50 redundancies.

TALKS have started at British Steel Corporation's plant in Corby, Northamptonshire, which could mean short-time working for some of the 5,000 workers employed there on tube making.

BSC is expected to make an announcement next week following the start of negotiations involving union officials at the plant, where nearly 6,000 workers have already lost their jobs through the ending of steel making there.

THE British process plant industry hopes to win at least half the orders for Occidental Petroleum's proposed £625m investment in the UK, Mr. Harry Hornsby, director general of the Process Plant Association, said yesterday.

Occidental Petroleum has announced three separate projects in the UK—for a floating production platform, a petrochemical plant at Peterhead in Scotland, and a reactivation of its plants for a refinery at

Canvey Island.

There is, however, much scepticism within the UK industry whether or not all three projects, especially Canvey Island, will go ahead.

Until the announcements of new investment prospects for the process plant industry were bleak. Mr. Hornsby said that orders had been falling for the past 18 months, as the industry was one of the first to be hit by the recession.

"This would be a major change in fundamental banking practice in this country and would inevitably result in the banks having to adjust their current account tariffs upwards to cover the additional costs."

Lord Armstrong says that

only 54 per cent of the adult working population is estimated to have a bank current account at present.

"The banks' primary business is to lend money, profitably, and the personal sector provides the greatest opportunity for growth, particularly in relation to the introduction of new accounts."

"An increased personal-customer base provides an opportunity for remunerative, highly-automated lending, and it is probable that the demand for borrowing facilities will be the major influence in developing the banking habit."

• Fewer bankruptcies and company liquidations were recorded in August, though seasonally adjusted figures show that the underlying trend in insolvencies remains discouraging.

Compsoy liquidations for the month totalled 379, against 654 in July and 280 in August last year. The adjusted total was 600, a slight rise on July's 575 and sharply higher than the 383 liquidations of August, 1979.

Bankruptcies last month fell to 193 from July's 395, compared with 176 in August, 1979.

The figures come from British Business, monthly magazine of the Department of Trade. Previously, they have been released only for each quarter.

Process industry chases orders

By ELAINE WILLIAMS

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"To the degree that the upward pressure on average wage rates is higher in periods of greater union growth, these measures will produce even higher inflation rates than would otherwise occur."

Brian's relatively poor productivity performance is examined by Professor Caves who matches UK manufacturing industries with their US counterparts.

His results tend to confirm traditional hypotheses about the shortcomings of British management and the obstinacy of British labour. The toll on productivity taken by poor labour relations is proportional not so

much to union membership as to the disruptiveness of labour relations (number of strikes and working days lost); and the problem is worse in the nation's older industrial regions."

The analysis implies that manufacturing activity in the UK will lead, in the long run, to shift from industries most cripplled by Britain's low productivity to those less disadvantaged—from large-scale assembly industries to small-scale or process industries and to industries using female labour forces.

Joseph A. Pechman, of Brookings, notes that although Britain's tax system is famous for imposing high marginal rates on relatively modest levels of personal income, various mitigating features such as a rather light rate of effective taxation on corporate income make the system not particularly progressive overall.

Mr. Pechman says the highest priority for tax revision in the UK should be to reform and simplify income tax. The tax base should be broadened by removing the special provisions that erode it. The revenue should be used to reduce the tax rates, particularly for wage and salary workers who are still subject to very high marginal rates.

In a special chapter on North Sea oil, Hendrik S. Houthakker, of Harvard, says not much time should be spent worrying about what happens when the oil runs out. Abundant experience suggests that major oil fields usually have a long life—certainly longer than the 20 years often mentioned.

On the other hand, there is little reason for the Government to hold back on development in the hope that the oil will be worth much more later on; such speculation should be

Origins of Britain's productivity problem 'lie deep in social system'

Peter Riddell looks at a major new study of the economy

BRITAIN'S economic malaise stems largely from its productivity problem. The origins of that lie deep in the social system, a group of leading US and Canadian economists say in a study of the UK economy published today.

They dismiss solutions based on either import restrictions or generalised incomes policies.

The study, sponsored by the Brookings Institution, the Washington research body, is a sequel to an analysis of the UK economy, Britain's Economic Prospects, published in 1980.

This concentrated on the disappointing performance of the UK, especially its slow rate of economic growth, compared with other countries.

The new book, entitled Britain's Economic Performance, focuses on a narrower range of topics such as tax, trade, union activity and financial markets. It also incorporates the comments of leading British economists and policymakers following a conference at Ditchley Park in May 1979.

Richard E. Caves, of Harvard

They suggest that the fact that inflation has increasingly won out over real growth since 1973 puts the existence of an output gap in question.

Similarly, they question whether the fight against inflation has been crippled by inflationary disturbances.

David C. Smith, of Queens University, Investigates both the recent increase in trade union membership and the factors explaining the rising trend of industrial disputes.

The other approach is less positive, but no less important. Policymakers could do a better job of living within the constraint implied and convincing the people to do likewise. It is bad enough to endure relative impoverishment; it need not be made worse by inflation.

The two editors examine the reasons advanced for this poor performance. They discuss the potential for producing more from its current output.

British economic managers of causing the disappointing economic performance through inept setting of macro instruments."

The individual chapters do not attempt an overall explanation of Britain's performance but concentrate on particular aspects. For instance, David C. Smith, of Queens University, Investigates both the recent increase in trade union membership and the factors explaining the rising trend of industrial disputes.

"The analysis implies that manufacturing activity in the UK will lead, in the long run, to shift from industries most cripplled by Britain's low productivity to those less disadvantaged—from large-scale assembly industries to small-scale or process industries and to industries using female labour forces.

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On the other hand, there is little reason for the Government to hold back on development in the hope that the oil will be worth much more later on; such speculation should be

left to the oil companies."

"The macro-economic consequences of North Sea oil appear to have been exaggerated. It will neither transform nor ruin the British economy."

"But, if efficiently managed—which means limiting Government involvement to essentials—can make an important contribution to the well-being of the British people, and indeed of the whole western world."

Marshall E. Blume, of Princeton University, says in general, Britain's financial markets are effective in allocating savings to optimal uses. But there is valid cause for concern about whether the increasing role of financial institutions in limiting the sources of finance for small companies, traditionally helped by individual savers.

UK NEWS = LABOUR

Future of oil rig yard is in doubt

BY JOHN LLOYD, LABOUR CORRESPONDENT

THE FUTURE of the Ayrshire Marine Construction oil rig yard at Hunterston, on the Firth of Clyde, now hangs in the balance following late-night talks on Wednesday between the company and union officials.

Mr. James Murray, general secretary-elect of the Boiler-makers Union, and Mr. Ken Baker, the national officer for shipbuilding of the General and Municipal Workers' Union, met representatives of the U.S. company Chicago Iron Bridge, which owns the yard, in London.

The company had earlier said it would close the yard because of its record of bad industrial relations. The yard's 900 manual workers are now entering the third week of a strike over alleged flouting by the yard's management of health and safety precautions.

Ayrshire Marine is building the bottom part of a £60m oil drilling platform for Phillips Petroleum, now running some months behind schedule and due to be completed by the summer of 1982.

Lay-off threat in Vickers dispute

By Our Labour Correspondent

VICKERS Shipbuilders, part of British Shipbuilders, said yesterday that it would begin laying off at its yard in Barrow from September 22 if a strike by 1,300 boilermakers is not ended by next week.

The management has discussed possible lay-offs with all the unions in the past week, and will seek further talks if the dispute continues.

Design and other work by white collar workers continues at the yard, but other grades are rapidly running out of work as a result of the action.

The dispute, now in its seventh week, concerns special payments to some groups of boilermakers, which the Boiler-makers' Union says lie outside the national agreement on productivity payments.

The strike has already delayed the launch of a guided missile destroyer, HMS Manchester, and work on four nuclear submarines.

Shell claim includes BL car

BY GARETH GRIFFITHS,

COMPUTER, technical and supervisory staff at Shell UK's chemical plants have lodged a pay claim which is based on the Government's controversial Tax and Price Index and includes a demand for BL cars to be supplied as a fringe benefit.

The Association of Scientific, Technical and Managerial Staffs yesterday presented a four-part claim and Shell UK will reply with an initial offer on October 2. The union says the claim covers 4,000 staff, although the company estimates 2,300 are covered.

Mr. Roger Ward, ASTMS chief negotiator at Shell, said the union wanted a "substantial" rise. No figure has been mentioned, but union officials have told the company it should be at least equal to the rise in the

TPI which is now running at a higher rate than the Retail Price Index.

The use of the TPI is likely to prove an embarrassment to the Government which introduced the index as an alternative to the RPI in the interests of wage restraint.

The ASTMS wants staff at Shell to be provided with BL's Mini Metro car. Mr. Ward argues the cost of the car equals wages lost during the operation of the last Government's pay policy.

He said Shell shareholders had been provided with a catch up payment to compensate for a period of dividend control and the union wants the same deal for Shell employees.

A bulk purchase of Mini

Metros would provide a boost for the flagging car company as well as providing a fringe benefit, he said.

Shell executives are sceptical of the Metro claim, viewing it as a publicity stunt. Shell says its wages policy is not governed by profitability and that the union argument is therefore irrelevant.

The claim includes an increase in holiday entitlement from four to five weeks and a reduction in the working week from 37 to 35 hours. The settlement date has moved from January to the beginning of October.

BL said last night it awaited the outcome of the Shell ASTMS talks with interest and that it would be delighted to meet any order of this kind.

ASTMS urges laboratory safeguards as smallpox report is launched

BY GARETH GRIFFITHS,

THE Association of Scientific, Technical and Managerial Staffs, which represents a majority of the 50,000 to 60,000 people working in hospital laboratories, is to put pressure on the Government to increase spending on safety measures.

Mr. Clive Jenkins, ASTMS general secretary said yesterday that working in a laboratory was more dangerous than working on the factory floor. He was speaking at the launch of an ASTMS report on the smallpox case at Birmingham University in 1978 when a union member, Mrs. Janet Parker died.

The report is to be sent to the West Midlands Coroner and is highly critical of safety standards at the laboratory. Mr. Jenkins said eminent scientists who had advised on safety were

not eminent in the field of laboratory safety.

ASTMS says it is determined to "erect brick by brick" that he, a stronger barrier than chance to protect the rest of its members and the population as a whole."

The union has issued 15 writs against the university in connection with the Parker incident. Mr. Jenkins said a couple of hundred cases a year were handled by the union dealing with illnesses caused by laboratory infections.

ASTMS estimate it would cost "scores of millions of pounds" to implement proper safety procedures in the laboratories. It claims there is a shadow working party behind the official Department of Health and Social Security working party on the subject, looking at the

cost benefit effects of such expenditure.

Mr. Jenkins suggested government spending policy as one of the main reasons for the lack of action. Several hundred laboratories handling diagnostic cases are included under those handling dangerous pathogens.

The DHSS said last night it had given hospitals and university laboratories until the end of the financial year 1981 to 1982 to implement Government proposals on safety procedures. It discounted reports of a secret working party on the issue and said the department was very concerned.

Mr. Jenkins has written to the Health and Safety Commission to ask for a meeting on the subject. He also hopes the matter will be raised when Parliament reassembles.

Daily Express talks break down

BY JOHN LLOYD

TALKS between the National Graphical Association and the Daily Express broke down early yesterday morning after the management objected to the NGA's refusal to print the London edition of the Daily Star, one of the Express' group of newspapers which originated in Manchester.

It is believed that the NGA leaders had thought agreement was near, until the meeting ended abruptly on the management's insistence that Linotype operators identify the copy they have set

so that they may be paid individually rather than from a pooled lump sum, as at present.

It is believed that management has asked for wide-ranging economies throughout the Express, of which the new payment system is a part.

The dispute, which barked the Daily Express London editions on Tuesday and Wednesday nights and the Star's London edition on Wednesday night, is over management's insistence that Linotype operators identify the copy they have set

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Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANN

ELECTRONICS

Significant power transistor move by Ferranti

FERRANTI, THE UK electronics and defence group, has taken a new initiative in a market strategically as important as memory and processor chips and which should be worth £1bn by the mid 1980s.

It has acquired the marketing rights and the technology to manufacture high-power transistors—known in the business as "vertical current flow metal oxide silicon power field effect transistors" (Vmos power fets).

That mouthful conceals the simple fact that microprocessors, amazingly versatile though they are, are not good at handling high voltages or high currents—yet most of the sorts of devices one wants to control in the real world use relatively large amounts of power.

The transistors Ferranti is now to market will handle that power—up to 650 volts and 8 amps. They form therefore the vital link between the chip and its applications.

Examples of applications include integrated circuit logic interface drivers, timing cir-

PROCESSING

Controls the flow of gin and vodka

TWO PROGRAMMABLE logic controllers form the central part of a flow control desk supplied by Thorn Automation, Rugeley, to James Burrough in London, for use in the production of gin and vodka.

The system controls the transfer of fluids from stills to storage tanks and bottling halls. The transfer from the stills to the storage tanks and blending tanks is controlled by one unit and the second handles the remaining routes.

The controllers sense the closure of a route push button, store the request, verify the route and illuminate "route verified" lamps. If the route is rejected a "route invalid" lamp will light.

Once the route is verified fluid transfer is commenced by depressing the "activate" push button. This will set the route by switching the connections from the flow meter to the tank content counters, resetting the appropriate batch counters and opening the route valves.

Flow continues until the system is drained and purged automatically; a push button for manual operation of the manifold range and system purge is also provided. The operator can abort the transfer of fluids by operation of a "de-activate" push button.

The programme is stored in a programmable read only memory (PROMS) and cannot be corrupted or destroyed by operator error or equipment malfunction.

Flat wafers yield more chips

THE YIELD of microelectronic chips from individual silicon wafers could be markedly increased by a new laser-based system.

The Tropel division of the U.S. laser-to-optics company Coherent has introduced what it claims is the world's first automatic wafer sorter. At a cost in the UK of some £70,000, the "Autotest" system tests each wafer for flatness before the wafer is used to create the microelectronic chips.

£70,000 may sound a lot for a gadget which simply tests the flatness of glass discs, but the potential for raising the yield of chips—traditionally very low—is great.

Wafers are simply discs of silicon cut from large crystals

of pure silicon on which are printed the microelectronic circuits, components and interconnects.

Each wafer has to be overprinted perhaps 11 times, and fractional misalignment of each printing mask will render the individual chips useless.

It helps, obviously, to start with a wafer which is as flat as possible. Each individual chip is printed as small as possible to make for compact circuitry, but also to give the best chance of missing the inevitable imperfections on the wafer surface.

Testing takes one second during which 61,200 data samples will have been recorded. Over 240 wafers an hour can be handled.

Each wafer can yield 300 or so individual chips, but present yields are often under 50 per cent. Coherent has a UK centre in Cambridge (0223 63301).

Suitable for use in the food

industry, the machine exactly reproduces the focal plane of the projection aligner in which the wafer will ultimately be processed.

A collimated, phase-modulated helium neon laser beam is reflected off the wafer's surface and its contours, formed by constructive and destructive interference effects, are used to record the three-dimensional surface of the wafer.

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FINANCIAL TIMES SURVEY

Friday September 12 1980

MICROELECTRONICS

New products and processes which once belonged to the fantasy world of science fiction are now made possible by microelectronic technology. But Europe may be falling seriously behind the U.S. and Japan in the race to secure supplies of a key technology which will have a major impact on the shape of industrial economies for decades to come.

Decade of the silicon chip

By Guy de Jonquieres

THOUGH STILL in their infancy, the 1980s are already on course to become the decade of the silicon chip. During the next few years microelectronics will develop rapidly from being a source of intense—if sometimes baffled—popular interest to emerge as a pervasive force with a direct impact on an ever-widening area of our daily lives.

The potential applications of microelectronic technology are almost limitless. From the washing machine to the factory floor to the most sophisticated missile system, it will permit functions that have previously been performed, mechanically, to be carried out more quickly, efficiently and reliably—and at lower cost. It can also make feasible new products and processes which previously belonged to the fantasy world of science fiction.

The ready availability of powerful but inexpensive

integrated circuits has, for example, already brought us chess-playing computers that can defeat all but the most expert human opponents. Soon we will be dealing every day with machines which respond to spoken commands and answer back in a passable imitation of the human voice.

Televisions which switch channels when asked to do so—emitting a clipped “Okay!” when they have registered a command—will go on sale shortly. But their comprehension and vocabulary is very limited. Within the next decade machines capable of quite extensive conversations will be developed and used, for instance, in telephone answering services.

In many applications the presence of microelectronics is less obtrusive. Beneath the bonnet of every new General Motors car in the U.S. are at least two microprocessors controlling car-buration and exhaust emissions.

Without these devices, it is doubtful whether Detroit could meet U.S. fuel consumption standards laid down by Congress a few years ago.

Microelectronic components are replacing moving parts in telephone exchanges, routing calls more accurately and providing better quality connections. On production lines microprocessor-equipped control devices are making it possible to perform repetitive operations with greater accuracy and over longer periods than any human being could match.

In data processing, the technological revolution is already well advanced. The replacement of valves and

integrated circuits has produced a dramatic drop in the cost of computer power over the past 15 years. Small desk-top machines can now perform operations which would have taxed the resources of a vast computer occupying an entire room in the early 1960s.

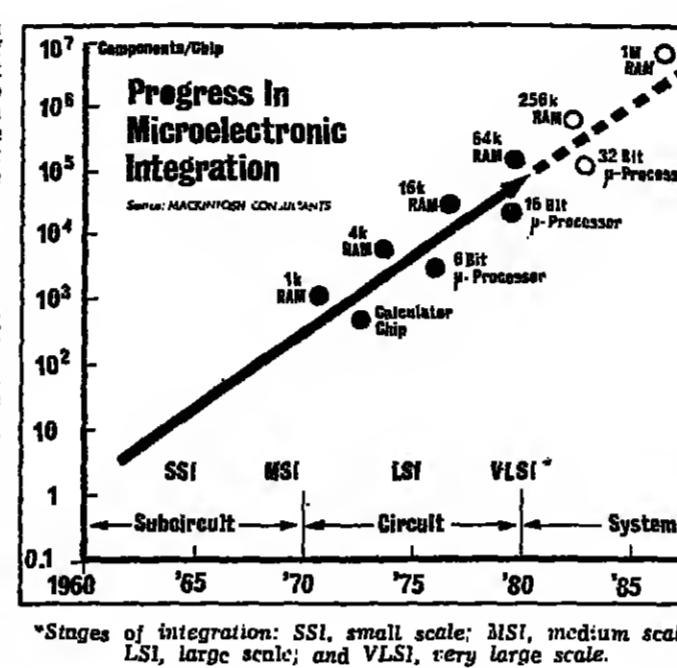
Miniatrisation

The integrated circuits which have made these applications possible are a marvel of precision engineering in miniature. The latest generation of memory chips pack the equivalent of more than 100,000 transistors on to a sliver of silicon smaller than a little fingernail. The channels linking the different elements on the chip are microscopically small—as narrow as three thousandths of a millimetre in some cases.

Miniatrisation is important for three reasons. The first is speed. Modern computers require components which operate in a fraction of a second. The shorter the distance which electrons have to travel around a chip, the faster they reach their destination. Data stored in a modern memory chip can be retrieved in as little as 120 billionths of a second.

Second, compactness allows integrated circuits to be used conveniently in applications for which valves, or even discrete transistors, would be far too cumbersome. This is particularly important for military uses. It has also made possible products like digital watches and pocket calculators.

Finally, a reduction in size saves on the cost of raw materials, which must meet exacting standards.



The most advanced memory chips nearing production, 64-K Random Access Memories (RAMs), can store more than 65,000 binary digits (bits), each equivalent to a zero or a one. The data are packed 20 times more densely than on the first generation of RAMs developed 10 years ago, which held a mere 1,024 bits.

Still more advanced devices are in the pipeline. Earlier this year Japanese companies demonstrated prototype 256-K RAMs capable of storing four times more data than the 64-K on a chip only twice the size. One million bit RAMs are also

under development, though it will be some years before these

can be produced in quantity. Equally dramatic advances have been made in microprocessors. These are the chips which do most of the work in a micro-computer, while memories store the operating instructions used in and the data generated during their computations.

(Though the idea of a computer on a single chip has caught the popular imagination, an array of components is used in all but the simplest applications.)

One measure of a microprocessor's power is the number of bits it can handle at one

time. The first microprocessors accepted 4-bit “words.” Eight-bit devices followed, and the latest generation handles 16-bit instructions. Devices capable of 32-bit instructions—as powerful as the central processor of a big mainframe computer—are under development.

With each new advance in integrated circuits, the engineering and manufacturing challenges become tougher.

The larger the scale of integration, i.e. the greater the miniaturisation, the more difficult it becomes to ensure that the circuitry is accurately etched on to silicon and that it is precisely reproduced in manufacture.

Chips containing very closely packed circuits are also subject to external influences like alpha particles, the product of low-level radiation. These can play havoc with the operation of an integrated circuit.

New types of machinery and new processes are being developed to meet these challenges. But they are costly. The seven largest U.S. semiconductor manufacturers have budgeted more than \$1bn for investment this year, roughly one ninth of their combined capital expenditure during the whole of the last decade. During the 1980s the U.S. industry expects to have to invest about \$30bn, not allowing for inflation.

The scale of this projected investment is all the more remarkable in an industry which has achieved drastic reductions in the price of its products over the past decade. The price of a successful new “standard” device rarely remains stable for much more than a couple of years, after which it plummets as more

CONTENTS

Europe's heavy dependence upon overseas suppliers, chiefly the U.S. and Japan	II
World electronics market...	II
European integrated circuit market shares	II
Japanese production surges ahead	III
Wide applications	III
Opportunities for UK industry	III
Changes in technology	IV
Unions hold cautious view	IV

thinks that many of them would be wasting their time “reinventing the wheel”—rewriting the same basic software as well as designing the programmes required for specific application.

Intel and TI propose to solve the problem by offering systems packages. These would be assembled from a range of different components and supplied complete with built-in basic software on to which the programming needed for an individual application could be grafted.

The cost and complexity of this undertaking are daunting. But if it can be carried out successfully it should provide a valuable short cut around one of the major human obstacles now constraining the practical implementation of microelectronic technology.

We'd like you to know that Britain already has a thriving microcircuit industry.....

While the debate continues on Government investment to establish a viable British microcircuit industry, we'd like to tell everyone that we already have one.

Everyone, that is, except our customers in America, Europe and Japan. They already know about Plessey Semiconductors. That's why the Americans use our circuits in their military tactical radios and Japanese (yes, Japanese!) TV manufacturers depend on them in tuning systems. Last year nearly 70 percent of our output was exported and our turnover was nearly £20 million. Our success continues and we're showing real growth in 1980.

And when it comes to investing in Britain's future—including our own—by the inception of new techniques, intensive research and the development of ever more advanced products, we aren't slow off the mark either. We put a great deal of effort into making our products meet real market needs—we're already working with many of our international customers to establish new generations of microcircuits that will keep them ahead.

So next time you think about world-class microcircuits, think about Plessey Semiconductors—the largest British microcircuit manufacturer.

Technology begins at home.



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Plessey Semiconductors Limited,
Crowdy's Hill Estate, Kembrey Street,
Swindon, Wiltshire, United Kingdom SN2 6BA
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MICROELECTRONICS III

Opportunities for UK industry

THERE ARE four main threads to the Department of Industry's Electronics Application Division.

• First, there is a management seminar to increase each manager's awareness of the applications and implications of microelectronics. In the last two years, 130,000 managers have attended the seminars. They are not free, though they are subsidised.

• Second, there are subsidised training courses, lasting three weeks, for designers, technicians and engineers to give them first steps in microelectronic applications. There are now 30,000 short course places available this year, compared with 2,000 in 1978. The DoI also provides support to organisations such as the Open University, EEC and the Science Museum in projects which will increase awareness of microelectronics.

• Third, the department will pay companies up to £2,000 for the cost of employing consultants to look at the possibility of using microelectronics for either improving their production processes or for inclusion in its products. About 30 companies a day apply for this assistance and 90 per cent are accepted.

• Fourth, a 25 per cent grant is offered towards the estimated cost of developing the application of microelectronics. The minimum development project that the department would consider is £10,000. Although there is no set limit, a £500,000 project would probably be too big.

For details: contact the Electronics Applications Division, Department of Industry. Tel: 01-212 6988.

JASON CRISP

Vast range of applications

THE MICROELECTRONICS invasion of the home, car, factory and office is well underway. Yet it is only the beginning. The enormous breadth in the application of microelectronic devices—from guided missiles to hair-driers—means we will all be using them in some way, to more and more activities.

Perhaps the most apparent use of microelectronics in the home has been in such items as the pocket calculator, the digital watch and a variety of weird electronic toys and games. Less obvious, but more important in the market terms, has been their application in television and hi-fi equipment, not just adding features such as remote control, but in drastically reducing the number of components needed in a set.

Similarly, many other consumer goods can be enhanced by the use of microelectronics. In Europe, the biggest demand for integrated circuits comes from the consumer goods industries, unlike in the U.S. where about 40 per cent of semiconductors are going into computers.

But the greatest growth areas are expected to be the car and telecommunications sectors, the latter already a substantial user of integrated circuits.

At present, microelectronics manufacturers have just a toe-hold in the automotive industry, although it has singled out as a major growth area. Today, only the most expensive cars have electronic ignition or electronically controlled car hi-fi systems. Yet, by 1985, the average car may have up to half a dozen microcomputers and over 50 integrated circuits spread around it.

It is not long since you could not have fitted that sort of computing power into the back of a pantechnican.

Legislation in the U.S. on both emission control and requirements for improved fuel consumption will push North American car manufacturers faster than European companies.

Just how dramatic this trend will become was illustrated by Mr. Frank Jaumot, Director of Advanced Engineering in General Motors' Delco Electronics division who recently said his company would need 56 per cent of the world market for 32K PROMs and 40 per cent of the available supply of data conversion or analogue to digital devices in 1981.

Engine control

The application of microelectronics in a car is wide. Outside the entertainment system, the major use at present is in engine control, particularly electronic ignition, which replaces the centrifugal and vacuum controls. It is much more sensitive to changes in speed and load and, best of all, does not need retuning.

The use of microelectronics in engine control can be extended to air and fuel supplies and to the control of an automatic gear-box. Although marked efficiencies may be gained from the use of electronics to control the engine, it is a hostile environment and the car manufacturers are concerned about reliability of the chips.

The entire dashboard is another area the chip-makers and car companies are looking to as a major application of electronics. A complete electronic dashboard could give more comprehensive and more accurate measurement of wide range of functions and warning lights.

There are a number of options on how the information would be presented, ranging from the liquid crystal display, used in calculators, to the television screen. Even more futuristic, some semi-conductor manufacturers are talking of "head up" displays which project the information on to the windscreen, as used in military aircraft.

Another major use which is seen as having enormous potential is a system which would dramatically reduce wiring in cars, saving both weight and expensive copper. Instead of the present very complicated wiring harness, it will be replaced by a single wire with a small chip at each light or other electrical device which can be instructed to switch

NOWHERE HAS the "microchip revolution" been as dramatic as in Japan. Large-scale production of ICs did not begin in Japan until 1968—about 10 years behind the U.S. — when Texas Instruments established a joint venture in the Japanese market with Soyo Corporation. TI has since bought out the Soyo share, but the Japanese industry, as a whole, has emerged as the second most powerful in the world.

Over the past decade, Japanese production of ICs has risen at a rate of about 25 per cent per annum, from only Y72bn in 1972 to nearly Y300bn by 1978. One private study shows that sales over the next five years will continue to advance at an annual rate of about 9.6 per cent.

Capital investment by the nine companies which dominate the Japanese industry (excluding Sony which produces for internal use) in the field of ICs will increase in about 28 per cent to Y135.3bn, despite some downturn in demand in the U.S. market.

The Japanese industry, with some help from the Government, has, in fact, invested in research and development in ICs at a rate of about 15.20 per cent of sales. Capital expenditures in 1978, for example, represented about 18.2 per cent of sales (compared with 13.5 per cent in the U.S.).

Another major area of growth is in telecommunications, which is both moving quickly into microelectronics and is itself expanding very rapidly around the world, especially in Europe and in Third World countries.

More than 16 per cent of integrated circuits are going into the European telecommunications industry and this is likely to increase as countries rapidly introduce modern digital exchanges and as the volume of data and information networks increase.

A number of manufacturers see considerable further potential in the consumer market. Television, hi-fi and radios are considerable users of integrated circuits as are electronic hand-held toys and games, although both are probably fairly mature markets with not a lot of growth.

Growth area

In contrast, the white goods sector—washing machines, tumble driers, dishwashers, fridges—and small domestic appliances, such as hairdryers and electric drills, which have seen much application of microelectronics is described as a strong growth area by a number of semiconductor manufacturers.

Washing machines, as an example, increasingly use electronic controls on the motor to give much more variation of control on spin speeds. Higher spin speeds have been used as a major selling point by the manufacturers, but it brings with it the problem of balancing the load so the machine does not start to shake violently. Electronic control can increase the speed much more gradually to produce an even distribution of the load.

And manufacturers are beginning to introduce machines with electronic programme controls giving the owner far more choice over washing programmes, spin speeds, and temperature. The added features are likely to become major selling points, although whether buyers actually ever use the variety offered by electronic control is another matter.

The number of applications of microelectronics in the consumer electrical goods market is enormous. Hairdryers, electric irons, room temperature thermostats, food mixers, boiler controls, burglar detection equipment, lighting controls, dishwashers, slide projectors are (or will be) available with the added benefit of that ubiquitous chip.

Another major application of chips is in industry. Process control, temperature control and monitoring, metallurgical analysis, stress analysis, batching and testing, robots, automated equipment, materials handling, data processing... the list is almost endless.

Similarly, in the office the microchip is to be found in electronic typewriters, photocopiers, facsimile transmitters, switchboards and wordprocessors.

There is no escaping them. But British industry is not grabbing as many opportunities as it might, but the situation is improving, according to Mr. John Major, who heads the Department of Industry Micro-processor Application Project (MAP).

About half of British industry is simply unaware of microelectronics. When MAP started in July, 1978, about 5 per cent of companies were aware of microelectronics and doing something about it, which has now risen to 17 per cent with a further 33 per cent beginning to gird their loins, says Mr. Major.

Jason Crisp

Japanese production surges ahead

The success of the effort is clear. Nippon Electric (NEC) is rivalled as the leading supplier of semiconductors in the world only by TI and Motorola. Hitachi, Toshiba, Matsushita Electric, Mitsubishi Electric, Tokyo Sanyo Electric, Fujitsu, Sony, Sharp, and Oki Electric are all leading lights in the business.

The Japanese were well positioned to take advantage of the chronic shortages of semiconductors worldwide, which developed in the 1970s and are expected to continue for several years.

Late entry

An analysis of the Japanese industry by Nomura Research points to three factors behind Japan's late entry into the IC business. First, the country lacked strong demand from the government and the military. The computer market for ICs in Japan did not develop until IBM's patents expired in 1960.

And lastly, the major Japanese electronics companies were busy establishing themselves in fast-growing home and worldwide markets for consumer durables, which kept them in the stage of mass production for transistors throughout the 1960s.

The boom came late in the 1960s when Japan turned to mass production of products like electronic calculators. In 1969, calculators accounted for

more than half of all the ICs used while computers took less than 30 per cent. The large Government subsidised the project with Y30bn between 1976 and 1980 (the total cost was Y72bn).

Perhaps the most important developments came in projects spearheaded by the telephone monopoly, Nippon Telegraph and Telephone (NTT), in concert with Nippon Electric, Hitachi and Fujitsu.

With a budget of Y20bn, they succeeded from 1975 to 1977 in developing a 64 bit RAM, which is beginning to find widespread applications. NTT's research has led the way to creation, on a laboratory level, of 128 k-bit chips and the A 256 k-bit chip. The latter, though still in the development stage, served to focus world attention earlier this year at an international conference on the advances that Japan has been making.

Finally, the Government correctly viewed the importance of ICs and the dangers of allowing gaps between U.S. and Japanese technology to continue. The Ministry of International Trade and Industry (MITI) created a project to develop VLSI technology through co-operation with the five leading IC producers (Nippon Electric, Hitachi,

Toshiba, Fujitsu, and Mitsubishi Electric). The project with Y30bn between 1976 and 1980 (the total cost was Y72bn).

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The latest NTT joint project is concentrating Y20bn on reducing the width of the tiny lines which connect chips to one micron from the two micron lines which are now used with 64 bit chips.

The Japanese strategy is to maintain its position in the most advanced areas of chip production. This is illustrated by the success Japanese makers have had in the U.S. market for 8-bit and 16-bit MOS memory and 16-bit microprocessors.

Finally, the Japanese market is

share in the U.S. for all ICs is around 3 to 4 per cent, they hold about 25 per cent of the market for 16K MOS memories.

The inroads made by Japanese companies, however, have already prompted negative reactions from the U.S. industry, which is increasingly looking to the Government for help. Ironically, the U.S. companies have long held larger shares of the Japanese IC market than the Japanese have in the U.S. TI, the world's largest producer, has built three plants in Japan, and others, including Intel, Motorola, Advanced Micro Devices, Mostek and Fairchild, are beginning to follow suit.

Caution

The Japanese are very well aware of the dangers of prompting a reaction similar to those which brought on U.S. import restrictions on colour TVs. The largest producers have already acquired production plants in the U.S. and Europe. This is partly because there is little difference in labour and equipment costs, but mostly to avoid trade frictions.

There is little reason to doubt that the Japanese will continue to become even more competitive over other international producers are significant, the Japanese companies tend to be much larger enterprises than the companies in the U.S. and Europe.

In overall sales, the big Japanese companies are two to four times larger than TI and Motorola. They are also much more diversified. IC sales at NEC account for only 20 per cent of the total, compared with over 30 per cent for TI and Motorola. Other Japanese companies IC sales are much lower percentages of total sales.

The Japanese can tap other sources of revenues for the costly business of developing and producing ICs. They also have a certain amount of internal demand. The other big plus factors for the Japanese include the quality of its labour force, a fact which has not been lost on the foreign companies which have plants in Japan. The Japanese, along with other international companies, have diversified production bases into low wage countries, but they have also concentrated on cutting labour costs through automation which improves yields and reliability.

Finally, and perhaps most important from a sales point of view, the world has come to rely on Japan for quality of the product itself, a factor which should help make steady customers out of foreign companies, even if the present worldwide shortage of chips ends.

Richard Hanson

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EVERY YEAR sees a doubling of the number of elements which can be made on a silicon chip—a rule that has stood the test for the past 15 years. As a result, integrated circuits have fallen dramatically in price—a chip which cost about £20 in the mid-1960s costs only a few pence today.

As well as cramming more on to a silicon chip, designers have managed to increase the speed at which calculations are carried out—an important factor in a wide range of computer and industrial fields.

To the layman, one silicon chip looks very much like any other, even though they carry out completely different functions as part of a computer, a radio, a television set, as part of the automatic control of a washing machine or machine tool, or even in monitoring pollution emitted by a car's exhaust.

Every chip is built up like the layers of a thin jam sponge cake, using a highly sophisticated photographic process. Parts of the silicon are etched away with acids while other

areas of the chip have impurities added to give the circuit the required electrical characteristics.

While the method of manufacture is basic to all silicon chips, there are several different technologies which determine the speed, size and power consumption of each circuit.

The two most common forms of transistor technologies, from which most others are derived, are called bipolar and metal oxide semiconductor (MOS) for short. The difference lies in the basic elements from which the circuits are fabricated.

The basic element for bipolar is, naturally enough, the bipolar transistor. This was the first type of transistor capable of being made as part of an integrated circuit and for several years all silicon chips were made from bipolar transistors.

In the late 1960s, however, the field effect transistor was developed, with several advantages over bipolar ones. It was smaller—so that circuits could contain more transistors for the same area and consume far less

power. Its disadvantage was that it operated at slightly slower speeds than its bipolar equivalent.

In general, field effect transistors which are made with the MOS process require fewer manufacturing steps, so that they can be made more cheaply.

During the 1970s rivalry between the two types of technology caused many deviant forms to emerge so as to overcome disadvantages and to allow the two technologies to be used as wide a number of uses as possible.

For example, bipolar designers came up with low power Schotky—which aimed to reduce power consumption and extend the life of battery-powered equipment and products. Another bipolar development was called I2L, which allowed higher packing densities of transistors to compete with MOS.

In general bipolar technology is considered superior for applications where analogue integrated circuits are required—for example, as converters between the digital world of computers

and industrial machines which rely on varying electric currents, and for amplifiers.

MOS technology, on the other hand, is used for products such as calculators and digital watches where low cost, small size and low power consumption are the requirements. It is also used for storing large amounts of information which is needed in all computer systems. MOS is now more widely used than bipolar.

Widely used

Computer designers once used magnetic memory, made up of thousands of individual tiny magnets which stored information in binary form. Today much of that mass memory is semiconductor-based, using MOS.

For mass memory, designers took a careful look at the basic element, decided they could make it even simpler and produced the charged coupled device (CCD).

Unfortunately this technology has not fulfilled its early promise of dramatically increasing circuit densities because it

was ousted by a more promising technology. CCDs do, however, have many useful applications in low light electronic cameras and light sensing.

CCDs are a pattern of conductors on the surface of the chip which propels an electric charge—representing the binary 1 and 0—through the material until it reaches its proper location, where it is stored. The CCD operates like an array of capacitors which can pass an electric charge from one to another. As a memory CCDs can store information for up to a year even when the power is switched off.

After a promising start, CCDs were eventually overtaken by a more exciting and promising technology which was not based on either MOS or bipolar elements.

This technology, which has superseded CCDs for computer applications, is called bubble memory. It has been developed by companies like Texas Instruments and Rockwell International. Compared with the 64,000 bits of information stored on MOS chips, bubble memories capable of holding 1mb bits have already been designed. This type of large memory is intended to rival the conventional mass storage systems such as magnetic drum, disk and tape.

Bubble memories are still more expensive than MOS, but with the growing interest in the computer industry, prices are likely to fall significantly.

layer called a substrate is divided into microscopically small areas called domains which act as tiny magnets.

In normal circumstances the domains have very irregular shapes but when a strong magnetic field is brought near them they shrink into near-cylindrical shapes which are called bubbles.

Usually the field is supplied by a permanent magnet. In operation the chip is split up into a number of geographical areas. At each particular location the presence or absence of a bubble indicates a 1 or 0 of the binary arithmetic used for all computer calculations.

In any memory storage system it must be possible to generate the 1s and 0s according to the computer's needs, as well as allowing the computer to read information from it.

Manufacturers say that by the end of the 1980s the capacity of a standard bubble memory could contain up to 256mb of information. In addition, because bubble memories sort information magnetically, when the power is switched off the contents of the memory are not destroyed as is the case with some other semiconductor memories.

Bubble memories are still more expensive than MOS, but with the growing interest in the computer industry, prices are likely to fall significantly.

Elaine Williams

MICROELECTRONICS IV

Important changes in technology

THE APPLICATION of micro-electronic technology to the means of production is an enormous step forward in the 200-year-old process under which capital has been substituted for labour.

The net effect of such a step is now, as it has always been, to increase productivity. This trend, coupled with the use of microelectronic devices inside commodities, and equipment (where they replace, typically, electro-mechanical parts) means that, for certain products, prices are falling, while larger volumes of goods are being produced more reliably.

Thus, in those sectors where goods are both produced with the aid of microelectronic technology and incorporate that technology—a growing number—the market is widening. Data processing is the classic example. Processing costs are falling in real terms year-on-year, as the direct labour incorporated in their production falls and their use of more and more densely integrated

components rises. Ending the narrative there, the conclusion is obvious: the use of microelectronic technology in production is an economic gain, perhaps the major counter-inflationary force presently available to industrial nations. However, it cannot be left there: at the root of matter is the unanswered question: can the widening of the market proceed rapidly and far enough to create further demands for the labour displaced by automated production?

Furthermore, what kind of jobs will disappear, and what kind will be created? And how can societies manage the transition between them?

It is clear that:

- Those countries and companies which embrace the new technology most rapidly and completely will tend to reap the largest rewards.
- Even those countries which do innovate rapidly will not escape a painful transitional process.

• Those which do so slowly, usually because of pressures from their industrial labour forces, will compound their economic problems.

• Those with a large traditional industrial base which attempt to innovate rapidly are likely to cause widespread social disruption.

The constraints on countries are, therefore, tight: the best possible route to be hoped for is one which manages the creation of a high technology sector, large and profitable enough to generate sufficient surplus to subsidise the gentle phasing down and modernising of the traditional industrial sector, while simultaneously retraining and relocating the workers from the latter in the former. Needless to say, the model is rarely achieved.

Japan has apparently been the most successful in approximating this aim, since it has been aided greatly by lacking much of a pre-war industrial structure and by a labour force which, since the fifties, has co-operated relatively enthusiastically in technical change and in productivity measures.

Flexibility

The U.S. too, though in a quite different fashion, has shown itself capable of rapid adaptation to microelectronics. It has done so to the benefit of many of its industries largely because it was the first country to develop "chip" technology—mainly for military and space programmes—and was also inventive enough to adapt military applications to commercial ones. The U.S. also had by far the strongest computer industry in the world (IBM controls between 50 and 60 per cent of the world market).

In both countries, there has been little debate over the impact of that technology on the employment market: it has either been substantially ignored (as in the U.S.) or swept away under the centrally-recognised imperative of modernisation (as in Japan). In Western Europe, the technology, which has been slower in coming, has also enjoyed a markedly different reception.

Governments welcomed it, exhorting its citizens to be aware of it (especially if they were manufacturers) and usually providing subsidies to those who wished to introduce it.

Many companies, especially in Britain and Italy, have shown themselves slow to take this advice, especially in times of recession. Even large, advanced electronics companies continued to buy in technology rather than to develop it themselves—a strategy of dependence in an age where commercial success increasingly depends on innovation and exploitation of the innovation.

It is the reaction of the European labour force, however, which most concerns us. It has been cautious: no major union has taken up a position of overt hostility to the new technology, but most have assessed the malign, job-destroying tendencies which they see as inherent in it and have called for its introduction to be carefully planned and regulated to avoid the worst of these contingencies.

A report by the Brussels-based European Trade Union Institute, pointed out last October, that "there is no automatic mechanism in freely operating market economies by which technological innovation will itself create sufficient extra demand to re-employ the workers displaced."

The report also noted a switch of employment to component manufacturers in the U.S. and Japan, a large threat to clerical employment as automated office systems come into general use in the later 1980s and because of this, a disproportionately high impact on women's jobs.

The hub of the issue, according to the institute, is that

technology, on the one hand, has many useful applications in low light electronic cameras and light sensing.

CCDs are a pattern of conductors on the surface of the chip which propels an electric charge—representing the binary 1 and 0—through the material until it reaches its proper location, where it is stored. The CCD operates like an array of capacitors which can pass an electric charge from one to another. As a memory CCDs can store information for up to a year even when the power is switched off.

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THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

A foreign tonic for an ailing U.S. grocer

The former head of Cavenham's American foods group is trying to revive the fortunes of a rival German-owned supermarkets company. Ian Hargreaves reports

"THE THING this company had missing when I arrived was an adequate management system." Whatever one may think of management consultants, this is a pretty odd remark to make of a company which was overtaken by Booz, Allen and Hamilton in 1977, and McKinsey in 1979.

The speaker is James Wood, a Briton who four months ago surprised Sir James Goldsmith by abandoning his successful regime as head of the Cavenham Group's U.S. supermarkets chain, Grand Union, to become chairman of one of the tangerine stay patients in the casualty ward of U.S. business, the Great Atlantic and Pacific Tea Company.

A and P, as it is known, is an American institution, as its full name implies. In British terms it is a bit like Sainsbury's but less successful, suggests Wood.

Less successful indeed. In the last two years it has lost over \$55m on annual sales. Not only this but the 1979 figure of \$6.7bn was 25 per cent lower in absolute terms than at the start of the last inflationary decade.

But no one can claim that A and P's debilitation was caused by the absence of medication. Wood's predecessor, Jonathan Scott, spent five years commissioning reports and putting them vigorously into action. The company in that period launched five closure programmes, designed to cut away the sicker areas from its operations by shifting its centre of gravity from the decaying city centres of the urban Mid-West and North-East to the go-go areas of the suburbs and the South.

Now, on paper, could Scott be considered the wrong man? He got the job because of his record in tripling sales within a decade as president of Albertson, an Idaho-based food chain. He was selected without the aid of Booz, Allen, as precisely the sharp young professional needed to kick A and P into the second half of the twentieth century.

Scott left in April, having failed to agree a renewed contract with the new masters of A and P, the German retailing group Tengelmann. He left

the shareholders with 500 fewer stores, with a completely reshaped management structure, lots of new faces, but an earnings record more dismal than the day before.

"I have to say that the five-year closure programme was probably the wrong way to go," says Wood, speaking from the company's park-like Montvale, New Jersey, headquarters which A and P have occupied since it left central New York in the early 1970s.

"You should never close stores just because of poor management and unprofitability," he says. "The only thing that matters is location. If the location is right, you can get the rest right." He points ruefully to the case of a former A and P store in Scranton, Pennsylvania, which Scott sold to Shoprite and which today is doing three times the business it did under A and P, and stealing trade from two other A and P stores in the area.

He has increased the number of divisions in the company, increased the management tier above store level from 19 to 27, reducing the number of stores for which any individual is responsible, and paring back that responsibility only to those directly concerning the regional operations of the divisional manager's stores. Above the divisions are nine group managers, responsible for broader functions, such as buying, and so on up to head office level.

The numbers and the theory make sense, as would other numbers and other theories, but one suspects the prime mover in Wood's thinking was the far more personal task of matching the right men to the right jobs, i.e. 27 divisions because there are 27 suitable candidates for divisional manager, or something along those lines.

Beneath the board, a series of sub-boards meets regularly to examine certain policy areas. The reports of these meetings form part of the management information which is transmitted by Tengelmann.

The Tengelmann connection is itself a matter of some fascination. Erivan Karl Haub, chairman of West Germany's largest supermarket firm (but less than half the size of A and P) led his family controlled business into what is bound to be a long march at A and P early in 1979 when he heard that the Hartford Foundation,

the shareholders with 500 fewer stores, with a completely reshaped management structure, lots of new faces, but an earnings record more dismal than the day before.

A AND P COMPARED WITH A COMPETITOR OF SIMILAR SIZE*

	Sales \$m	Net profit \$m	Capital spending \$m	Number of stores
1975				
A and P	6,500	— 0.03	65	2,074
Kroger	5,400	34	70	1,791
1979				
A and P	6,700	— 3.8	70	1,542
Kroger	9,000	105	176	1,734

* Kroger is the second largest supermarket and drugstore chain in the U.S.

sultans," Wood says, "but I am a U.S. philanthropic trust, and then owner of 25 per cent of A and P, was interested in selling its lacklustre holdings.

Haub spent a year building Tengelmann's stake—it is now just under 50 per cent—and in the process inspired a growth of confidence about A and P on Wall Street which was recently well reflected in a hugely over-subscribed rights issue made by the company. Having examined

in detail he also shopped around and came back with Wood, who extracted from Tengelmann a contract juicy even by the standards of corporate America. Tengelmann paid him \$300,000 on transfer, \$400,000 a year salary, annual bonuses of between \$0.9m and \$1.2m and what is described as a phantom stock issue which could eventually give Wood almost 3 per cent of the company.

Wood confesses that he was worried, not just about joining a long time loser in A and P, but in working for a fellow grocer. Jimmy Goldsmith was an exacting taskmaster, "but he left you to get on with it. Erivan Haub is a major retailer and I did not want someone continually looking over my shoulder," he explains.

Little over three months into the relationship, Wood says his fears have vanished. The Germans—Haub has brought others on to the board—turn up promptly for board meetings every other month and pay close attention to Wood's written reports. But they do not often talk on the telephone. So far Wood has not even been to visit Tengelmann—in fact his only visit to West Germany was to the Munich Olympics.

Along with some industry watchers Wood was also worried that Tengelmann wanted to thrust upon A and P a Germanic view of American retailing, most notably through the introduction into the U.S. through A and P of Tengelmann's "Plus" store concept—a small no frills shop where large (in the U.S. over 30 per cent) price cuts are offered on a large proportion of a limited range of goods. "I made it clear that they might have to accept the blackballing of Plus before I agreed to take the job," he says candidly. But he has been favourably impressed with the Plus shops so far, and is plowing to open 90 more this year—there are about 20 already. Double digit inflation in the U.S., he believes, made Plus an idea whose time has come.

He says the Germans have also helped to instill a sense of discipline into A and P, a feeling of confidence about its longer range future, and more backing for his own first principle that management should never act without detailed plans and forecasts of the effects of a decision. In addition, he quips, "the meetings really do start at 8.00."

Whether this amalgam of German vision and discipline with German charm and rough handed persistence provide the right recipe for rescuing dear old A and P only time will tell.

The company's problems are, as Scott and his consultants



James Wood, A & P's chairman and chief executive—using the carrot and stick technique to get results.

view of American retailing, found, easy to oversimplify. The U.S. food selling business is mature, intensely competitive, undergoing rapid technological change (with the introduction of automatic price scanning at checkouts, for example). More susceptible to demographic switches and therefore to shop location. Within the past two years, one large chain, Food Fair of Philadelphia, has gone bankrupt.

Food retailing is one of those industries where top management has not only to get right the fundamentals of marketing, labour and financial control, but where that touch of magic is also needed to make sure the refrigerators are not cluttered with ageing cabbages as well.

On the fundamentals, Wood has already addressed what he argues is A and P's basic problem—excessive labour costs. He recently struck a deal with employees and their unions in A and P's key North Eastern region. This involves staff abandoning a practice which has made A and P's labour costs two or three percentage points higher than even completely unionised competitors. (About half of A and P's staff are union members, which is considered high compared with the rest of U.S. retailing.) A job security clause has enabled senior A and P

staff to claim the right to move to a neighbouring store if their own shop was closed. With the vast number of closures A and P has gone through in the last five years, a lot of former store managers, on high salaries and with five weeks holiday a year, appeared on checkout counters.

This deal, says Wood, has taken A and P off the "high risk" list. It was achieved, he believes, with a generous payoff for voluntary redundancy and more than a little help from his reputation at Grand Union, where unions accepted a raw deal on warehouse jobs on the pledge, later fulfilled, that the company would expand and produce additional jobs further down the road. In six years at Grand Union Wood doubled sales to \$80m and added 300 stores.

His goal at A and P, he says, is to drive the company to a point within five years where it matches industry averages for return on sales. The industry's average net income as a percentage of sales is running at a tight 0.83 per cent. To match this target A and P's sales would have to grow at 15 per cent a year, Wood calculates.



If he meets these goals, there will be oobs and ahhs all around the industry. When Wood's strategy is complete, it will no doubt involve further developing the Plus side, building some more big stores in the Sunbelt, improving productivity in the company's food processing division, and working and working at the Atlantic seaboard states where A and P's future will be won or lost.

Wood does not expect profits this year or next, but already, he says, in the middle of a recession and with price cutting in the industry as rampant as ever, A and P has started to show some modest advance in sales.

Says the Briton who, when interviewed, was clad in an American golfing check jacket and a slightly frayed shirt: "Kick a few arses and pat a few beads and you get some reaction."

Business courses

Preparation and Planning for Word Processing, London, October 21. Fee: £50 (plus VAT). Details from Management Studies Centre, ICPC Consultants, 5 Victoria Street, Windsor, Berkshire SL4 1EZ.

Maintenance, Planning and Control Systems, Brussels, October 20-22. Details from Management Centre Europe, avenue des Arts 4, B-1040 Brussels, Belgium.

Solving Problems by Simulation, London, October 28. Fee: £80 (plus VAT). Details from the P-E Consulting Group, Park House, Egham, Surrey TW20 0HW.

Trade Unions in the 80s—Challenge and Response, Henley, October 19-24. Details from The Administrative Staff College, Greenlands, Henley-on-Thames, Oxfordshire RG9 3AU.

Manpower Planning, Cranfield, October 26-31. Details from Cranfield School of Management, Cranfield, Bedford MK43 0AL.

Companies Act 1980, London, October 31. Details from The Registrar, Charterhouse Management Courses, 23/24 Old Bailey, London EC4M 7PG.

Introducing Corporate Planning, Bradford, October 20-21. Fee: £150. Details from the University of Bradford Management Centre, Heaton Mount, Keighley Road, Bradford, West Yorkshire BD9 4JU.

Upper Management and Quality, London, November 7. Fee: £115 (plus VAT). Details from the Institute of Quality Assurance, 54 Princes Gate, Exhibition Road, London SW7 2PG.

U.S. Government Contracts, London, October 27-31. Fee: £437 (including VAT). Details from seminar division, Crown Eagle Communications, Two Bloomsbury Place, London WC1A 2QA.

Managing International Change, Amsterdam, November 10-12. Fee: £273 (plus VAT). Details from Association of Teachers of Management, Polytechnic of Central London, 35 Marylebone Road, London NW1 5LS.

Marketing Management, Slough, October 20-November 7. Details from Urwick Management Centre, Baylis House, Stoke Poges Lane, Slough, Berkshire, SL1 3PF.

Selective Investigation of Accounts—Inland Revenue Procedure and Accountants Duties, London, November 17. Details from conference organiser, European Study Conferences, Kirby House, 31 High Street, East, Uppingham, Rutland LE15 9PY.

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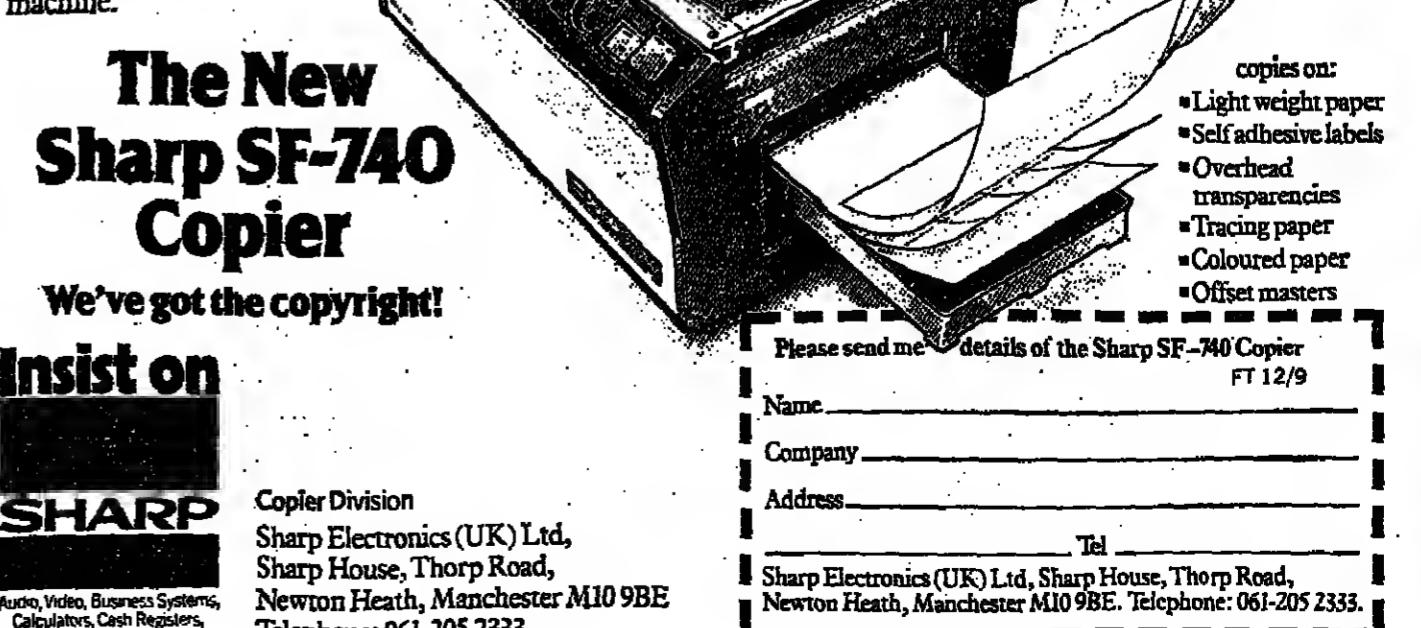
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'Realism' may be only skin-deep

BY ANATOLE KALETSKY

TO THE politically untutored mind it may appear that a reduction in wage inflation to about 12 or 13 per cent by next year (which seems to be about what the Government's supporters hope for) would be nothing to boast about after two years of "unparalleled austerity" and record unemployment—after all, wage inflation was only 13.5 per cent when Mrs. Thatcher was elected. Will a reduction of half a percentage point in the rate of wage inflation really be enough to justify the losses of output that Britain will have suffered by the mid-point of Mrs. Thatcher's five year term in office?

III-fated

The faithful Conservative's reply to such criticism is, of course, that 13 per cent inflation under Thatcher and an inflation which seems to be running at the same rate under Callaghan are very different animals. Indeed, even a much lower inflation rate under the Labour Government was regarded as unacceptably high. It was in an all-out attempt to squeeze inflation down from 7.6 per cent in mid-1978 to 5 per cent or less that Mr. Callaghan imposed his ill-fated 5 per cent wage norm and, in retrospect, signed his own government's death warrant.

Now, the broadly monetarist London Business School economic model, which forecasts inflation still running at 7.5 per cent in 1983, suggests that such a limited victory over inflation is all that Mrs. Thatcher can reasonably hope for in the near future. Yet the achievement of this level is time for the 1983 General Election will probably be hailed as a conclusive and triumphant vindication of monetarist economics and Thatcherite politics.

Before the reader concludes that this is simply a distraction against the double standards of economic pundits, I should admit that no economic justification can be found for the double standards. For it is now widely believed that Mr. Callaghan's apparent achievements in combatting inflation were little more than a conjuring trick. Inflation was never reduced to 7 or 8 per cent really; it was just concealed and bottled up

5.55 Nationwide (London and South East only).
6.20 Nationwide.
7.00 Bugs Bunny.
7.05 It's A Knockout.
8.20 Terry and June.
8.50 Points of View.
9.00 News.
9.25 Starsky and Hutch.
10.15 Living Legends (London and South East only).
10.45 Regions, National News.
10.50 The Late Film: "Touch of Evil" starring Charlton Heston and Orson Welles.
All Regions as BBC-1 except as follows:
BBC Cyru/Wales—14.20 pm Dan Dred, 4.45-6.10 Pippie Rosin, 6.20 am Astrid Lindgren, 5.55-6.20 Wales Today, 7.00 Heddif, 7.25 Ddeng mlynedd ym o—Nenu fwy, 7.55-8.20 Angels, 10.15 Valentine's Night, 10.55

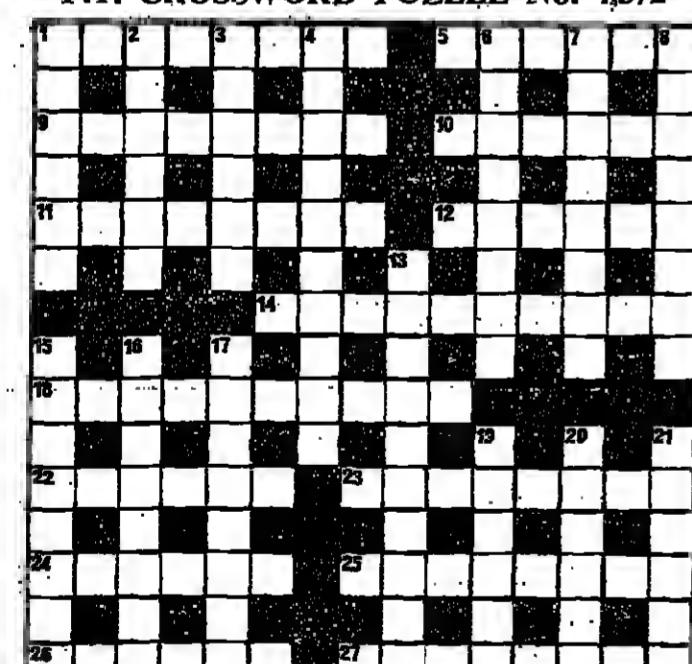
TV/Radio

† Indicates programme in black and white

BBC 1

6.40-7.55 am Open University (Ultra high frequency only).
11.00 Golf: The Hennessy Cognac Cup: Great Britain and Ireland v Europe, 12.45 pm News, 1.00 Pebble Mill at One, 1.45 Bod. 2.30 Raciog from Goodwood, 3.53 Regional News for England (except London), 3.55 Play School (at BBC-2 11.00 am), 4.20 Befor Flies and Dinky Dog, 4.40 The Ransom of Red Chief, 5.10 On Location... at Pinewood Studios, 5.35 Paddington, 5.40 News.

F.T. CROSSWORD PUZZLE No. 4,372



1. State of America one company describes as material (6); 2. Month Mrs. Sharples went for several days' devotions (6); 3. 10 down with 100 per cent in terms of effort (3, 3); 4. According to dictionary it's out of court (2, 8); 5. Try the underground piece of experimental equipment (4, 4); 7. Left director in the air (8); 8. Might door lead to land plenty? (5); 13. Average dinner and trip to the theatre (7, 3); 15. Lively chap going with set in train (5, 3); 16. Disposer in capacity of foreign gent (8); 17. Trace cop twisting receiver (8); 19. Paper for one with cold top children (6); 20. Cod-war rewritten by dramatist (6); 21. Person intending to come closer (6); 22. Solution to puzzle No. 4,371.

Unexpected air of hope

BY ANTHONY MORETON, REGIONAL AFFAIRS EDITOR

ON WEDNESDAY the first sod was cut in the turf for a new distribution centre and warehouse in Corby for the Oxford University Press which, when fully operational, will bring about 180 new jobs to the town. OUP's move from Neasden, in London, is especially welcome following the battering Corby has taken since British Steel announced last Christmas that it was ending production of steel in the town. At that time the Corporation accounted for around 11,000 of the town's 23,400 workforce, although at the peak of its operations in 1975 BSC had employed 14,000 people.

Mrs. Thatcher, on the other hand, is above any kind of trickery in her anti-inflation performance—she is embarked on a crusade, not conjuring performance. If she succeeds it will be because the root cause of inflation has been attacked by control of the money supply and by the inculation of a new sixth sense, called "economic realism," into the minds of the nation's workers.

How plausible are these claims? The first one, about the links between monetary growth and inflation, has been discussed as endlessly (and perhaps as productively) as the question about the chicken and the egg. Amid the present chaos in monetary policy, it is perhaps most charitable to the Government to say that only time will tell whether monetary growth is the root cause of inflation or vice versa. But it is the second point which lies at the heart of the Government's strategy. It is surely obvious that mere incompetence among successive generations of Treasury officials in charge of monetary policy is not the only cause of inflation. Inflation also stems from a conflict between different groups of workers (and to a much lesser extent between workers and employers) over the distribution of the national product.

Discipline

The question that should now be starting to worry some industrialists who look further ahead than the next wage round is whether the "realism" which now seems to be blossoming among their workers is only skin deep. Will wage restraint continue when companies are no longer in peril? Is it really certain that the realism created by unemployment and recession will be any more enduring than the temporary discipline imposed by an incomes policy from above? Or is there a deeper kind of economic realism through co-operation that industrialists and the Government should now be trying to instill?

Twenty horses stood their ground at the overnight declaration stage. It is best to concentrate on those drawn among the high numbers under the standstill rails. Last year the race was won by Oh Simmie, drawn 13 of the 21 runners, but this time she is drawn No. 4. The chances are that the winner will come from



CORBY

is 18.9 per cent against a national 9.2 per cent.

The level of unemployment has still to reach its ceiling. Men made redundant in June and July with good redundancy payments have still to register as unemployed and when they eventually do the figure will go above 20 per cent.

Ending steelmaking meant a loss of 5,500 jobs in Corby—nearly all of whom have gone. The on-site staff now total

6,000. Misfortune seldom comes and Corby has also been hit by other closures. By chance, it is the success of the town which has been in persuading not only OUP but also other firms to set up within its boundaries.

By the end of this year it is

expected that 1,000 new jobs

will be created by firms which have announced plans to go to Corby.

A thousand jobs may not be large in relation to what is needed but they go some way towards combatting the worst

Having to cope with the steel

problem town faces—reassuring the redundant that there is hope. If an unemployed family believes there is no hope of future employment they will leave, and any exodus will hardly reassure potential employers there is a future for the town.

Corby was greatly helped by the granting of development area status in the middle of last December. Because of the regional grants these brought and because it is now the nearest development area to London, there has been an enormous upsurge of interest in the town.

Some 47 firm inquiries have been made for Government assistance, a figure described by one Government official as "incredible." If these 47 are all translated into company openings they will create 2,700 jobs.

In the North Midlands intermediate area, by comparison, only six inquiries have been made this year.

Granting development area status has allowed Corby to tap EEC finance. Five applications to the European Coal and Steel Community, described as "fairly substantial," have already gone through and others are being processed.

Having to cope with the steel

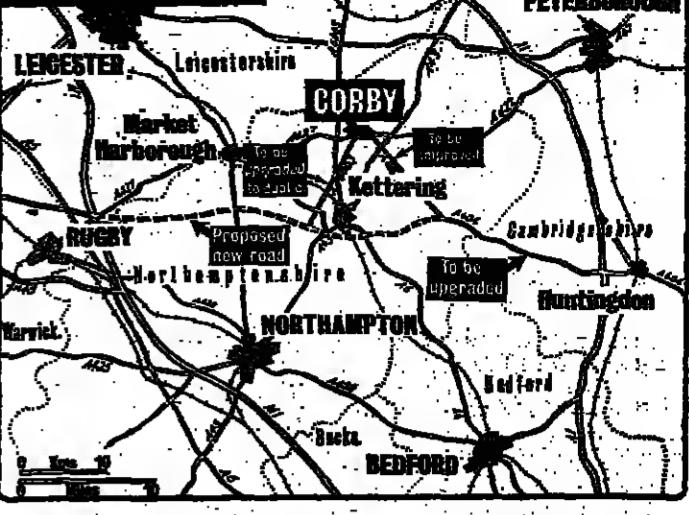
shutdown was not made any easier by the ending of Corby's role as a development corporation on April 1 and the transfer of its industrial assets to the New Town Commission (its housing role went to the local district council). But a lot of good has, paradoxically, come out of this step because it allowed the formation of a joint industrial committee to be set up with backing from Northamptonshire County Council, Corby District Council, the Commission and BSC Industry, the offshoot set up by the Corporation to help create jobs in major steel closure areas.

The committee appointed a new young director of industry, Fred McClellan, from Peterlee, and there is a noticeable sense of urgency about the efforts of everyone involved to prove that "Corby Works" to use the town's promotional theme.

The committee's first project was to draw up a strategy. This has been sent to ministers and outlines how, at a cost of about £54m, advance factories and industrial estates could be created, roads improved and work on retraining and the environment undertaken.

The Government has already announced plans to provide an improved link between the M1

A1-M1 LINK



motorway and the A1 trunk road, which the committee estimates would cost some £18m, and so what Corby is really seeking is a commitment of about £36m from external sources.

There are other sites in the town that could be made available for industrial use, so that the first step has been a link with the Prudential to develop 50,000 square feet of factory units at the Oakley Hay industrial estate at the southern end of the town.

Corby has ample land and some empty premises, but a desperate shortage of units of up to 2,500 square feet for the small manufacturer. The deal with the Prudential will help to prove this blockage.

BSC Industry will also help here because there is about

120,000 square feet of unwanted space in the steelworks which could be converted to small workshops and as much again which can be sold in freehold blocks for people to adapt in whatever way best suits them.

The town has been a link with the Prudential to develop 50,000 square feet of factory units at the Oakley Hay industrial estate at the southern end of the town.

Corby has ample land and some empty premises, but a desperate shortage of units of up to 2,500 square feet for the small manufacturer. The deal with the Prudential will help to prove this blockage.

BSC Industry will also help here because there is about

Swelter to win the 'lucky dip'

THE QUALITY of racing at Doncaster this afternoon is unlikely to match the first two days' standard.

However, those who fancy their chance in lucky dips have the opportunity to indulge themselves by tackling the William Hill Portland Handicap

RACING

BY DARE WIGAN

(3.05) run over five furlongs. Twenty horses stood their ground at the overnight declaration stage. It is best to concentrate on those drawn among the high numbers under the standstill rails.

Last year the race was won by Oh Simmie, drawn 13 of the 21 runners, but this time she is drawn No. 4. The chances are

that Cree Song, Swelter and St. Terramar, who are drawn 13, 15 and 14 respectively, will be the winners.

It is virtually impossible to separate them at the weights, but my choice is Swelter to win from St. Terramar.

Michael Stoute runs a promising two-year-old for Mr.

Robert Sangster in the Daniel Prenn Plate (2.30). This colt

Montclair, by Habitat, out of a

mare by Ribot, ran for the

first time at Newmarket on August 23. He finished third, a neck and

five lengths behind First Move-

ment and Gielgud.

In view of Gielgud's victory in the Laurent Perrier Champagne Stakes here on Wednesday, the fact that he is certain to have derived considerable benefit from his initial outing, it will require an exceptional newcomer to beat him.

Get Stoned, runner-up in the Bessborough Stakes at Royal Ascot and a strong-finishing fourth in the Tote-Ebor

Handicap at York, is the likely

winner of the British Car

Auctions Handicap (2.00).

Our Home, though she has disappointed on several occasions since finishing a close second to Quidnunc as Lightning in the 1,000 Guineas, should win the Dance in the Time Plate (4.03).

Goodwood visitors and tele-

vision viewers will be able to see Kris back in action in the

Crown of Crowns (2.45).

Later, they may do worse than

to back Burleigh in the George Todd Apprentices' Chal-

lenge Trophy Handicap (4.15).

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Later, they may do worse

THE ARTS

Cinema

Civilised animals

by GEOFF BROWN

My American Uncle (A)
Academy
Cruising (X) London Pavilion
Brubaker (X) Leicester Square Theatre
Urban Cowboy (AA) Empire

It has not been a week for those with delicate sensibilities. In both *Cruising* and *Brubaker*, the cinema screen thrashed unpleasantly with the sights and sounds of bodily torture and outright murder, committed in rooms but the darkest, dingiest places. *Urban Cowboy*, with its restrained AA-certificate distinction, offered a modicum of consolation, always providing you felt happy spending two hours with the cleft chin and strutting legs of John Travolta. But at least Alain Resnais' *My American Uncle* (winner of the Grand Jury Special Prize at Cannes) made the week worth while: a film abundantly civilised, abundantly intelligent, and with nothing more grisly than the sight of mice receiving a harmless electric shock inside a cage or a tortoise struggling on its back.

Animals in fact play a key part in the proceedings; they are certainly more important than any American uncle—a proverbial figure in French life who is meant to return from America loaded with money to solve all the family's problems. The film's early scenes are densely packed with shots of a perambulating tortoise, an exploring puppy, a quivering frog, a rooting bear; there is also much plant life, domestic objects like a sewing machine, spoon and doorknob, snaps of the three main characters in childhood and adolescence, and brief clips of their various film idols in action. This bizarre, perplexing inventory is only given its full meaning by the end of the film, when the characters' lives—at first separate—have become entwined in a manner recalling the soap opera habits of Glaude Lelouch. But fear not for Resnais: there is still a world of difference between the two film-makers. Where Lelouch likes to surround his love stories with vacuous potted histories of modern culture and politics, Resnais uses his narrative strands, his animals, and doorknobs, to embody the biological theories of a learned professor, Henri Laborit, who graces the film with a spoken commentary, and appears occasionally in a blue shirt talk-



Nicole Garcia and Roger-Pierre in 'My American Uncle'

ing impressively in a corner of his study.

Laborit, the film reveals, has studied patterns of intelligence and behaviour in plant, animal and human life, and concluded that we are all slaves to our environment and each other. He has also concluded, after laboratory experiments, that the most common reaction to danger is inhibition, which in the human species generally leads to anxiety and physical illness. Resnais' story—and his manner of telling it—is designed to show these experiments and theories in action. The biological equilibrium of Jean (Roger-Pierre), the middle-class radio executive and aspiring politician, is disturbed by his love of fringe actress Janine (Nicole Garcia), who in turn impinges at a crucial moment on the thwarted career of René (Gérard Depardieu), the unimaginative manager of a textile factory. The characters' various pressures result in kidney troubles, stomach ulcers, attempted suicide. And there is no American uncle to transform their lives: to change anything, Resnais and Laborit conclude, one must first know the functions and capabilities of the human mind itself.

From this complex mixture of fiction and documentary, entertainment, and lecture, Resnais has devised one of the most curious and fascinating of all his films. His reliance on the theories of Laborit doesn't mean that his own personal concerns are forgotten, for the film continues his obsession with the workings of history and memory on human beings. Laborit at one point defines a living creature as "a memory which acts".

But the film is formally similar than usual, and there is much impish wit in Resnais' editing of his disparate material—in particular the brief clips of Jean Gabin looking masterful and Jean Marais looking heroic, inserted at choice, ironic moments. Indeed, for all the density of its thought and action, *My American Uncle* has the airy, lightweight feel of a advertisement.

Crueing, by comparison, has the feel and weight of a bulldozer. The director (and writer) is the erratic William Friedkin, returning to the field of sensational subjects seven years after *The Exorcist*. One can only hope and pray that his latest exercise exerts far less influence on the industry. Opening titles tell us that the film is partly based on fact—specifically, a chain of homosexual killings in New York through-

out the Seventies. We are also told that the gay bars featured so prominently (their actual names discreetly changed) still operate in the manner depicted here—with men wearing leather hoods, men in nothing but jockstraps, men with bells that light up, meeting and dancing in an atmosphere so choked with heavy menace that it's surprising anyone can breathe. It may be so, indeed: the present critic must beg for forgiveness and plead ignorance. But there is certainly no doubt that the film speedily departs from the realm of objective fact in its overall mood.

For the story of Al Pacino's young police officer on his undercover assignment to stalk the homicidal killer moving among New York's gay scene, results in nothing more than a chain of atrocities, relayed by Friedkin in an odious, highly-charged style compounded of both relish and loathing. The killer's identity is hidden behind dark glasses; for the most part he is a threatening outline moving down streets with his metal accessories jangling, until he moves in on his prey with brutal thrusts of a knife, and the words "You made me do that." At the same time Friedkin gives us a determinedly hysterical travologue of New York—the screeching of Henry Brubaker, at first just

bars. Central Park after dark with its parade of gays on the prowl, its God-forsaken hotels in the Village and Times Square. I am not suggesting that New York is entirely the pure, sparkling place celebrated in *Easter Parade*, say, or *On the Town*: each film has the right to present its own version of things. But Friedkin's version has the credibility and sensitivity of the most frenzied dime novel.

Another inmate, though after a few days he reveals himself as the new warden, gathering evidence for sweeping reforms.

Once its hero is installed in the warden's office, *Brubaker* falls with depressing ease into the comfortable, old-fashioned patterns of Hollywood's liberal films with a social conscience pioneered by Warner Brothers in the Thirties and still championed—with on/off surface changes—by Jane Fonda (recently co-starred with Redford in *The Electric Horse*).

Admirers also have their noses extravagantly rubbed in the dirt in *Brubaker*, a prison drama starring Robert Redford, directed by Stuart Rosenberg. Way back in 1967 Rosenberg directed Redford's rival male pin-up Paul Newman in another prison film, *Cool Hand Luke*; since then his style has grown stodier and prison life far more violent. *Wakefield Prison Farm* features all varieties of sadistic and lubricious behaviour (it won't enumerate), conducted in the most insanitary conditions under the sun. Not that the sun ever puts in an appearance: the prison's régime of nastiness even affects the weather, which consists of nothing but glum skies and fierce downpours, conveyed in some of the drabkest colour photography ever seen.

Into this hell steps Redford's Henry Brubaker, at first just

another inmate, though after a few days he reveals himself as the new warden, gathering evidence for sweeping reforms. Once its hero is installed in the warden's office, *Brubaker* falls with depressing ease into the comfortable, old-fashioned patterns of Hollywood's liberal films with a social conscience pioneered by Warner Brothers in the Thirties and still championed—with on/off surface changes—by Jane Fonda (recently co-starred with Redford in *The Electric Horse*).

If Brubaker recalls Hollywood's tradition of liberal breast-heating, *Urban Cowboy*, the John Travolta vehicle directed by James Bridges, recalls the amably dire film of Elvis Presley. The parallel lies not just in the uncertain actions of its star, or the way the script plays up to his physical attractions (giving him chances to disrobe, allowing him to wander round with facial cuts, eliciting sympathy). There is a distinct Presley feel to Travolta's whole character and the story round him, for the plot is the old one about a lad from the sticks confronting a strange urban world of spunkly females and devous men, and only winning the right girl after a great deal of humiliation.

The Other Place, Stratford-upon-Avon

Timon of Athens

by B. A. YOUNG

Timon is a difficult play, that can seem to begin with a mere run of fatalities and then relapse into a prolonged curse too stringent to meet the cause that has brought it into being. Timon after all has been a very foolish man with his extravagant generosity, and his misfortunes have been well deserved. It just happens, however, that the present time in our national history is peculiarly appropriate to hear the play, for there is much in our recent affairs that is reflected in it.

Timon's generosity is not revealed in any excess of show, apart from the dance with Cupid and the Amazons, and it is not easy to demonstrate on the stage the great vulgarity of his goings on. Ron Daniels, the director, makes a virtue of simplicity and has the scenes of Athenian prosperity played on a plain wooden stage, much as they did at Bristol last year. This makes Chris Dyer's quasi-Japanese costumes the richer by contrast and enables him to use appropriate furniture of simple hut

beautiful design that seems rich even in isolation. The accounting desk with its abacus, before which the Steward kneels at his books, looks most effective in Leo Leibovitz's subtle lighting that gives it a specially important glow when accounting is going on. There is much formal bowing among the Athenian senators, who sometimes tend to look like a chorus from *The Mikado*, but the Japanese look is not allowed beyond the visual. The dance with the Maskers at Timon's first feast is as proper as Sir Roger de Coverley at a hunt ball. The second feast, with its single course of tepid water, is as simple to see as to consume.

In Athens, Richard Pasco's Timon is appropriately courteous and aristocratic, to even the least deserving of his flatterers, even to Aepantus, whom John Carlisle makes faultlessly polite in the delivery of his endless disaffection. Mr. Pasco, after the change in his fortunes, becomes very different. He thunders out the great curse with which Timon leaves Athaea, the curse that seems so often to infect our own society to this day. By the time he has got to his final stage on the beach (the simple wooden stage has gone during the interval), there is madness in his face as well as in his behaviour, as he crawls about on all fours looking for roots to eat and finds nothing but gold:

No other part in the play can compete with Timon's. James Hazeldine looks properly savage as Alcibiades, with a sword cut in his cheek. Edwin Riccioldi, Rob Edwards and Peter Seiden represent the Athenian upper-class as Sempronius, Lucilius and Lucius, and Arthur Kohn can be moving as the laithful Steward. The cast has been a good deal shortened, but only by the removal of ornamental characters. The script has been a little cropped too. The play runs on for about two and a quarter hours.

Old Vic/Round House

Lancelot/Lifeswappers

Peter O'Toole has temporarily left the Waterloo Road but has not, as far as I know, yet dismissed *Lancelot and Guinevere*, an arthritic attempt to excite the audience's scorn by providing it himself. The influence of Bryan Forbes may be detected in the death of Sir Melliagence (Bernard Bresslaw), where the sound effect of a cracked skull momentarily precedes the fall of the blow, or again, at the moment when the news of King Arthur begetting Mordred is followed by a huge offstage bang.

Bryan Marshall and Maureen O'Brien strike laughs but not yawns in their careful playing of the fond farewells, but the overall impact is of an evening flung together on a shoestring with minimal regard for narrative fluency or visual edification.

The arrival of Roger McGough's *Lifeswappers* at the Edinburgh Festival fringe is a foregone conclusion. The weather over the next few weeks. All those shows a diligent critic avoids in late August begin to accumulate in an incessant metropolitan drizzle.

slight but persistent, McGough's punningly inconsequential fable is inspired by a jokey re-consideration of Sydney Carton's sacrifice in Dickens. McGough transposes the notion to show how life can change if you want it to. A health bore advertises for a lifeswap. A regular bore responds. Their respective women put up with the impositions, one gleefully, the other half-heartedly as she is, anyway, engaged in adulterous exploits.

The latter's prey is a businesswoman for whom both married men function in turn as secretaries in drag. If such and such a thing happened, somebody says, pigs might fly. And, sure enough, a pig flies forlornly across the vast expanse. Grand Magic Farmyard. The health freak is promised carton loads of yoghurt. McGough has the good grace to ignore the obvious pun. As it is the only one he does ignore, the evening is hard work. Eve Bland is very sexy as the adulteress. But the trouble with light rain is that, after standing in it for 90 minutes, you end up soaked.

MICHAEL COVENY

Colliseum

Fidelio

On Wednesday night English National Opera revived last season's controversial staging of *Fidelio*. As would be expected in any busy repertory company, the details of Joachim Herz's production have already begun to slacken, but the salient features remain and they are enriched by a musical performance of increased power and assurance:

These gains were largely attributable to Charles Mackerras's conducting. His view of the score emphasises the symphonic aspects of Beethoven's invention: the striking shifts of tonality or texture that the composer uses to enhance the drama and to create a tension that generates subsequent musical structures were sounded with a sure understanding of their importance.

Tempo in the earlier, light-weight scenes were tautly held, broadening purposefully and without indulgence towards the principal climaxes of each act. The orchestra responded with good ensemble and eager, musky tone.

Working within the confident and exciting context Mackerras created, Josephine Barstow again delivered a deeply considered Leonore. Her great powers of concentration are ample compensation for whatever reservations one might have about the suitability of her soprano for this demanding assignment. Like Malcolm

Donnelly's Pizarro, Barstow increasingly suffered from Mackerras's willingness to let the orchestra have its head. Kenneth Wollam's stentorian tenor had no problems in this department, nor in many others. He is new to his role, and his performance will be first-rate as soon as he ceases to shift between acting Flores and being a tenor. Dennis Wicks repeated his memorably astute Rocco; Sally Burgess and Alan Woodrow were well up to their new assignments as Marzelline and Jaquino.

Max Loppert described Herz's production in some detail last May. Now that its didactic aims are measured against an equally strong musical presentation, the whole has acquired a greater balance and stature. Herz's frank opposition of styles in Act One is kinship domestic garden against cold steel cell blocks—and his cinematic shifts of lighting and perspective in Act Two serve to increase the tensions and oppositions inherent in this problematic opera. But rather than pointing up its defects, Herz examines the basic dichotomy between emotional idealism and objective morality at the centre of the subject, and he is entirely reasonable in demanding a higher synthesis between the two than the conventions of Beethoven's time could provide.

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Friday September 12 1980

Enlarging the tax base

BRITAIN'S tax system has at times seized up to 98 per cent of certain individuals' marginal incomes—yet it has borne more heavily on the poor than the rich. It still provides large subsidies for industrial investment and others for exemptions of certain personal savings into housing, life assurance and pension funds. It has convinced tax-payers that their tax burden is exceptionally heavy, while the revenues raised in relation to national income are sometimes below the international average.

Yet politicians of every political hue have clung with utmost determination to the basic structure of this crazy system while incessantly tampering with it at the margin in a way that has brought them no nearer to their ideological goals, has created uncertainty, spawned a totally unproductive industry of tax avoidance experts and at times exacerbated inflation. These, broadly, are the conclusions, expressed in more diplomatic and academic language, in Joseph Pechman's "outsider" view of the British tax system, published yesterday in the Brookings report on Britain's economic performance.

Fiscal reforms

There may be quibbles about certain details of Mr. Pechman's calculations, such as the way he deals with undistributed corporate profits in arriving at his conclusion that the British system is significantly progressive only over the top four per cent of the income distribution, but it is less progressive than the American structure and that it taxes investment income less heavily than income from employment, despite the existence of the 15 per cent investment income surcharge. (It is worth noting that the believe nevertheless that this surcharge should "be repealed outright.") But there can be no disputing his central message: Britain needs a more rational tax system and Government fiscal reforms should be directed towards improving the tax structure rather than merely tinkering with tax rates.

The structural problem is not so much that the tax burden as a whole is excessive, or even that the British system relies too heavily on taxing employment, rather than spending: taking the contributions of income and payroll taxes together, Britain's tax structure is quite similar to that in most European countries. In Britain, however, the more or less average employment tax yield is produced by high marginal tax rates on

Loopholes

The most obvious effect of these tax reliefs is to distort both consumption patterns and capital markets, as evidenced by the growth of the building societies and the rise of house prices and by the dominance of institutional investors in the stock market. But there is also a more subtle, and it may be more important, political effect.

On the one hand the existence of numerous reliefs, exemptions and loopholes has made marginal tax rates which are absurdly high by almost any standards more tolerable and, therefore, politically acceptable. Even when the highest marginal tax rate on earned income was 83 per cent it was possible for employers to provide their top executives with high standards of living by taking advantage of all possible tax exemptions, and for wealthy individuals to protect their wealth and protect their investment incomes by judicious planning. What is very difficult, however, is for highly paid employees to accumulate savings which they can then channel into productive enterprises and risk-taking.

At the same time, the fact that a marginal tax rate as high as 37 per cent (including the national insurance contribution) is still imposed on the earnings of the vast majority of employees has meant, as Mr. Pechman observes, that "the political limits of taxation" have been reached even though there is, in his view, little evidence that the Government's total tax take has reached "the economic limits" where it creates significant disincentives. Indeed, even the last government found itself committed to an untimely programme of reducing basic rate taxes when it could not raise compensating revenues from other sources without taking risks on inflation. By expanding the tax base, the present Government could keep its promise to cut tax rates without endangering monetary control or exacerbating inflation.

The paralysis in Iran

ANY HOPES of the early release of the American diplomats held hostage in Iran must inevitably remain slender as long as the Government in Tehran is paralysed by factional fighting. It is unlikely that President Abolhassan Bani-Sadr and his newly-appointed Prime Minister, who have signally failed to agree on the selection of a new Cabinet, will be able to unite on terms under which the hostages will be freed.

In this situation there is very little the U.S. can do. It has very few cards with which to bargain. The White House and State Department understandably feel that there is no point in offering concessions until they know that the authorities in Tehran are willing and able to discuss an agreement. There is no comforting parallel to be drawn here with the eventual release of the sailors from the USS *Pueblo*, captured by the North Koreans, or U.S. pilots shot down in Vietnam. In both cases Washington was dealing with governments which, however intransigent, were firmly in power and capable of negotiating when they so desired.

Power eroded

So far there is little sign of a government of real authority emerging in Teheran. Too often speeches on the fate of the hostages, by Iranian politicians, whose own authority may be minimal, are taken by the Western media as considered policy statements giving grounds for optimism or despair. Attempts by the then newly-elected President Mr. Bani-Sadr and his foreign minister earlier in the year to secure some progress on the hostage issue swiftly revealed the shallow nature of both men's authority. In the months since the President has seen his power steadily eroded by the militant clergy who now dominate parliament. He attempts to stem the present wave of xenophobia, which this week led the British Government to close their embassy, have been unsuccessful.

Having failed to secure his own Prime Minister last month, Mr. Bani-Sadr even considered renouncing any responsibility for the government of the



Men in power (left to right): Chairman Hua Guofeng; outgoing vice-premier, Deng Xiaoping; new premier, Zhao Ziyang; Vice Premier Wan Li; chief to the General Staff, Yang Dezhi and new vice-premier Huang Hua.

China finally shakes off Mao's legacy

COLINA MACDOUGALL describes how China's new rulers have established a more liberal regime. TONY WALKER in Peking (below) reports on the role of Deng Xiaoping and the unprecedented degree of criticism at the recent National People's Congress.

outlook has been abandoned with ever-increasing speed.

The architect of this newest China is Deng. Twice disgraced in Mao's lifetime, he returned to public life in mid-1977. By the end of 1978 he was sufficiently powerful to bring back to office a group of former officials with wide and practical economic experience to draw up new policies.

Chairman Hua Guofeng, who ostentatiously inherited Mao's mantle in 1976 and in the early months of his office defined his policies in clearly Maoist terms, was increasingly edged aside.

Deng, too, has had to make compromises. How much of the free criticism of 1978-79 was actually encouraged by him is a moot point (his own son is studying in the U.S., so he clearly believes in some degree of intellectual liberty). But, in any case, it had to be sacrificed last year when the mainstream Communists and military men on whom he partially depended for support, saw posters and underground magazines as a threat to orderly development.

As the power of Deng and his associates grew (because of the appeal of their cohesive and practical programme to bring China out of its slough), resistance by those who had risen to power on Maoist policies crumbled, until earlier this year Deng was finally able to manoeuvre them out of their key party posts.

Chairman Hua's position has grown shakier since late 1978. His status as chairman was whittled down to the rank of nominal first among equals on

the party's Central Committee.

As spokesman early that year for the far-too-ambitious 10-year plan (1978-85), he has since had to carry the can for its rash mistakes and at this year's Congress to make a humiliating admission of its failures.

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and prices for peasant's crops have led to a budget deficit and inflation. This the Chinese propose to tackle with a squeeze on investment, which means a go-slow, in heavy industry and foreign imports for another two years.

Intellectuals, despised by Mao, have come to the fore, and economic policy is clearly motivated by Deng's "think-tank," the Chinese Academy of Social Sciences. The relentless pressure of propaganda has eased, allowing a more relaxed social and cultural life. A new legal system is being drawn up (slowly, because of the shortage of lawyers) and the constitution is to be more wide-ranging and, one hopes, less drastic than the simple excision of the provision allowing critical wall-posters proposed by Deng earlier this year.

Inevitably, more unforeseen problems will arise. A fertile field for these will be the competition between factories, where Government pricing policies will make it easier for some companies (making watches or TV sets) to make a profit, while others (for instance, coal mines) will only break even. New tax legislation, promised at the Congress, will help, but will take some juggling to get the right effect.

While Deng has outmanoeuvred the remaining leftists, he has new opposition from the military, who at the Congress bad to take a cut in their budget. How well he contains this probably depends on the success of his general economic policy. While the tea-leavers are still illegible, the competence of the newly-appointed leaders and the open atmosphere of the Congress argue convincingly that Deng is on the right track.

Deng's silent dominance of the People's Congress

ONE MAN who maintained an almost Olympian detachment throughout China's parliamentary session, which finished on Wednesday, virtually dominated proceedings. Without saying a word during the sittings, certainly nothing that has been published by the official media, Deng Xiaoping, the outgoing senior vice-premier, has seen policies he had championed implemented and younger leaders he had patronised confirmed in high office. It has been a remarkable achievement for Deng who only began re-asserting his authority in 1978 after being purged for a second time two years earlier.

Deng Xiaoping has quietly chain-smoked his way through the various sessions of the National People's Congress, a small figure alongside Hua Guofeng, the party chairman

and outgoing premier who sat to his right. On the four occasions the foreign Press were able to view proceedings—and these were during important speeches—Deng showed little animation, allowing himself only the occasional aside to veteran comrade Li Xianren who sat to his left.

If Deng's sense of triumph is less than complete, this no doubt derives from China's present financial difficulties, notably the shortage of foreign exchange which is holding back the country's ambitious modernisation programme. Last year's deficit and ambitious projects like Baoshan, the giant integrated steel-making complex on the fringes of Shanghai, now soaking up scarce foreign exchange, mean that a number of new projects vital to China's modernisation plans will be

delayed. The squeeze is already being felt in projects under way several of which have some foreign involvement.

A perhaps more worrying consequence of the squeeze on funds than the slowdown of capital construction projects is the apparent irritation it is causing to relations between China's powerful military and their political masters. While the generals made it clear during the Congress that they were prepared to accept cuts this year, there was an undercurrent of annoyance in their remarks during congressional discussions.

Yang Dezhi, chief of the

General Staff, for example, said

the military could not "just sit and wait" for funds to modernise its antiquated equipment. "We hope that the state increases by an appropriate amount the national defence

budget to speed up the process of modernising our defence capability," General Yang said. He added, pointedly, "The relations between the military and the Government and between the military and the people, are not as congenial now as before." His message, on behalf of his military electorate, to senior officials controlling the purse strings was that the army would not happily continue as poor relation in China's modernisation drive. It is certain his remarks were carefully noted.

A feature of this Congress—

which may either reflect

the reporting of it by China's official

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V.T. T.F.S.P.

Mr. Steel dreams of a 'better yesterday'

THE TROUBLE with the Liberal Party is that it is no longer particularly very liberal. On two occasions at the annual assembly in Blackpool this week, Party members were distinctly heard condoning the return of the death penalty.

One was when the audience at a meeting was being slow in taking its seats and objecting to paying a pound for the privilege. The organiser lost his temper. The other was when a two-dimensional effigy of Mrs. Thatcher was hung from the balcony of the main hall. The execution appeared to be approved by the platform.

These may be minor matters, but they leave a nasty taste. The Liberals are not as nice as they were.

Dr. David Steel, Party leader, will sum up the state of play when he addresses the assembly this afternoon. He is expected to call for the deposition of Mrs. Thatcher by the Tory wets, the rallying of disaffected Labour and Conservative voters, and the establishment of a great Government of National Reform. But he will not be able to say how the change will come about, and indeed he can not, because nobody knows what will happen at the Labour Party conference here at the end of the month.

Yet whatever happens to Labour, and we shall come to that later, the Liberals have problems of their own. They have been most succinctly put in a pamphlet prepared for the Blackpool assembly by Mr. Michael Meadowcroft, leader of the Liberal group in Leeds City Council.

Mr. Meadowcroft writes of the last decade or so: "Although the Liberal presence has surfaced in almost every constituency, it

Malcolm Rutherford
reports from Blackpool
that the Liberals are
increasingly confused
about what the Party
stands for.

has not been accompanied by a corresponding spreading of debate on Liberal philosophy." And again: "The Liberal Party depends on liberalism rather than the party of fringe issues, trendy rather than mainstream."

Nowhere is the gap more obvious than in economic policy. Mr. Cyril Smith, MP for Rochdale, prefaced his recommendations about what should be done to reduce unemployment with the words: "Don't please let's have any rubbish about what we can afford." There is a belief, not unique to the Liberals, that the revenues from North Sea oil can be spent two, three or four times over.

The Party wants to spend more money without giving the first thought to where the equivalent revenues would come from. It appears to be not much interested in either inflation or the trade unions. It would like an incomes policy, but ignores all the evidence that previous incomes policies have been less than successful over the longer term.

Mr. Meadowcroft's pamphlet says on this subject: "Our freedom to negotiate pay and conditions of work is a theoretical Liberal principle, but experience demonstrates that the greater good requires an incomes policy." Even if one could agree on a definition of the "greater good," it is by no means obvious that experience demonstrates any such thing.

On this, as on so many other matters, one suspects that the Liberals are no longer very liberal beneath the skin. On the surface there is a belief in the essential benevolence of human nature under Liberal guidance. Beneath there is a remarkable readiness to resort

to compulsion. The majority of the Party no longer seems to want to combine economic and political freedom.

That brings us back to Mr. Meadowcroft's other statement: "The Liberal Party depends on liberalism rather than the other way round," and, as he also wrote: "Liberalism is more an attitude of mind and a way of life than a political system."

Put another way, the Liberals have no monopoly of liberalism. There are liberals in the Tory Party and the Labour Party as well, even if they are not always very conspicuous. Mr. Steel would probably prefer the term "moderates." Yet what it comes down to is that he wants the liberals in the big parties to break away and join, or at least ally with, the Liberal Party at the very time when it is itself becoming less liberal.

In short, he wants a centre party composed of Tory and Labour dissidents around a Liberal Party banner.

It could happen, but on the basis of the available evidence, it does not seem likely. Mr. David Marquand, the former Labour MP and one of the principal advocates of a re-orientation in British politics, came to Blackpool to address a fringe meeting which turned out to be packed to overflowing. It was assumed, though not entirely verified, that he was speaking on behalf of Mr. Roy Jenkins, who himself paraded the idea of a centre party.

It was an extremely impressive performance, especially in the analysis of the Labour Party's failings in recent years. But two facts emerged.

One was that the Liberal activists felt themselves to be well to the Left of the Labour Right. Indeed, Mr. Meadowcroft argued in reply, with considerable support, that in their anti-

David Owen, Mr. Rodgers, Mrs. Shirley Williams and others could then break away from the Labour Party as we have known it. Yet the mechanics of such a break are still hard to imagine. And even if the break place, the dissidents would not necessarily rally to Mr. Steel.

There is, for example, the matter of the leadership of any new alliance. The question is so obvious and so personal that it is rarely raised, but could one really see former Cabinet ministers falling in behind a Liberal leader who has never held any Government office?

The same applies even more so to any alliance between Mr. Steel and Mr. Jenkins. Could Mr. Jenkins, former Home Secretary and former Chancellor of the Exchequer, really censure to help number two, and would the Liberal Party wear it if he were to seek, even with Mr. Steel's support, to become number one?

To return to reality, the most likely course of events is still that Mr. Denis Healey will succeed Mr. James Callaghan as leader of the Labour Party, probably in the Autumn. The Party will not split significantly. Mr. Healey will be popular in the country, partly because he is already well-known and well-liked, and, in the economic circumstances of the time, should have a lot going for him.

It will give Mrs. Thatcher a hard fight, though as he himself would be the first to admit it is impossible to predict what will happen in a general election in 1983 or 1984, because none of us know what will happen in the meantime.

Meanwhile, the marriage between economic and political liberalism remains as elusive as ever. It has certainly not been consummated in Blackpool.

Liberal Values for a New Decade
Liberal Publications Department, 9
Poland Street, London W1, 50p.



Mr. David Steel in pensive mood. The prospect of a centre party alliance, prominently mooted by Mr. Roy Jenkins (right), seems to have attracted little support at the Liberal Party Conference.

Letters to the Editor

Plight of the unemployed

From the Chairman, Association of Professional Employment Agencies.

Sir.—We were saddened to read a letter you published on September 9 from Mr. Edward Hurst attacking this association for its evidence to the House of Commons Committee on Employment.

He accuses us of "unsubstantiated generalisations" and "misinformed criticism." Whilst not wishing to join him in a battle of abuse between two like-minded organisations, we feel compelled to refute his "unwarranted" attack on the Association of Professional Employment Agencies by commenting on his letter as follows:

—We have never suggested that all the 2m jobless were workshy. We simply informed MPs that according to information supplied by our members, there was a growing indication of an element of people being too choosy while more still did not realise the full implications of the present recession and its effects on salaries and wages.

—On the question of standards in our schools: in brief all our evidence to the Select Committee was merely a confirmation of what has already been said many times before by Government committees, academics, companies and unions alike; that the lack of numeracy and literacy was a drawback for school leavers finding jobs or filling vacancies and until this problem was solved we could not foresee any marked improvement.

—However, Mr. Hurst's defence of the Jobcentres was to say the least a little surprising, as it was only a few years ago that his own organisation was spearheading an even more direct attack on the "wasteful"

Working wives

From Mr. Thomas E. Whittle.

Sir.—There is an interesting connecting link between the letters of Mr. N. J. Greenwood (Measuring unemployment) and Dr. E. S. Staveley (Women at work) in your issue of September 8.

Nineteen-thirty is 50 years ago and comparisons with 1980 are both invidious and irrelevant since the whole structure of social security is now so vastly different. It would, however, be illuminating to see the comparative percentage of the adult population (from education or training to age 64) actually employed quoted regularly in the media.

In the 1930s the majority of married women stayed at home to look after the family—now the majority seem to go out to part-time or full-time work, for reasons aptly stated by Dr. Staveley. To what extent there

New approach to accounting practices

From Mr. Heinrich H. Jonas.

Sir.—As an old professional accountant working in industry I have read with great interest your article "Standard Proposed for Currency Translation" in the Financial Times (September 2). I would like to write to you to express my sincere gratitude for the opinion expressed therein.

Accountants clearly belong to the under-privileged class and must search for more freedom. On the one hand, we are subject to severe standards of so-called "good accounting" and in addition we are supervised in our work by independent auditors. On the other hand, the application of those standards may eventually lead to us accounting for losses and corresponding reporting which brings us into conflict with our own management. For, as you know, losses are generally considered obscene. Nobody really wants them—or at least if this cannot be avoided—to report them in any publication. So, if the accountant is unfortunate as to report losses of course as extraordinary items (whereas gains from the conversion of currencies are transferred to equity) I could in my reporting concentrate on the investor's approach. Don't mind the profit and loss account but look on the steadily increasing value of the investment.

The proposed new currency accounting standard has, however, the negative effect that in spite of showing continuous gains, the equity of the company may dwindle away. At the end, we have always operated with profits but we no longer have any equity. So, even if I would steadily report about

fore are the unemployment figures inflated by married women once employed and now out of work. Could it be that the number of "employable" adults actually working today is far greater than pre-war?

Dr. Staveley has a very valid point that the tax system positively encourages "working wives" to seek the tax advantages of a job. Surely the only fair way is to give married couples exactly double the tax allowance of single workers (male or female alike) or treat all adults, not pensioned, as single people for tax purposes. To attract married women into paid employment by tax or other incentive is, as Dr. Staveley says, quite indefensible.

Thomas E. Whittle, 19, Kildon Drive, Maybole, Ayrshire.

Leading from abroad

From Mr. D. C. F. Mann.

Sir.—It was interesting news yesterday hearing that Sir Terence Beckett—the chief executive of Ford UK—would head up the Confederation of British Industry. Sir Terence

in a radio interview last night

said he always liked to think twice before giving a decision, which is admirable. The interviewer then went on to say that Sir Terence's salary was thought to be less than he received from Ford but he would get a car and would insist that it was a Ford. Presumably the top of the Ford range—a Granada Ghia. I wonder whether Sir Terence would like to think twice about leading British industry with a German-built car!

David Wilson,
Vosper Thorneycroft (UK),
Farham House,
East Street,
Farham,
Hants.

he solved. Also, this new proposed standard opens new avenues for external reporting. If losses on currency conversions lead to a diminution of the equity, I shall concentrate on the profit and loss account. Don't mind the equity. This is anyhow a pure bookkeeping entry. In addition I may suggest for further improvement that, even if applying this new standard, losses in the profit and loss account cannot be avoided, they should be treated as an extraordinary item. This corresponds with the common notion that losses are always something abnormal and of a temporary nature. Every enterprise is in its structure and business policy sound and reasonable. If losses arise they are always clearly related to extraordinary, unavoidable circumstances beyond the discretion and responsibility of the management. Therefore, the showing of losses as extraordinary items does seem clearly valid.

If I would be as unfortunate as to report losses of course as extraordinary items (whereas gains from the conversion of currencies are transferred to equity) I could in my reporting concentrate on the investor's approach. Don't mind the profit and loss account but look on the steadily increasing value of the investment.

The proposed new currency accounting standard has, however, the negative effect that in spite of showing continuous gains, the equity of the company may dwindle away. At the end, we have always operated with profits but we no longer have any equity. So, even if I would steadily report about

Warship builders' performance

From the Group Managing Director, Vosper Thorneycroft (UK).

Sir.—I have refrained from writing over the previous month or so when statements have been published saying that British warship builders are living on cost-plus contracts with large profits from the Ministry of Defence. In no way is this true for Vosper Thorneycroft (UK) where at the present moment we do not have a single cost-plus shipbuilding contract and the profits in those MOD contracts we do have are very modest.

I must now, however, take up the comment in Mr. Hall's article of September 3, that the efficiency of the warship yards is far less impressive than the top UK merchant yards. The facts in the last British Shipbuilders' published accounts speak for themselves. It is only the warship builders among the shipbuilding companies which made profits.

In the case of my own particular company our profits were the very considerable sum of £22m. We are the first to recognise that there is considerable scope for improvement in our productivity. It does no good, however, to the morale of the employees of the company, which is producing these sort of results and where 60 per cent of its work is carried overseas, to read such damaging statements.

David Wilson,
Vosper Thorneycroft (UK),
Farham House,
East Street,
Farham,
Hants.

management of a combined group maintaining the point of view to coordinate and uniformly conduct the business within this group, this should not bother the accountant. I see only the value of the investment and the related results. So I feel entitled to do my accounting in a piecemeal fashion.

This new currency conversion method should, however, also be welcomed because it is so nicely linked to the new standards or proposals for inflationary accounting. Accounting could then be based on two simple standards:

(1) The management determines in each period what amount of profit has to be shown;

(2) the accounting manager acts accordingly.

If experts should maintain that this sounds a bit far-fetched, I would like to submit that these accounting procedures should be limited by the blue sky. We would then in fact be back again to the good old times before the introduction of the blue sky laws, before the Securities and Exchange Commission, and the wake of other internationally recognised accounting standard-setting bodies which hamper our work so very much indeed.

Sir, I wrote you a lengthy letter indeed but your article relieved me in many ways. I now see the silver lining. The outlook all offers for future accounting is too nice, it's almost fantastic. If it would not be discussed among earnest professionals, one could hardly believe it.

Heinrich H. Jonas,
Lodenburg, West Germany.

GENERAL

UK: Sir Ian Gilmour, Lord Privy Seal, speaks at Kingston-upon-Thames.

Mr. Patrick Jenkins, Social Services Secretary, speaks in Edinburgh.

Viscount Treloar, Industry Minister, speaks in Durham and Gosforth.

Mr. H. B. Ford, Barbados Minister of External Affairs, arrives in London for four-day visit.

National Coal Board officials light up new coke ovens at Monkton Colliery Plant, near Jarrow.

Liberal Party assembly continues, Blackpool.

Overseas: Mr. Peter Walker, Agriculture Minister, starts tour of Venezuela and Argentina.

World Photographic Fair (Photokina 80) opens, Cologne (to September 18).

Princess Anne attends gala preview of "Oklahoma" in aid

of Riding for the Disabled Association.

Golf: Merseyside Open Championship, Royal Liverpool; Hennessy Cognac Cup, Sunningdale; Men's Home Internationals.

Royal Dornoch; Women's Home Internationals, Cruden Bay; Hitachi Wmme's PGA Tournament, Walsall.

Overseas: Mr. Peter Walker, Agriculture Minister, starts tour of Venezuela and Argentina.

World Photographic Fair (Photokina 80) opens, Cologne (to September 18).

OFFICIAL STATISTICS

Department of Employment

Road, Bow, E. 10:30, Thornhill, Winchester House, 100 Old Broad Street, EC 2.

COMPANY RESULTS

Final dividends: Cantors, Interim dividends: Appleyard Group of Companies, Friedland Doggart Group, Interim figures: BLI.

LUNCHEON MUSIC

London Organ recital by Leonard Lavelle, St. Paul's Cathedral, 12.30 pm.

Singers' workshop, St. Martin's-in-the-Fields, Lombard Street, EC 1, 1.10 pm.

Recital by Kirstee Johnson (mezzo soprano), St. Martin's-in-the-Fields, Ludgate Hill, EC 1, 1.15 pm.

GENERAL

Central Statistical Office publishes tax and price index for August. Building societies' monthly figures (August).

COMPANY MEETINGS

Avana, Park Hotel, Park Place, Cardiff, 2. Dr. F. Bevan, The Midland Hotel, New Street, Birmingham, 12.15. CHI Industrial, The Carlton Tower Hotel, Cadogan Place, W. 12. General Electric, Institution of Electrical Engineers, Savoy Place, WC 2. RFD, Winchester House, 100 Old Broad Street, EC 2. Radiant Metal Finishing, 69 Fairfield Road, Bow, E. 10.30, Thornhill, Winchester House, 100 Old Broad Street, EC 2.

GENERAL

Interim dividends: Appleyard Group of Companies, Friedland Doggart Group, Interim figures: BLI.

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Recital by Kirstee Johnson (mezzo soprano), St. Martin's

Turner & Newall down by £6.6m and cuts interim

EXCEPTIONAL CHARGES of £5m, representing UK redundancy and severance payments, and significantly higher financing costs of £10.7m, against £5.8m last time, meant that pre-tax profits of Turner & Newall fell from £18.8m to £12.2m for the six months to June 30, 1980. External sales of this industrial group climbed from £204.7m to £243.1m, while trading profits, reflecting an improved overseas contribution, moved ahead from £24.8m to £27m. Overseas profits increased to £15.7m (£11.4m) including £5.5m from Zimbabwe, but the UK performance dropped to £9m (£10.8m) and other European companies profits were £3.5m lower at £2.3m.

With net earnings per £1 share showing a fall from 7.2p to 2.5p, the interim dividend is being reduced from 4.5p to 3p net—last year's total of 11.5p was paid from taxable profits of £27.5m.

Mr. Stephen Gibbs, the chairman, says it would be foolish in the present economic situation to forecast an improvement for the remainder of the year, but the group has inherent strengths.

Overseas interests earn substantial profits and continue to do well. In spite of the international recession, he states, but the UK companies have had to struggle in a difficult environment.

Most UK companies are now on short-term working at least part of their operations, but their businesses are sound and

the vigorous action taken has made them leaner and more able to forge ahead again as soon as the recession eases.

Between March and the end of this month, the group's UK companies will have cut numbers employed by about 2,750. Mr.

Hardie-Ferodo and Acnil Plastics in Australia and in Ets Degrard in France. The sale of these companies, none of which was of strategic importance to the group, realised £21m which has been used to reduce borrowings.

As a result of these and other actions, net group debt was reduced by £5.5m in the six months. This reduction and the re-consolidation of the Zimbabwe assets meant that net debt was 36 per cent of stockholders' funds at June 30, 1980, compared with over 50 per cent at December 31, 1979.

In addition, the group has entered into an option agreement for the sale of its shares in Cassiar for over £7m which will be used for further reduce borrowings.

A divisional breakdown of sales and trading profits for the half year shows: plastics and industrial materials £127.8m (£121.5m) and £2.9m (£7.8m); automotive components £102m (£91.2m) and £7.8m (£8.8m); construction materials £83.8m (£87.3m) and £8.3m (£2.5m); chemicals £39.2m (£29.8m) and £2.4m (£3.4m); mining £49.2m (£28.3m) and £5.6m (£4.3m). Intra-group sales again accounted for 41.9m.

Although direct exports from the UK increased in value by 5.5 per cent in £57.8m on the same period last year, the strong pound continues to reduce their profitability.

Lex, Back Page

HIGHLIGHTS

Lex looks at three of the major company news stories of the day. Zimbabwe has given a cosmetic boost to Turner and Newall's figures. The company is facing tough competition in the UK and appears only to be holding cash levels by a series of asset disposals, hence the cut in dividends. A surprising move in the investment trust sector came yesterday with news that Globe is planning to dispose of a £50m stake in its separately-quoted subsidiary Electra, the latter being known for its interests in small unquoted companies. Meanwhile at United Biscuits there is no change in half-time profits, but helped by acquisitions the company should have its nose in front by the year end.

UB held back by higher interest

SUBSTANTIALLY INCREASED interest charges have offset an improvement in trading profit at United Biscuits (Holdings). The result is that the profit before tax for the 28 weeks ended July 12, 1980, is unchanged at £16.1m.

This is in line with the company's expectations. And chairman Sir Hector Laming confirms his earlier forecast that the full year's profit will exceed the £13.7m achieved in 1979, despite the present recession.

All positive steps are being taken to reduce unit costs in order to maintain the competitive position. In addition, the balance sheet is strong, says Sir Hector.

In the interim period, sales expanded from £40m to £44.8m and trading profit rose £2.4m to £20.4m. Interest, however, shot up from £1.8m to £4.3m.

Earnings are shown at 4.4p against 5p. The interim dividend is lifted from 1.7p to 1.8p at a cost of £5.5m (£4.3m)—last year's final was 2p.

In the UK the biscuit company had a poor start, partly because of downstocking by retailers. Although some

improvement has occurred recently, the market remains extremely competitive.

The snack foods company, KP, had a good first half and its market position is buoyant.

While sales progress is being made in both frozen foods and fast food operations, the depressed economy has affected profitability at a time when the group is engaged in a heavy programme of marketing investment.

In the U.S., while Keebler's profit trend is satisfactory, actual profits were seriously affected by a strike. Specialty Brands' profits continue to show a very satisfactory increase.

Over 28 weeks

	1980	£m	1979	£m
Turnover	448.8	402.6	28 weeks	28 weeks
North America	137.2	124.4	1980	1979
Rest of World	13.0	12.3	£m	£m
Trading profit	20.4	18.0		
UK	12.4	11.4		
North America	2.0	2.5		
Rest of World (loss)	—	—		
Interest	4.3	3.8		
Profit before tax	13.1	12.4		
Taxation	3.8	3.4		
Profit	12.6	12.7		

* Including exports. † After depreciation.

Lex, Back Page

Maynards ahead and pays 8.75p

INCLUDING exceptional credits of £646,000 against £61,000 which represent the net surplus on property sales less goodwill, the annualised earnings of Maynards, confectionery manufacturer, rose to £2.17m in the year to June 30, 1980, compared with £1.36m.

Trading profits were up from £1.26m to £1.52m after depreciation of £68,000 (£373,000), and Mr. H. P. Salmon, the chairman, considers this a satisfactory result in view of the adverse effect the increase in VAT has had on many retailing sectors. This is no doubt as to the penal effect it has had on the confectionery industry, he adds. At midyear, there was a pre-tax surplus of £1.85m (£1.2m) including exceptional credits of £207,000 (£26,000).

A final of 6.875p lifts the total dividend by 1.25p to 8.75p net. If conditions are favourable the directors intend to adjust the balance of interim and final payments next year.

Turnover improved by £6.04m to £48.41m. Tax takes £56,000 (£98,000)—again an exceptionally low charge, the chairman points out, due to continuing allowances for capital expenditure and increases in stock values.

Dividends, including pre-

ference bidders, absorb £429,000 (£368,000) leaving the retained balance at £1.85m (£396,000).

A policy of competitive pricing and attractive sales promotions was adopted so as to maintain volume production in the group's factories, says the chairman, and this has not only protected the employment of staff but been of benefit to both wholesale and retail customers.

A revaluation of freehold properties in June this year has thrown up an excess over book value of £3m, compared with £2.25m in 1977.

Magnolia falls in first half

TAXABLE PROFITS of Magnolia Group (Mouldings), manufacturer and importer of picture frame mouldings, fell in the first half of 1980 from £473,000 to £357,000—despite turnover edging ahead to £3.34m, compared with £3.17m.

The company warns, however, that the interim payment should not be considered as an indication of the level of total dividend for 1980.

After a lower tax charge of £201,000 (£246,000) earnings per 10p share are shown as 3.37p (4.22p). Retained profit slipped

from £194,000 to £153,000.

The interim dividend is a same again 0.6p net. Last time a total of 2.1p was paid from pre-tax profits of £1.12m.

The INTERIM dividend for 1980 at Shell Transport and Trading will be just under 4 per cent higher than last year. However, this time there will be no special supplement to match last year when the company distributed dividend reserves held for shareholders during the period of restraint.

Last year that boosted the interim payment by 2.15p to £432p. This time the net payment will be 3.8p, payable on November 13.

Royal Dutch Shell has also announced its interim dividend, which is to be £1.6 per share gross compared with £1.55 at the half-way stage last year.

The company warns, however,

that the interim payment should not be considered as an indication of the level of total dividend for 1980.

Dividends shown pence per share net except where otherwise stated.

	Current payment	Date of payment	Corre. payment	Total spending for div.	Year	Year
Brifton	int.	Nov. 10	2.3	—	5	5
Coronation Syndicate	60	Oct. 31	40	90	54	54
Harmony Gold	int.	Nov. 7	85	—	250	250
Allen Harvey & Ross	10	Oct. 10	10	—	31.5	31.5
Hepplewhite Ceramic	2.25	Nov. 14	2.25	—	5	5
Highbrook Inv. Tst	1	Oct. 24	1	—	2.25	2.25
Guinness Peat	4.25	Nov. 4	4	7	6.25	6.25
KCA Int'l.	2.5	Oct. 17	2	—	4.5	4.5
Lyco and Lyon	1.5	Oct. 31	2.5	—	7	7
Magnolia Group	0.6	Oct. 10	0.6	—	2.1	2.1
Maynards	6.88	—	5.81	8.75	7.5	7.5
Prudential Corp.	4	Nov. 20	3.5	—	9.5	9.5
Rosediamond	3.5	Oct. 31	2.5	—	5.95	5.95
Ry. Dutch/Shell	6	—	5.5	—	12.25	12.25
Schroders	1.3	Oct. 30	*1.5	—	*3.5	*3.5
Sedgwick	1.2	Oct. 24	2	—	5	5
Shell Transport	8.6	Nov. 13	8.28	—	118.76	118.76
George Spencer	0.8	Oct. 14	0.8	—	2.49	2.49
Stewart Plastics	1.72	Oct. 30	*1.98	2.74	*2.49	*2.49
Tornet & Newall	int.	Nov. 20	4.5	—	11.5	11.5
Utd. Biscuits	1.87	Jan. 7	1.7	—	3.7	3.7

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Increase to reduce disparity. § Gross Dutch Boring throughout. ¶ Plus 30.32p special payments. || South African cents gross throughout.

Superbly appointed air conditioned office building

• A major refurbishment by Royal Insurance and Builders Amalgamated Co. Ltd.

• In conjunction with The Cignis Property Company

• 100,000 sq. ft. of office space

• 100,000 sq. ft.

Bridon down at interim stage

REFLECTING A deterioration in UK trading conditions and the disruption caused by the steel strike, taxable profits of the continuing businesses of Bridon, wire, wire rope, fibres, plastics and engineering group, fell to £5.8m in the first half of 1980, compared with £8.07m.

However, when the £9.58m losses before interest of Ashlow Steel and Engineering Company were included, the first-half 1979 surplus was converted to a deficit of £1.52m.

Second-half profits are expected to be materially worse than those for the first six months, warns Mr. J. Laird, chairman, in view of the poor prospects for UK activities brought about by low levels of activity and intense price competition, and despite forecasts that overseas operations generally will hold up reasonably well.

The interim dividend is maintained at 2.3p and the chairman says the major factor in the consideration of a final is expected to be the extent to which an improvement in UK profitability during 1981 can be achieved. Management action has been and is being taken to counter the effects of difficult trading conditions he adds. A total of 5p was paid last year from pre-tax profits of £3.59m, which were after losses of £1.15m at Ashlow.

Despite the adverse factors, UK wire rope operations produced satisfactory results for the first six months, states the chairman, the most European companies performed well.

Other overseas subsidiaries, in total, showed an improvement compared with the first half of last year.

The surplus this time is struck after depreciation, net of grants released, of £1.85m (£1.9m), interest charges up from £2.84m to £4.24m, and the associates' share of £5.3m (£5.91m), which includes £3.3m from the interest in the Haggie group, disposed of in May.

John Lewis profits down 28% halfway

ALTHOUGH PROFIT before tax of the John Lewis Partnership fell by 28 per cent to £9.2m in the first half of 1980, the size of the profit "may actually come as a pleasant reassurance in the light of the diminished profits reported by some other companies recently," says the chairman Mr. Peter Lewis.

The volume of retail sales was running about 1 per cent below a year ago and he cannot see why the present national scene should be expected to change materially in the rest of the year.

Sales in the department stores and Waitrose supermarkets in the half-year ended July 26 rose by £50m (17 per cent). Department store sales increased £20m (12 per cent) and supermarket sales by £30m (25 per cent).

Trading profit at £16.2m was £1.7m lower than last year's record. Waitrose trading profit rose by 25 per cent.

Interest payable rose by £1.8m principally because of higher interest rates. The profit available for tax, reserves and profit sharing among the 25,000 worker-partners was £9.2m—28 per cent down. Allocation between reserves and profit sharing in the Partnership is not determined until full year results are known.

Mr. Lewis says one of the bright features was the Waitrose improvement, and it has made a particularly valuable contribution when the department stores are experiencing a temporary reduction of profit. Even in Waitrose, however, expenses rose faster than sales, and he gives some measure of the situation by pointing out that the

Stewart Plastics higher

GROWTH OF some £42,000 in second half taxable profit enabled Stewart Plastics to edge the 1979-80 full-time total ahead from £2.1m to £2.27m. Sales by this plastic injection moulder for the year to April 30, were up at £8.56m against £7.45m.

After tax of £1.07m (£933,514) stated earnings per 25p share were 10.6p (10.3p). The net profit dividend is effectively raised from 2,493,25p to 2,742,42p by a 1,722p final.

Mr. C. Dugan-Chapman has waived the final payment in excess of 0.861p on 4,750 shares.

Pre-tax profit included interest received up from £286,177 to £572,787. For the previous year that was a £143,000 profit on sale of investments.

BANK RETURN

Wednesday September 10 1980 | Increase (+) or Decrease (-) for week

BANKING DEPARTMENT

Liabilities	£	£
Capital	14,553,000	863,026
Public Deposits	37,168,182	—
Bankers Deposits	483,116,813	181,489,785
Reserve & other Accounts	682,582,498	54,535,367
	1,158,320,287	127,825,444

ISSUE DEPARTMENT

Liabilities	£	£
Notes Issued	10,200,000,000	25,000,000
In Circulation	10,171,722,598	45,308,965
In Banking Department	36,277,548	80,308,965
	11,016,100	370,384,027
ASSETS	8,760,512,718	395,564,037
Government Debt	1,498,472,189	—
Other Government Securities	—	—
Other Securities	10,200,000,000	25,000,000

M. J. H. Nightingale & Co. Limited

1979-80	High	Low	Company	Price	Change	Div (p)	%	P/E
50	51	48	Airspares	22	—	6.7	13.1	3.0
50	21	19	Anglo Rhodes	22	—	1.4	8.4	5.1
170	172	168	Bentley Hill	170	—	8.7	5.7	8.4
100	74	68	County Cars 10.7% Pl.	74	—	15.3	20.7	—
101	63	58	Dabroh Ord.	97	—	5.3	5.7	4.8
126	128	124	Frank Horst	65	—	1.1	6.4	3.9
128	66	64	Frederick Parker	84	—	11.0	16.7	3.0
156	84	78	George	83	+ 1	6.0	18.5	1.6
84	45	42	Jackman Group	73	—	7.2	3.2	9.7
153	103	98	Leeds Burrough	119	—	7.5	6.7	—
302	232	221	Robert Jenkins	305	—	31.3	10.2	—
232	175	172	Terday	221	+ 1	15.1	6.8	3.9
34	10	9	Twinkie Ord.	124	—	—	—	—
80	70	68	Twinkie 15% ULS	16.0	—	17.9	—	—
56	23	20	Unilock	46	—	3.0	6.5	7.1
101	42	39	Walter Alexander	101xd + 1	5.7	5.8	5.6	—
245	136	135	W. S. Yeates	245	—	12.1	4.9	4.0

1 Accounts not prepared under provisions of SSAP 15.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held quarterly. Official information is not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

INTERIM—
Blocktoys Sept. 18
Harris and Sheldon Sept. 23
Inveresk Sept. 25
Lane (Percy) Sept. 25
Lancaster Steel Sept. 15
Rowan and Beddoe Sept. 24
Wadkin Sept. 17
Whitney (Reeve Angel) Sept. 20
Wimpey (Georgia) Sept. 22

FUTURE DATES

INTERIM—
Blocktoys Sept. 18
Harris and Sheldon Sept. 23
Inveresk Sept. 25
Lancaster Steel Sept. 15
Rowan and Beddoe Sept. 24
Wadkin Sept. 17
Whitney (Reeve Angel) Sept. 20
Wimpey (Georgia) Sept. 22

Sedgwick falls £2.4m as strong pound takes toll

WITH AN important part of its income earned in US dollars and other foreign currencies, the continuing strength of sterling has adversely affected Sedgwick's 1980 results. Sedgwick Group, insurance and reinsurance broker and underwriting agent.

Excluding insurance companies, pre-tax profits dropped £2.4m to £22.9m for the six months to June 30, but applying the exchange rates ruling during the first six months of 1979, it is estimated that results for the period could have been £2.1m higher.

Mr. Neil Mills, the chairman, says the strong pound, together with existing over-capacity in world insurance markets, a world economic recession and a high UK inflation rate has contributed to the difficult trading conditions reflected in the results.

Earnings for the period were down 20.4m at £11.6m, after a lower tax charge of £11.2m (£13.2m) and unchanged minorities of £0.1m. Earnings per 25p share slipped from 5.7p to 5.5p, but the interim dividend is kept at 2p net—last year's final was 3p.

The directors consider it misleading to include interim results for the one-for-one scrip issue, in which the group's insurance companies due to the nature of their business. These results.

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Hepworth Ceramic little changed—major U.S. deal obtains London listing

Hepworth Ceramic Holdings, which yesterday announced a slight drop in first half pre-tax profits from £15.25m to £15m, plans to buy Western Plastics of the U.S. for around £30m (£15.5m).

This will be its largest ever acquisition and forms part of the company's aim of trying to obtain a rough 50-50 balance between U.S. and U.K. earnings over the next decade.

Through its U.S. subsidiary, Hepworth (Washington), the group will make a tender offer for all of the shares of Western Plastics at a cash price of \$17.75 each. Western Plastics is based in Tacoma in the state of Washington and makes plastic pipe, plastic containers and industrial foam.

Hepworth reckons that Western's net tangible assets exceed \$23m on a UK accounting basis. Turnover last year totalled \$47.3m and pre-tax profits were \$3.9m on a LIFO stock valuation basis. On the FIFO basis used by Hepworth, they were \$5.2m, with a drop to \$3.1m forecast for this year.

Hepworth plans to begin the tender offer not later than September 16 and will finance the deal through a eurodollar loan. Mr. Peter Goodall, Hepworth's chairman, said Western would make no contribution to earnings this year, after financing costs. The U.S. company also has plants in California, Alaska and Western Canada.

Hepworth already has agreement from holders of 75 per cent of the Western stock, including the chairman and president, to the tender. The offer will be subject to receipt of and order under the Foreign Investment Review Act of Canada allowing the indirect purchase by Hepworth of Western Plastics' Cana-

dian subsidiary and the tender of at least two-thirds of the outstanding stock.

Hepworth's own results, said Mr. Goodall, reflected the strike in the steel industry earlier this year, as well as the severe downturn at home and abroad in all its activities, largely based on steel and construction.

Turnover in the first half rose from £130.3m to £137.1m. After tax, profits eased from £11m to £10.5m, with exchange losses of £622,000 (£33,000) bringing attributable profits down from £10.98m to £9.91m.

Earnings per share were 6.7p (8.6p) and the company is maintaining its interim dividend at 2.25p. Last year a total of 5p was paid from profit of £36.2m.

Comment

Blame for the profits dip at Hepworth has been laid firmly on the steel strike, which plunged the refractories division into a loss of over £1m, more than offsetting for the impact of the rights issue on the group's interest position. There should be some recovery here in the second half but with the building cycle still turning down, Hepworth will do well to produce more than £31m for the year. The rating of the shares (a fully prospecting p/e of 10.4 on yesterday's price of 10p) owes more in the solid long-term prospects and the strength of the balance sheet. The Hepworth emphasis on productivity has forced profits up almost three-fold over the last five years, while the number of employees has fallen. With a spending programme running at £40m per year on existing operations alone, the group looks determined to persevere with cost efficiencies, have failed to maintain satisfactory margins.

Hepworth to date and in part makes a virtue of necessity, given the company's dominant market position in the UK. Yet the company is aiming to build up a U.S. business equivalent in size to the UK and, over the long term, sizeable benefits should accrue. The maintained dividend looks cautious, given the high cover and strong cash position, but reflects the uncertain second half prospects. The yield is 7.2 cent on a maintained final.

THE TEXAS-based oil and gas company, Pennzoil, will announce today that it has obtained a Stock Exchange listing and dealings in the group's 51.5m shares are scheduled to begin on Monday.

Mr. Hugh Liedtke, the chairman of Pennzoil, said yesterday that although more than 95 per cent of the company's assets of \$23m (£833m) are located in the U.S., the board feels that it is important to broaden its equity position, to include the London market.

"We have no immediate plans to ask for any financing in London, but we are getting involved in the North Sea and the listing is also in response to what we see as an interest in our shares over here," he said.

The company estimates that around 10 per cent of its shares are held by U.K. investors. At yesterday's price of \$51 per share this represents a British investment in Pennzoil of close to \$130m (£54m).

The company is already listed on the New York and Toronto stock markets and last week obtained listings in Zurich, Geneva and Basel as well. Mr. Liedtke described these new listings as an effort to develop international awareness of his company.

In the North Sea, Pennzoil is participating in two consortia which are bidding in the Seventh Round of licence applications. These are the Cities Service group, in which Pennzoil's share will range between 18 and 27 per cent depending on which blocks are obtained, and the Nordwintech group, in which Pennzoil will hold a 20 per cent stake.

Cities Service will be the operator of the first consortium which will be bidding in the Northern areas. Other members will include Taylor Woodrow, Hudson Bay, Attock Petroleum and Selection Trust.

Pennzoil plans to be the operator of the Nordwintech group, which already has natural gas production activities in the Dutch part of the North Sea. Other members of this consortium will be Amax, Diamond Shamrock, Selection Trust, Billiton (Dutch), Hoechst (Dutch), Caland (Dutch) and Winterhal (Germany).

In addition to the North Sea, Pennzoil is also branching out with new drilling work in Syria and seismic work in the South China Sea. Mr. Liedtke said he had met with various Chinese Government officials including Vice-Premier Deog Xiaoqiang.

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Mr. Liedtke was unwilling to specify the amount of funds Pennzoil might commit to the North Sea. "Well, we'll commit whatever it takes," he said. The group's capital expenditure on oil and gas, mostly in the States, will total \$400m this year. Capital commitments for the mining and other parts of the company will amount to \$100m.

Mr. Liedtke estimated the group's proven reserves at 100m barrels of oil and more than 1 trillion cubic feet of natural gas.

The Pennzoil listing has been arranged by Merrill Lynch, the U.S. stockbrokers, and Cazenove.

Due to the unfavourable trading environments affecting results, directors of Lyon and Lyon have declared a reduced interim dividend of 1.5p net, compared with 2.5p last time. Though turnover for the six months to June 30, 1980, was virtually unchanged at £4.93m, against £4.97m, pre-tax profits of the group fell from £389,16 to £204,660. The tax charge was down from £140,000 to £106,000.

Last year a total dividend of 7p net per 25p share was paid from pre-tax profits of £779,742.

Directors say the ship repairing business, with some immunity from the unfavourable environment, has produced a marginally increased contribution to group profits. But the vehicle distribution and transport companies, bearing the full brunt of the effects, have failed to maintain satisfactory margins.

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MINING NEWS

Western Platinum is to expand production

By KENNETH MARSTON, MINING EDITOR

AN EXPANSION in production refinery and the additional metal production is expected to begin to reach the market in early 1982.

Taking the present levels of metal prices and costs Western Platinum at full production should make an additional working profit of around R26m. The present level is about R23m.

Mr. Sidney Newman, the company's chairman, said in Johannesburg yesterday that the extra production is not committed to any sales contract at this stage, but he pointed out that the platinum market was strong and hoped that it would remain so.

Japan's Mitsubishi has a three-year contract with Western Platinum running to late 1982 for about two-thirds of the company's present output, leaving the rest available for the spot market. Western Platinum's Mr. K. P. Wilkinson thought that Mitsubishi might want to increase its requirements.

The company's present annual output of approximately 135,000 oz of platinum group metals is to be increased by 10,000 oz. The UG2 material will be handled by the company's

Subsequently, the company would probably borrow the additional funds required, possibly some R5m to R6m. Western Platinum's other holders are Falconbridge Nickel (24 per cent) and Superior Oil (24 per cent).

AFTON CONFIRMS ORE EXTENSION

The British Columbia copper-gold producing Afton Mines controlled by Teck raised nine-month net profits to C\$18.5m (£8m) compared with C\$4.7m in the comparable nine months last year, reports John Sogach from Toronto.

Revenue from concentrates and blister copper was up at C\$7.6m from C\$4.2m.

Mit through in the latest quarter averaged 9,330 tonnes a day with an average grade of 1.07 per cent copper.

Drilling confirms that the ore zone continues beneath the open cut. As a result of five holes recently drilled underground reserves have been calculated at 6.5m tonnes grading 1.55 per cent copper, 0.047 ounce gold,

silver and 0.001 ounce silver.

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Higgs and Hill yesterday agreed to a "vital pre-requisite" a joint audit of net tangible assets by Higgs and Hill's auditors and Coopers and Lybrand, an independent accountancy firm.

In reply Mr. Edwin Phillips, chairman of Higgs and Hill, has written to Sir Raymond Pennock, his counterpart at BICC, saying that the precondition is unreasonable and unacceptable.

His letter reveals, however,

that Higgs and Hill had been

prepared as early as mid July to let its auditors, Loewenthal,

conduct a special investigation into any "particular areas that were of concern" to BICC and to do so to "standards and procedures established by your nominated accountants."

Mr. Phillips says this offer was

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Higgs and Hill then agreed to

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It would, Mr. Phillips says, be

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unfairly detract from the conclusion of their report."

The investigation would not be

able to meet the strict timetable

BIDS AND DEALS

Higgs puts asset value at 190p

Higgs and Hill yesterday flatly refused demands from BICC for an independent audit as precondition to a bid and claimed assets of 190p a share. There was no immediate response from BICC.

When BICC unveiled its tentative 110p offer for the building contractor last week it stipulated as a "vital pre-requisite" a joint audit of net tangible assets by Higgs and Hill's auditors and Coopers and Lybrand, an independent accountancy firm.

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The investigation would not be

able to meet the strict timetable

which would be imposed by the

Take-over Panel, and would not

put directors in a position of exceptional personal liability it, as

BICC says, the accountants would insist on letters of representation from them.

In any case, Mr. Phillips adds,

he would not be able to recommend a bid of 110p from BICC.

After allowing for loan stock conversions and a recent revaluation of investment properties, Higgs and Hill's board believes that "a net asset value per share in excess of 190p can be established." Investment properties are now valued at 17.8m or 85p per share.

Higgs and Hill, whose shares lost only 10p to 95p in the market after publication of the letter, still says it is willing to consider any unconditional bid, even though BICC's approach remains unchanged.

BICC's advisers, Morgan Grenfell, had said last night that the company was considering its position. The shares drifted down 5p to 145p.

BRADMAN REDUCES ROSEHAUGH SHARES

Mr. Godfrey Bradman, chairman of Rosehaugh, the tea company shell which has been transformed into a significant property trading vehicle, has reduced his family interest in the company from 19.81 per cent to 14.47 per cent. He has disposed of 403,804 shares, leaving the family interest at 614,284.

The Rosehaugh shares have been active over the past month, rising from 115p in early August to 157p on Wednesday of this week. Yesterday the shares lost 6p to 151p.

London Mercantile Investments has a 31.4 per cent stake in the company.

Globe holders offered Electra shares at 45p

Globe Investment Trust, the UK's largest investment trust, announced yesterday that it is reducing its stake in Electra Investment Trust from 74.44 to 26.73 per cent. Globe said it plans to keep its remaining interest as a long-term investment but would be increasing its percentage of overseas assets, having particular regard to the likely performance of foreign currencies against sterling.

Within these overall parameters Globe intends to consolidate over a period of years a part of its resources into a small number of large investments, both listed and unlisted. Electra, which concentrates on special situations, says it plans to increase its gearing and the emphasis on investment in unlisted companies.

The disposal of almost two-thirds of Globe's stake in Electra will be made through an offer for sale to existing Globe shareholders. It is expected to raise about £30.75m.

The offer for sale, meanwhile, will be preceded by a two-for-one scrip issue of Electra stock. Following this and immediately prior to the offer for sale, Globe will hold more than 109m of the 145.7m issued Electra stock. At this stage 70m of these shares will be offered for sale at 45p each.

Globe stockholders will be able to apply both for stock calculated pro-rata to their existing holdings in Electra and for stock in excess of this which will be allocated at the discretion of the Electra directors.

The amount offered will be calculated on the following bases: For every 100 ordinary Electra stock units, 39 Electra stock units; for each £100 nominal of 61 per cent convertible unsecured loan stock 45 Electra stock units; for each £100 nominal of 81 per cent convertible unsecured loan stock 34 Electra units; for each £100 nominal of 111 per cent convertible unsecured loan stock 32 Electra units.

The reason for the sale is believed to be "Taiping's" desire to take a position as it becomes involved in the running of the two Malaysian companies. The profit from the sales would increase the net asset value per share from 45p to 2.82 to 3.55.

Last month, Kempas, another Sime subsidiary, sold its 29.4m shares in Highlands to the Malaysian Government investment trust Permodalan Nasional, at 2.55 each.

TAIPING SALES

Taiping Consolidated, a Sime subsidiary, has disposed of its holdings in Highlands and Lowlands and Harrison Malaysia Estates, giving it an extraordinary profit of ringgit 1.3m.

Taiping has sold 500,000 shares in Highlands in the open market at an average price of ringgit 2.845 per share, and 51,000 shares of HME in the open market at 2.79p each.

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STELLRAM SP

Stellram SA, Nyon, the carbide machine tooling company and the West Country plastic engineers Small Power Machine Company, have created a joint venture in Chippewa. The new company — Stellram SP — starts trading with a capital investment of £100,000 and a further loan stock of £40,000.

The company projects a turnover of £500,000 by August 1981, with anticipated sales of £4m by 1984-85.

Stellram SP has been formed with the intention to manufacture the Stellram product range in a new 800 square metre factory being built in Chippewa.

MecForge Limited

Despite adverse trading conditions in the material handling industry, we have successfully retained our share of the market. Diversification of the product range has resulted in some increase in business, though customer demand for larger more specialised forgings has created the most significant change in the company's product output.

Mec Cast Limited

The investment made in earlier periods has resulted in the company now realising its full potential.

Mec Construction Limited

There has been an increase in turnover and profit

compared with the previous period and we are confident that we can continue to trade successfully in spite of more active competition in a depressed construction industry.

Dividend

The total payment of 2.0p net per share represents an increase of 100%

over the dividend paid for the previous period.

Guinness Peat tops £15m after commodity boost

A SURGE in commodity profits from £2.48m to £13.16m enabled Guinness Peat Group to more than double its pre-tax surplus to £15.67m for the year ended April 30, 1980, compared with £7.67m in the first six months profits had jumped from £1.83m to £6.22m.

Trends so far this year show that the group is not escaping the effects of the current recession.

However, during the 1979-80 year and since, the group has expanded its activities in a number of directions, particularly in the U.S.

• comment

Guinness Peat's trading profits from commodity broking and leasing jumped by more than five times to £13.2m—equivalent to 57.4 per cent of total trading profits.

But there has been little growth elsewhere. The contribution from chemicals is more than two-thirds lower, while a turnaround into loss at Britannia Reining has reduced the contribution from general merchandising by a third.

On the commodity broking side the group has benefited from the build up in sugar, rubber and silver in particular during the year, and it also seems to have been lucky in taking "positions."

But, although the outcome was well above market expectations, with the quality of earnings suspect the share price closed unchanged yesterday at 147p.

UK profits moved ahead from £8.79m to £11.69m, while both western Europe and North and Central America sharply increased contributions, from £1.7m to £1.75m and from £2.82m respectively.

The African result, however, dropped from £0.5m (£0.45m) and other territories incurred a combined loss of £171,000 to £47,000.

Tax charge for 1979-80 rose £4.47m to £6.26m and minorities took £2.25m.

The Rosehaugh shares have been active over the past month, rising from 115p in early August to 157p on Wednesday of this week. Yesterday the shares lost 6p to 151p.

London Mercantile Investments has a 31.4 per cent stake in the company.

As an immediate result of the

sale the directors of Globe point out that the net asset value of

Globe will be reduced. This is

because the net assets of the

Electra stake will be replaced

by the proceeds of the offer for

sale and the remaining Electra

stake in Electra and both will

reflect the discount in the market

value of the Electra stake.

On the basis of recent prices

the Globe asset value would fall, say the directors, from around

15

Deregulation Bill boosts rail industry prospects

By IAN HARGREAVES in NEW YORK

AMERICA'S large but, in the past, frequently ailing railway companies can at last see the firm prospect of gaining enough freedom to put up their prices and end decades of inadequate profit margins, which have led in turn to poor track maintenance, closures and a spate of merger proposals.

An intensive lobbying effort by the Carter Administration in the last three weeks has been enough to put a Railway Deregulation Bill back on the rails in Congress.

Congressmen from the House and the Senate will meet next week to discuss final details of a Bill, following the passage earlier this week of a Deregulation Bill through the House.

Three weeks ago the Deregulation Bill was withdrawn from the House by its backers because opponents had succeeded in mangling its clauses on pricing freedom.

The Bill, which will eventually emerge from discussions between the two Houses will probably allow railways to charge rates up to 160 per cent of the company's non-fixed costs in the first year of the new law, rising to 175 per cent in subsequent years, without need for government approval.

President Carter, who has been a dedicated backer of deregulation in the airline, road haulage and railway industries, hailed the legislation as certain to improve services and "restore the industry's financial health."

Although many of the bigger railway companies had record profits last year, most of their earnings gains came from their non-rail activities, such as oil, coal and gas interests.

In recent years the industry's return on investment has been a paltry 3 per cent and this is blamed for the poor state of much of the network's track and

its lamentable safety record. The Deregulation Laws will also create greater freedom for companies to abandon unprofitable lines and to speed up decisions on merger proposals.

But the Interstate Commerce Commission (ICC), which oversees the regulation of railways, warned in a policy statement this week that it would not look favourably upon merger proposals which involved large-scale abandonment of service to customers.

The ICC has already approved a merger between Burlington Northern and the St Louis-San Francisco Railway, but has still to make a decision upon proposals to link the Chessie system with the Seaboard Coastline, Norfolk and Western with the Southern Railway, Santa Fe Industries with Southern Pacific and Union Pacific with Western Pacific and Missouri Pacific.

Belgian bank to withhold dividend

By Larry Klinger in Brussels

THE DEPTH of the financial pressures encountered this year at Banque Bruxelles Lambert, Belgium's second largest bank, emerged yesterday when the bank's executive council announced a series of cost cutting measures that will mean substantial pay cuts for all staff and could result in a year long freeze on additional spending. The company will also recommend that no dividend be paid for the current year.

The situation in the world's money markets is cited as the reason for the bank's current difficulties. The executive council said yesterday that "since the end of last year, a number of factors due to conditions prevailing on the international money markets and to those affecting the Belgian economic and financial situation have increased costs of deposits more rapidly than the return obtained in Belgium from the bank's assets. The margin between Belgian franc deposit and lending rates has thus been influenced during the greater part of the bank's fiscal year. This will result in a marked reduction in the bank's profits for this particular period."

The bank would not say how high the expected drop in profits for the current year, which ends on September 30, would be. Last year the bank recorded net profits of BFr 705m (£24.7m) and paid a dividend of BFr 80 a share.

If the shareholders agree to the recommendation that no dividend be paid it will be only the second year in recent history that there has been no dividend. In 1975 extraordinary foreign exchange losses led to the passing of dividend payments.

Bank personnel have agreed to an across the board reduction in salary of 5 per cent

Campeau's bid for Royal Trustco.

The Bank of Nova Scotia noted that on September 4 it received a telegram from the General Council of the Federal Reserve Board in which it was said everyone should be governed by the same rules.

Campeau has urged the authorities to take action so that all Royal Trustco shareholders will have an equal opportunity to decide for themselves whether to accept the offer.

Meanwhile, the Bank of Nova Scotia said in a separate statement that it had been informed that the U.S. Federal Reserve Board does not intend to take action as to the Bank of Nova Scotia with respect to the matters raised in that telegram.

Campeau seeks shares inquiry

By OUR FINANCIAL STAFF

CAMPEAU the Toronto-based property company has asked the Canadian regulatory authorities to investigate reports that unidentified allies of Royal Trustco's management had purchased Royal Trustco stock to assist in resisting Campeau's \$360m takeover bid for Trustco.

Campeau said that over 7m shares have been traded, representing about 35 per cent of the common shares of Trustco. It added that a substantial part of this trading consists of large blocks "so that obviously some very large shareholders have sold out."

Campeau commented that,

once it had made its bid, it was severely limited by the takeover rules on the number of Trustco shares it could purchase in the market. The company said everyone should be governed by the same rules.

Campeau has urged the authorities to take action so that all Royal Trustco shareholders will have an equal opportunity to decide for themselves whether to accept the offer.

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Campbell Soup makes headway

By TERRY BYLAND

A FURTHER gain in sales in the final quarter of the current year is reported by Campbell Soup, the largest producer in the U.S. of canned soups and also a major force in markets for other convenience foods. Earnings for the full year have risen from \$119.8m to \$124.6m, but the board points out that all totals for 1979 are on a pro

forma basis because of the change to LIFO accounting for all domestic stocks. Sales for the 1980 fiscal year were \$2.56bn against \$2.25bn, while share earnings of \$4.08 a share compare with \$3.59. The share earnings just exceed forecasts on Wall Street, at the end of the first nine months, the group was showing a gain of 14 per cent with earnings at \$3.14 a share.

BANRO CONSOLIDATED INDUSTRIES LIMITED

Interim Results—Unaudited

Results for the half year to	30.6.80	30.6.79	Year to
	£	£	£
Turnover	11,601,587	8,671,133	15,784,402
Profit before tax	601,083	552,982	1,156,646
Profit after tax	264,383	252,882	935,286
Ordinary Dividend (net)	30.80s	30.80s	180,787
Ordinary Dividend per share (net)	0.575p	0.575p	3p

It would be unwise at this stage to forecast the total for the year due to the downturn in the U.K. economy and although further profits are anticipated, your Directors are of the opinion that in all the circumstances, the final result is likely to be satisfactory. Despite the prevailing economic problems affecting industry, our finances are sound and our management team is actively pursuing new diversified products which are very encouraging and in the longer term will ensure the continued growth of the Group. In my last Annual Statement I made reference to the acquisition of a controlling interest in a French company and I am now pleased to report that this company has made a good contribution to profits and our policy to expand into Europe is proving successful. 99

Edward Rose, Chairman and Chief Executive

The principal activities of the Banro Group are the manufacture of framed windows, rolled sections, pressings, motor car body components, off highway vehicle components, the continuous plating of metal in coil form and electro plating applications, for the sea, air, road, rail, domestic appliance and building industries.

Subsidiary Companies: William Bate - Plated Strip (International) - Perspective - Edward Rose (Birmingham) - Edward Rose (Telford) - Edward Rose (Sections) - Edward Rose (France) - Farnier & Pénin

BANRO

This announcement appears as a matter of record only.

DUBAI BANK LIMITED

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GERMAN CAR SALES FALL

BY KEVIN DONE in FRANKFURT

OPEL, the West German subsidiary of General Motors of the U.S. and one of the largest volume car manufacturers in the Federal Republic, expects its car sales to drop by more than 14 per cent this year.

Mr. Jim Waters, recently appointed vice-president of General Motors overseas operations and formerly the Opel chairman, also warned that the group could well make a loss this year. "It is entirely possible," he said. "The group's sales are expected to slump by as much as 15 per cent to around DM 9.2bn (£5.17bn). Nevertheless, the company is pressing ahead with its planned investment and will be spending DM 1.5bn this year.

The situation in the world's money markets is cited as the reason for the bank's current difficulties. The executive council said yesterday that "since the end of last year, a number of factors due to conditions prevailing on the international money markets and to those affecting the Belgian economic and financial situation have increased costs of deposits more rapidly than the return obtained in Belgium from the bank's assets.

The sharpness with which the German car market has moved into decline has taken the industry by surprise, but Opel said yesterday that the bottom of the recession could have been reached.

Until now it has been forecasting a fall in general new car registrations in West Germany of about 12 per cent for 1980. Demand in July was stronger than expected, however.

The publication of the annual report for last year had been delayed for several weeks

because of the dividend question.

The growing squeeze on Opel's finances also makes it likely that later this year it will have to borrow partly in Germany and partly from General Motors for the first time to help fund its ambitious DM 6bn investment programme. Until now Opel's capital expenditure has been met by its own resources.

Opel is in the middle of a 4-year DM 6bn investment programme concentrated on its new Kadett model and a range of 1.3 litre engines as well as the modernisation and expansion of component and production facilities.

It has been especially hard hit in the falling German car market by the decline in demand for larger models of 2 litres capacity and above, in which it has a strong presence with models such as the Rekord, Monza, Senator and Commodore.

In the first eight months of the year sales of the Commodore have fallen by 55 per cent, sales of the Monza by 53 per cent and sales of the Senator by 55 per cent. Sales of the Rekord have also plunged by 34 per cent.

The one major bright spot for Opel has been the performance of its new small car the Kadett, sales of which are up to 262,800 in the first eight months compared with 178,850 in the corresponding period of last year, a rise of 46 per cent.

As a result of the steep drop in demand for its larger cars Opel is in the process of shedding nearly 5,900 jobs at its major Rüsselsheim plant near Frankfurt. The cost of the voluntary redundancy and early retirement programme is likely to be around DM 90m and will bring the size of the workforce down to about 60,000 by the end of the year.

Growth maintained at Preussag

BY OUR BONN STAFF

PREUSSAG, THE diversified German transport, energy and metals group, managed to maintain profit growth in the second quarter of this year despite slackening prices in the metals division.

Amalgamated Metal Trading

recorded good profits (again unspecified) in the second quarter as did other overseas metal trading subsidiaries. In general, the energy and transport divisions, whose fortunes depend heavily on the energy situation, have had a bad year. The metals division continued to be the main reason for the higher turnover, accounting for DM 705.9m of the sales compared to DM 506.8m.

This reflects increased trading but it is also the result of higher metal prices that boosted results in the first quarter. In the second quarter, however, the prices of silver, lead, zinc, copper and cadmium—all impor-

tant metals for Preussag—started to slacken significantly. Demand also fell from the troubled steel manufacturing industries.

Despite signs of cooling off in the construction sector, the building division saw a sharp increase in sales turnover to DM 170.7m from DM 173.9m.

Preussag has only recently managed to return to high profitability after three difficult years and last year's dividend payment (DM 7.5 per DM100 share) was the first since 1976 when Group profit was DM 52.1m up from a modest DM 27.2m in 1978.

The transport division saw turnover rise to DM 185.9m in the first half compared to DM 171.5m in the same period last year. The oil and petro-

chemicals division recorded an increase to DM 299.2m against DM 233.8m but coal production slackened in the second quarter.

Despite signs of cooling off in the construction sector, the building division saw a sharp increase in sales turnover to DM 170.7m from DM 173.9m.

Preussag has only recently managed to return to high profitability after three difficult years and last year's dividend payment (DM 7.5 per DM100 share) was the first since 1976 when Group profit was DM 52.1m up from a modest DM 27.2m in 1978.

The chemical group recently reported that its earnings for the first half of 1980 were not satisfactory and weak profit margins continued to act as a brake in 1979, net profits dipped to SwFr. 327m from SwFr. 368m.

Eurocredit for Hellenic Telecommunications

BY PETER MONTAGNON

THE LIST shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobonds published in the second Monday of each month.

FEES for the Hellenic Telecommunications deal have not been disclosed, however, and it is understood that they may be structured in such a way as to bring the overall yield on the two deals closer together.

This is the first time that Hellenic Telecommunications has raised a credit on the European market, a factor which may also have led banks to offer the slight margins premium over the Public Power issue.

Even so, the borrower has still managed to achieve margins more favourable than those of the highly successful \$550m, eight-year credit for the Central Bank of Greece which was launched in April. That credit, initially projected at only \$300m, bore a margin of 1 per cent above London interbank rates throughout the year.

This \$105m financing was also for eight years and had a spread of 1 per cent above London interbank rates throughout the year.

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NEWS ANALYSIS—GERMAN TOBACCO INDUSTRY

Hoping to play it cool

BY ROGER BOYES IN BONN

MARKET SHARE
(Top seven brands)

	First half 1980 %	1979 %
HB (BAT)	18.8	19.2
Marlboro (Philip)	12.9	11.0
Lord Extra	10.4	10.7
Stuyvesant (Brinkmann)	7.1	7.4
Erste 23 (Reemtsma)	6.2	5.5
Camel (Reynolds)	5.3	5.7

now estimated at between DM 400m and DM 500m.

Reemtsma has a 31 per cent share of the German tobacco market and is thus the market leader, ahead of BAT with a 28 per cent share and Brinkmann, the Rothmans International subsidiary, with 17.5 per cent. Before cigarette tax is taken into account, Reemtsma had external sales of DM 6.4bn. After tax, turnover is closer to DM 3bn—still a hefty sum. Holding company net profits reached DM 92m after tax last year.

The move admittedly fits in well with the Tchibo's careful strategy of broadening into other consumer goods sectors. In 1974 Tchibo (turnover last year DM 1.4bn—\$786m—not for profit DM 70m) bought a share in Beiersdorf (skin creams, sticking plaster) and has done well out of the investment.

The acquisition of the Reemtsma stake, however, could present problems. Under the terms of the purchase agreement, Tchibo and Frau Ingeborg Herz, whose family is now in control of the tobacco industry, have taken over the 53 per cent shares held by the widow and the son of Herr Philipp Fuerstegott Reemtsma, who was the main driving force behind the group's expansion. The cost of the acquisition is

The problem, however, is that Reemtsma, more than other German tobacco companies, is under sharp pressure from the U.S. manufacturers. Indeed,

Reemtsma buying into the German group.

The fact is that of the 10 main brands, accounting for 80 per cent of the market, only two have shown any growth, and this at the expense of the market share of the other eight. Both of the successful brands have been from the U.S.—Marlboro (Philip Morris) and Camel (Reynolds). The table shows why the German tobacco companies are so concerned.

Reemtsma found that its two key brands, Stuyvesant and Erste, lost 4.9 per cent and 3.6 per cent of their sales respectively between January and July this year. It is assumed that Camel benefited from most of the lost sales. BAT is also finding that its HB brand has increasingly lost ground to Marlboro in the first half.

It is believed that this partly reflects a trend towards stronger cigarettes and that the U.S. brands have benefited from the fact that there is no legal requirement in Germany to carry a government health warning on advertisements.

The German manufacturers believe, or rather hope, that the long-term trend will be to milder filter cigarettes in which they excel. But there is little concrete evidence for this, and it is not at all clear what the German tobacco industry can do to stop the American advance—the launch and production costs of a new strong German brand are believed to be prohibitive.

Reemtsma may find that it makes sense to diversify further into the brewery business which now accounts for a substantial part of its turnover. But one thing seems certain: Tchibo and Frau Herz do not want to see any radical change in Reemtsma's strategy. About 30 per cent of the remaining shares are in the hands of other members of the Reemtsma family and they too seem content to play a waiting game. Waiting, that is, for the German smoker to see the light and move away from the strong U.S. brands back to the Reemtsma fold.

TCHIBO, THE German coffee concern, has chosen a particularly difficult time to diversify into the tobacco industry through its purchase this week of a dominant stake in Reemtsma, the leading German cigarette and drinks group.

The move admittedly fits in well with the Tchibo's careful strategy of broadening into other consumer goods sectors. In 1974 Tchibo (turnover last year DM 1.4bn—\$786m—not for profit DM 70m) bought a share in Beiersdorf (skin creams, sticking plaster) and has done well out of the investment.

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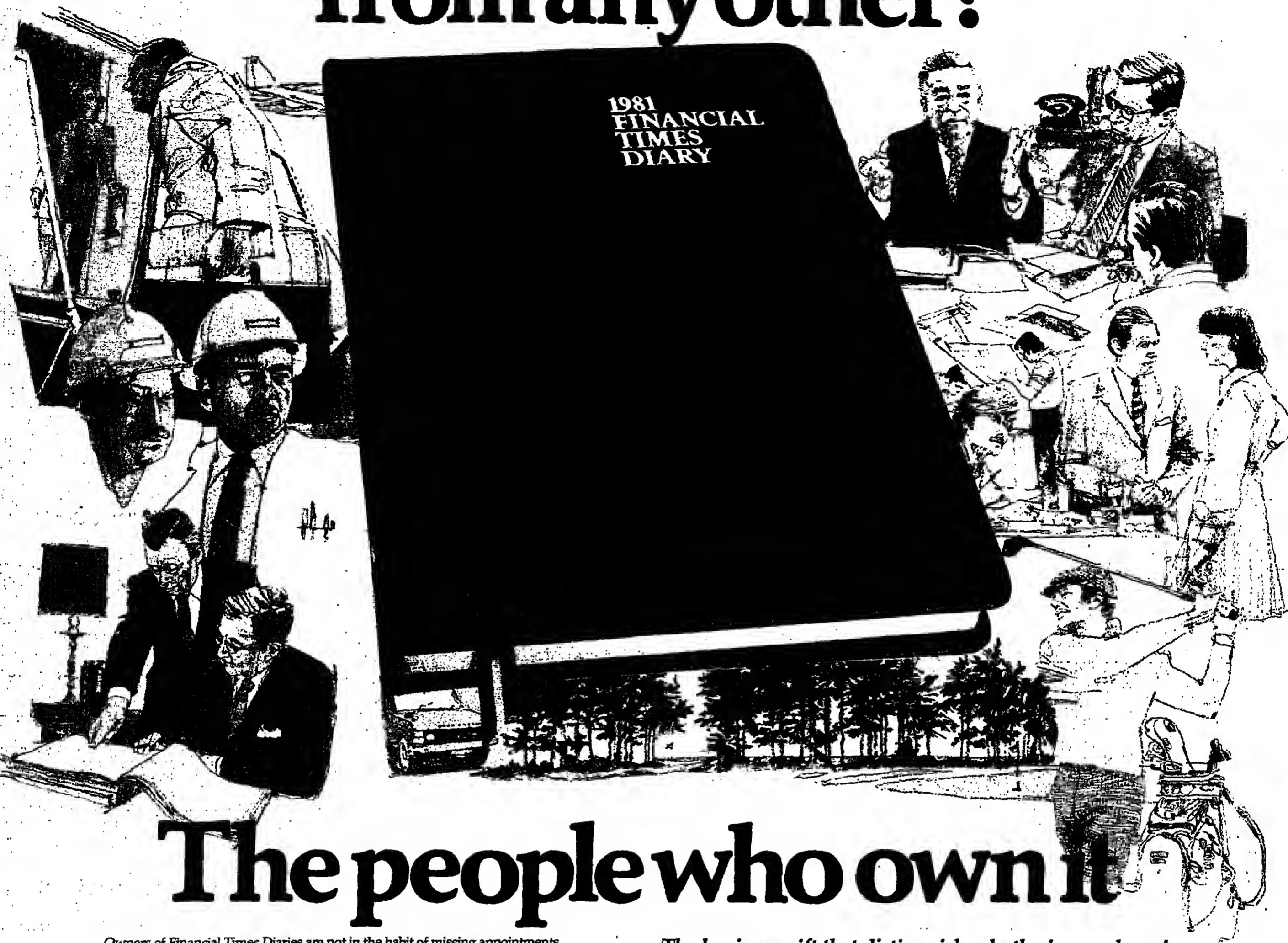
The cost of the acquisition is

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THE PROPERTY MARKET

BY MICHAEL CASSELL

Amsterdam gears up for development spree

THE AMSTERDAM office market — one-time overseas shrine for every UK property developer, investor and estate agent claiming a drop of entrepreneurial flair in his blood — could again be facing an excess of space.

The city which readily obliged in helping foster a good few overseas property ambitions before letting many of them collapse in an unseemly heap of vacant buildings and development losses has spent the last five years getting back in shape.

Strong demand for space from Dutch and international companies, combined with a staffing shortage of fresh space in a city where nearly every building seems protected, has led to too little office accommodation, and good rental growth but an acute shortage of investment properties.

For some time, development activity of any note has been largely confined to outlying districts such as Diemen, Blijmermeer and now Sloterdijk and if the prophets in the Richard Ellis Leidsplein cry are right, a lot more space is now on the way.

Suggestions that a big increase in the number of developments is around the corner may represent good news for some of the property-starved institutional investors who — like their counterparts in the UK — have been forced to look overseas for deals, but what about rents?

The space forecasts first, John Selman, who heads the Ellis operation, says that at least 500,000 sq ft of new office space

is likely to be added to the city's stock within the next three or four years. The figure compares with a recent average annual take-up of around 1m sq ft but a total which seems destined to be substantially lower this year. Only 400,000 sq ft was taken up in the first half of 1980, a figure likely to be repeated in the last six months of the year.

Speculative

John Selman says that about 80 per cent of the space involved in the plans will be speculative and he admits to being "a little worried" about the potential oversupply. The official line from Ellis is that since building costs keep rising (how do the Dutch manage to survive with 7 per cent inflation?) and municipal ground rents are high, the "massive addition" of fresh office accommodation will not have a weakening effect on rental levels.

Rental growth is at present trailing off but no actual fall is expected either now or when the new developments come on stream — a view which must surely be ready for revision depending on just how much oversupply actually emerges.

Among big schemes underway in and around Amsterdam is the 204,000 sq ft office block being built in the Vizelgracht by Ariel, the property investment and development group which is half owned by Wimpey Property Holdings and which, since its formation in 1976, has spread its wings into West Germany, France and Belgium. The

scheme is on a rare City centre site (a building permit took 15 years to arrive) and is now well advanced and will be ready for letting in September, 1981.

Work has already started on the vast Holendrecht Centre, situated on the south-east border of Amsterdam, which is being hailed as the largest office development ever carried out in Holland for letting. The £35m scheme, for which Jones Lang Wootton have been appointed joint letting agents, is being carried out by Westland-Utrecht and on completion will provide about 880,000 sq ft of space in five office towers. The first two phases, comprising 270,000 sq ft contained in two of the towers will be ready for use in April, 1982.

There are also plans for another big scheme next door to the Holendrecht centre at Blijmermeer. To be developed by Hilken and Roosen, construction on the 300,000 sq ft office complex, for which Ellis is sole letting agent, is expected to start at the end of the year and completion should coincide with the first phase of the Westland-Utrecht scheme.

Another even larger office project is also proposed for the same area while over at Riekerpolder, close to Schiphol airport, plans are laid for developments which could provide over half a million sq ft to add to the new crop of space.

The city centre area still continues to attract tenants anxious to maintain a presence in the country's financial planning, with one still under construction. Each of the three buildings has a lettable floor area of nearly 100,000 sq ft and,

on completion, Ellis could be looking for rents of around 200-210 guilders.

The agents say they believe the deal to be the largest investment transaction to have taken place in the Netherlands in 1980 and topped up the news with details of a £2m office purchase in Amsterdam on behalf of a major UK client, thought to be the Post Office Pension Fund.

The Fund, which has spent around 65m guilders in Holland over the last three years on a broad spread of property investments, has acquired a 30,000 sq ft office block on Westende, close to the Nederlandse Bank.

The property is let to the Westland-Utrecht Hypothekshank, the largest independent mortgage bank in the Netherlands.

King and Co point out, however, that developers have actually increased output, with just over 15m sq ft of new space under construction and ready for occupation within six months against a figure of nearly 13m sq ft in April.

• Tarmac Construction and the Second London Wall Group have started work on a 90,000 sq ft office scheme in the business area of Milton Keynes, adjoining the shopping centre. Almost half the development has been pre-let to the Development Corporation and the remaining space will be available on completion in early 1982 through Healey & Baker and Jones Lang Wootton. The scheme is being funded by Sun Alliance and London Insurance Group.

• The National Research Development Corporation has paid £200,000 for the freehold of a site at 95-121 Newington Causeway, London, SE1, close to the Elephant and Castle. There is planning

Empty industrial space rises

TOTAL warehousing and factory space available to let or for sale in England and Wales has reached the highest level recorded since April 1977, according to agents King and Co.

Short-time working in industry and business closures are held largely responsible for a 30 per cent rise in available space since April, involving a combined total of just under 76m sq ft. The most significant increases in availability have been in the West Midlands, Yorkshire and Humberside.

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consent for a 45,000 square foot office scheme which will be occupied by the NRDC. Anthony Lipton and Smith Melzack acted for the vendors and Hillier Parker represented the NRDC.

• Royal Insurance have taken from the Highland Regional Council a 125-year lease of the site for the £12m Eastgate shopping centre in Inverness to be developed in partnership with Cruden Developments. The scheme will provide over 146,000 square feet of net retail floor space, two stores and 30 shop units. The large store has been let to Tesco. St. Quintin and Hillier Parker are joint letting agents.

• Land Securities (Management) has let Tolson House, Copthall Avenue, London EC2 to PSP, the first wholly owned Prudential bank in London. The 7,545 sq ft building has been refurbished by the freeholders, City of London Properties, part of Land Securities. The bank has taken a long lease at a figure just under the asking rent of £14,000 a year. John Stanley acted for PSP and Hillier Parker acted for Land Securities.

• The Australia and New Zealand Bank's leasehold interest in its former banking premises at 15 Great Cumberland Place, London W1, has been sold by Weatherall Green & Smith to Barclays. A premium of over £400,000 was paid for the lease, fixtures and fittings. The purchase involves a total floor area of 5,000 sq ft and is held on an unexpired lease of 21 years at a fixed rent of £5,250 a year.

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 The Financial Times proposes to publish a Survey on West of London Property. The provisional editorial synopsis and date are set out below.

DATE: Friday, 21st November, 1980

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 The commercial property market to the west of London has experienced a period of buoyancy and expansion reflected throughout the UK property market but one which has been given added impetus by the region's continuing emergence as an attractive alternative to more traditional locations in the South East.

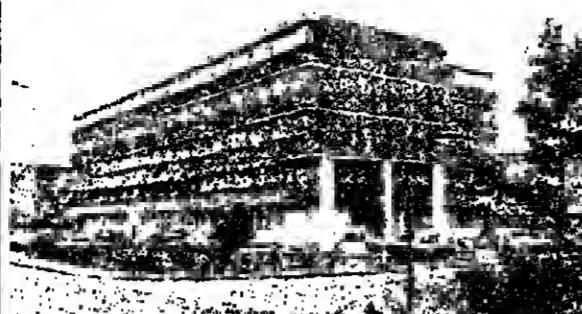
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Financial Times Friday September 12, 1980

NEW YORK

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Columbia Gas	301	375	St. Al. Pac. Tsm	61	54	Mess. Petroleum	557	55	Schlif. Brow J.	83	24	Schlumberger	142	141	St. Gobain	142	141	Acf. Holding	4,256	4,251
Columbia Pipe	140	140	Columbus Pet.	140	140	MG M	84	8	Schlum. Corp.	143	142	Alst. Ceram.	3,295	3,290	Alst. Min.	142	141	Alst. Min.	3,295	3,290
ACF Industries	384	384	Combined Int.	151	151	Metromedia	31	304	Mid. Paper	187	187	Alst. Min.	142	141	Alst. Min.	3,295	3,290	Alst. Min.	3,295	3,290
AMF	212	212	Combust. Eng.	80	78	Minnesota	574	564	Sea Contr.	15	12	Alst. Min.	142	141	Alst. Min.	3,295	3,290	Alst. Min.	3,295	3,290
AM Int'l	234	234	Combust. Eng.	10	10	Missouri Pac.	574	271	Alst. Min.	15	12	Alst. Min.	142	141	Alst. Min.	3,295	3,290	Alst. Min.	3,295	3,290
ARA	85	85	Comm. Satellite	431	431	Mobil	608	608	Seagram	524	524	Sealed Power	24	234	Sealed Power	24	234	Sealed Power	24	234
ARMCO	114	114	Comm. Satellite	431	431	Mobile Mkt.	143	143	Sea. Contr.	57	57	Seaport	254	254	Seaport	254	254	Seaport	254	254
AVX Corp.	334	334	Gulf & Western	193	151	Mohasco	143	143	Sea. Contr.	57	57	Seaport	254	254	Seaport	254	254	Seaport	254	254
Alberts Lab.	50	463	Gulf Oil	40	22	Monarch Mkt.	241	482	Seaport	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Alma Gileva	314	314	Hanf (FBS)	14	14	Monastirio	241	482	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Additive Chem.	374	374	Hannermill Ppr.	213	213	Morgan (IP)	453	483	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Alta Lita & Gas	374	356	Hanleman	192	192	Security Pac.	251	291	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Ahmanson H.F.	241	264	Hanna Min.	124	124	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Al Prog. Chem.	47	47	Hanover	201	157	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Alcoa	143	143	Hansag	22	22	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Alco Standard	324	324	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Alegheny Ludl.	56	34	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Allichemical	52	52	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Allis-Chalmers	115	115	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Alpha Portf.	165	165	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Aloes	87	87	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Amal. Sugars	274	274	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Amax	504	504	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Ammerada Hess	31	31	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Am. Airlines	83	83	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Am. Broadcas.	514	514	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Am. Can.	274	274	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Am. Cyanamid	632	632	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Am. Express	257	257	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Am. Gen. Ind.	58	58	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Am. Int'l. Corp.	224	224	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Am. Hoist & Dk.	504	504	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Am. Hoist & Dk.	504	504	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
Am. Hoist & Dk.	504	504	Hansag	22	21	Seafar. Ind.	124	20	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254	Searle (IG D)	254	254
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Am. Hoist & Dk.	504	504	Hansag	22	2															

U.S. cotton exports up by 50%

WASHINGTON — China was the leading customer for U.S. cotton during the 1978-80 season (August-July), taking 22m bales compared with only 800,000 bales in the previous season, the U.S. Agriculture Department said.

In a foreign agriculture circular on cotton, the USDA said total U.S. exports last season, at 8.8m bales, were 50 per cent above shipments in the 1978-79 season.

Japan, the largest market in the 1978-79 season, took 1.5m bales in the 1979-80 season and South Korea 1.4m. Together, these three leading markets absorbed 58 per cent of total U.S. cotton exports.

The USDA said the export outlook for the current year is promising, but at a level significantly below last season.

Earlier this week world cotton production in 1980-81 was estimated at 65m tonnes (of 478 lbs), nearly 1m bales less than last season's record.

The International Cotton Advisory Committee said the outlook for the world cotton crop has deteriorated sharply from earlier optimistic projections. It said world cotton acreage will increase by 2 per cent from last year, reaching 31.8m acres, but average yields will decline to around 380 lbs per acre from the record of 398 lbs in 1978-80.

U.S. cotton production will decline sharply as a result of extremely high temperatures and dry weather this summer in several key growing regions, the committee warned.

Lower crops are also expected for Iran, Guatemala and El Salvador. But higher cotton production is anticipated for the Soviet Union, China and Nicaragua.

World cotton carryover stocks on August 1 reached about 22m bales, unchanged from a year earlier.

Reuter

French growers back continued apple curbs

BY JOHN EDWARDS IN TOULOUSE

FRENCH APPLE GROWERS have voted in favour of extending their voluntary restrictions on apple exports to Britain for a further month—until the end of October—because of concern over the market situation in the UK.

However, M. Charles Calleja, president of the apple producers organisation Afocel, said the self-imposed ban had to be endorsed by exporters who were under pressure from UK importers not to restrict sales.

Following the breakdown of talks with the National Farmers

Union, the French producers last month agreed unilaterally to restrict their exports to Britain by banning shipments of Class 2 apples and 28 lb jumbo packs, until September 30, but a deterioration in the UK apple market has persuaded them that further extension to October 31 and possibly longer is justified.

Latest market reports issued through the French Ministry of Agriculture yesterday summed up the situation in two bleak words, "très morose." The virulent anti-French campaign is affecting sales and driving down

market prices, it noted.

M. Calleja said he was shocked and saddened by claims in Britain that the apple market had been upset by irresponsible action from the French. He claimed it was the NFU that had broken off talks seeking a regulation of supplies. However, he repeated that it was not possible for France to limit exports overall. He said that a bilateral agreement with Britain would be contrary to the Treaty of Rome. Already other European countries had complained about discussions between the two

countries.

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Union for the current year is promising, but at a level significantly below last season.

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THE RISE in world sugar prices continued yesterday with the January position on the London futures market gaining \$2.25 to \$365.5 a tonne, its highest level for several weeks. This took the rise in the past week to about \$38 a tonne.

Dealers attributed the continued advance to renewed consumer interest. They said Venezuela was reported to have bought 60,000 tonnes to 100,000 tonnes of raws while China was in the market for around 100,000 tonnes. There were also reports that Poland required 40,000 tonnes to make up a production shortfall.

Meanwhile Sugar statistician F. O. Licht said in his latest World Sugar Report that a decision to delay the Soviet sugar harvest because of unsatisfactory beet weights may expose

the crop to frost. Some traders thought this played a part in the price rise.

In Britain the beet crop is progressing well, according to a British Sugar Corporation official. "Almost ideal weather over the past month had helped the crop, he added.

He said the crop benefited by a number of warm spells during August, with rainfall during the month "adequate but not excessive." There were no indications of pest or disease problems.

The corporation expects to start opening its factories at the end of this month, and processing is scheduled to run into the beginning of January.

About 80 per cent of the crop was still as good as it had ever been for the time of year, the official said. The remaining 20

per cent, which was hit by the drought in May, was still catching up, but could not be expected to recover fully.

He said it was too early to forecast total production, but some indication should be available after two or three weeks of processing.

Turning to the 1981-82 crop the official said the corporation's proposed sugar beet contract with growers had been referred to the Minister of Agriculture, following the breakdown of talks with the National Farmers Union.

The NFU's sugar beet committee said the BSC's offer would give growers only slightly more than in the current crop year and less than in 1979, in spite of the impact of inflation on growers' costs.

Producers attributed the breakdown of the Geneva talks largely to the then U.S. insistence on the deletion of export controls, an item producers said they regard as non-negotiable.

Albion the U.S. no longer insists on deleting export controls, views differ between the U.S. and producers on the circumstances under which export controls would operate. Mr. Leong said.

The producer view is that export controls should be activated when the cash equivalent of half the buffer stock has been spent on defending the floor price, while the U.S. believes export controls should only become effective when the stock has been exhausted.

Mr. Leong repeated the producer view that the buffer stock size should be in the 30,000 tonne to 40,000 tonne range, not too large to depress the market and prolong depressed prices.

He said the U.S. Administration is now talking of a 60,000 tonne buffer stock, still too large to his view, against its earlier 70,000 tonne proposal.

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LONDON STOCK EXCHANGE

Gilts encounter profit-taking and forced selling but leading equities resist to close slightly higher

Account Dealing Dates

Options
First Dealt Last Account Dealing Dates
Sept. 1 Sept. 11 Sept. 12 Sept. 22
Sept. 15 Sept. 23 Sept. 26 Oct. 5
Sept. 29 Oct. 9 Oct. 10 Oct. 20
"New time" dealings may take place from 8 am two business days earlier.

Gilt-edged securities were already vulnerable to selling after the recent upsurge, and the Prime Minister's overnight admission that the Government's economic strategy faced problems aggravated the downward trend. Mrs Thatcher's repeated determination to stick to the present tight monetary policy influenced a recovery in sterling yesterday, but failed to rekindle the stock market optimism created only last Tuesday by Treasury expectations about improved money supply trends later in the year and Gilts settled at the day's lowest.

Anticipating sales from overhauled investors, Gilt dealers opened quotations lower and, apart from a reasonable amount of profit-taking, the ensuing business largely represented forced selling by weak holders. An attempted rally in the late afternoon failed to hold and just before the official close the tone eased again to leave looser-priced stocks down a point. Treasury 133 per cent fell that much to 98. Short-dated issues performed similarly and closed a maximum of 8 lower with some of the selling emanating from Continental sources. The market appeared to be resigned to new Government funding today, possibly in the shape of another medium-dated stock.

Leading shares, for once, resisted the trend set by Gilts. The approaching end of the two-week trading Account was a deterrent to business and leading industrial movers narrowly thumped the session. Dealers considered this a highly commendable performance after the recent advances and new-time buyers began to show interest in the late trade. The result was that the FT 30-share index closed a net 1.2 up at 503.0 after having shown a minor fall at all of the day's previous calculations. Final movements in the leaders rarely exceeded three pence, but Dunlop stood out with a rise of 6 to 80p following a reported revival of overseas buying.

Prudential easier

Demand for Traded options continued to improve, the number of contracts rising to 1,863, compared with Wednesdays 1,790, and last week's daily average of 997. A particularly active business was transacted in

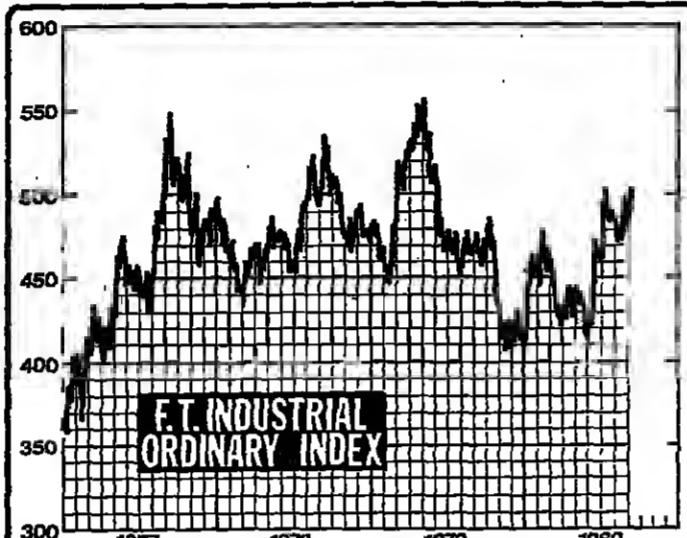
EP, which attracted 521 deals, while Lourho recorded 300. Prudential lost an early small improvement to close 5 down at 242p following disappointment with the interim statement. Other life issues reacted in sympathy with Equity and Law, 318p, and Legal and General, 228p, down 4 pence. Lloyds Brokers were featured by Hogg Rubinstein which attracted keen demand and closed 7 to the good at 125p, while Stenhouse added 3 to 88p. Sedgwick were unmoved at 120p following the interim results. With the exception of Eagle Star, a penny better at 257p ahead of next Wednesday's interim results, Composites drifted lower. General Accident eased 2 to 332p as did Phoenix to 306p.

Particularly firm of late in sympathy with the rising gilt market, Discount Houses turned easier yesterday with sentiment not helped by the gloomy interim statement from Allen Harvey and Ross, 15 lower at 355p. Cater Ryder relinquished 10 to 375p and Alexander shed 5 to 265p. In merchant banks, gains were few, most moving between extremes of 148p and 145p before finishing net 2 easier at 145p after the results. Awaiting the interim figures, Schroders put up to 320p, while improvements of 8 and 10 respectively were seen in Arthurdale, 240p, and Brown Shipton, 400p. Elsewhere, Standard Chartered continued to reflect the good interim results with a fresh rise of 10 to 615p but UDT came on offer at 44p, down 3.

Cornell rise afresh

Lack of investment incentive again precluded any real demand for Breweries and kindred issues. Allied, which announced draft beer price rises on Wednesday, eased a fraction to 88p. Amalgamated Distilled Products met profit-taking and gave up 2 to 44p, and Luis Gordon shed 3 to 45p.

Higgs and Hill reacted to 90p before closing a penny down on trading at 94p following the company's rejection of the conditional bid from BICC. Elsewhere in the Building sector, Newmhill turned 10 more to 330p, while satisfactory preliminary results left Robert M. Douglas 7 dearer at 71p. Robert (Connelly) met buyers and put up a similar amount to 135p, while fresh support lifted RMC 3 more to 138p. On the other hand, Bensley, 27p, gave up 5 of the previous day's gain of 9 which followed news of the discussions which may lead to a substantial interest being taken by a third party in the company.



to 120p. Support was lacking for Bamburgh, 5 off at 46p. Among Shoes, Stylo added 5 more at 135p, while Newbold and Burton shaded a penny more to 38p on further consideration of the disappointing mid-term statement.

Electrical leaders got off to a dull start, but buyers appeared at the lower levels and most quotations ended a new pence firmer on the day. GEC closed 3 higher at 520p, after 513p, and Plessey 4 to the good at 265p, after 260p. Profit-taking was evident in some of the recent high-fliers in secondary issues, Kode 7 to 315p and United Scientific a similar amount to 335p. Electrocomponents gave up 10 to 728p and Unitec 4 to 335p. On the other hand, Dale made fresh progress at 103p, up 3, along with Hawthorn Leslie, 21p, up at 132p.

Engineering leaders were inclined lower in quiet trading, GKN closing 3 to 225p and TUBB 2 to 244p. Elsewhere, Chas. Clifford turned particularly weak at 43p, down 14, on selling in front of today's interim figures.

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T and N dip and rally

Although not entirely unexpected, Turner and Newall's decision to cut the interim dividend by a third prompted dealers to mark the shares down to 87p, but consideration of the accompanying half-year profits,

couple of pence to 156p. Coral, currently in receipt of an offer from Grand Met, eased 3 to 91p. United Biscuits shaded to 88p following the chairman's cautious comments which accompanied the same-again interim earnings. The reduced interim loss failed to inspire Taverne Endedge, 4 off at 20p, while Nurdin and Peacock, at 172p, lost 2 of the previous day's rise of 7 which followed the interim figures. Food majors displayed an irregular appearance. Cadbury Schweppes turned a couple of pence to 70p, but Associated Dairies, 23p, Tate and Lyle, 156p, and Rowntree Mackintosh, 170p, all eased 2; the last-mentioned announces interim results next Thursday.

Oil leaders quiet

Trading in the oil leaders was quiet and prices rarely strayed far from overnight levels.

Among the speculative exploration issues, Aran rallied 14 to 440p, but Dabhol Eagle gave up 40 to 600p and Warrior 20 to 270p, while Glyde closed 10 cheaper at 530p. ECA closed 10 pence firmer at 101p following the interim figures.

Trusts made a mixed showing. Globe eased 5 to 141p following the proposal to reduce its hold-

ing in Electra, down 4 at 142p, by way of an offer for sale. New Thorganston Capital, 188p, and Dualvest Capital, 352p, as did BOC, hardened 2 to 95p as did Beecham, to 135p. Elsewhere, ETR declined 11 to 363p on revised rights-issue rumours and Westland encountered further support and put on 4 more to 135p, while other bright spots included United Engineering, 5 to the good at 142p, and Laird, 2 better at 113p.

The chairman's warning of reduced profits from milk sales unsettled Unigate, 7 lower at 105p. Other dairy concerns tended lower in sympathy. Northern dipped 7 to 146p, while Grand Metropolitan, shed a

couple of pence more to 188p. Pilkington shed 4 to 243p, but BOC hardened 2 to 95p as did Beecham, to 135p. Elsewhere, ETR declined 11 to 363p on revised rights-issue rumours and Westland encountered further support and put on 4 more to 135p, while other bright spots included United Engineering, 5 to the good at 142p, and Laird, 2 better at 113p.

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In Shipping, P & O Deferred rallied 3 to 125p after the previous day's sharp setback on the interim results.

In Textiles, further consideration of the lower first-half profits clipped 6 more from Montfort (Knitting Mills), 66p, but Youghal, 7p, recovered a penny of the loss of 2 which followed the discouraging interim statement. Call option business helped Bond Street Fabrics, 2 better at 28p, while support was also noted for Harold Ingram, 3 firmer at 21p. Allied added 2 more to 106p, while Dawson International picked up a similar amount at 115p, but George Spence eased that much to 20p on the interim results, while Terra-Consulate dropped 5 to 23p.

Golds turn easier

The recent boom in South African Gold shares came to a halt as a bout of profit-taking, a marginal decline in the bullion price and general lack of fresh buying interest combined to leave prices sharply lower.

The lack of interest reflected the absence of many dealers owing to the Jewish holiday.

The unchanged Minimum Lending Rate decision made little impression on Properties which displayed no set trend in thin trading. Big hopes continued to bolster Rush and Tompkins, 3 better at 27p, while M. P. Kent gained 5 to 79p; the latter's results are due next month. Among Hong Kong issues, Asia Land stood out at 20p, up 8, while Hong Kong and Kowloon Wharf ended 10 higher at 191p. The leaders softened on lack of fresh support, Land Securities easing 2 to 245p, while Brindon touched 71p before closing a penny better at 69p following details of the return to profitability in the first-half year.

Fresh hopes of a bid from far-eastern sources lifted Dunlop to 30p. Other Motor Components, however, trended to lower levels. Dowty easing 3 to 244p and Flight Refuelling to 247p, the latter on profit-taking.

The market fell away from the outset and continued to drift lower throughout the day before steady in the after-hours' trade. Consequently, the Gold Mines index gave up 13.1 to 448.8, its first decline for eight trading days.

Among the heavyweights, "Angold" were particularly weak and dropped 11 to 574p, while falls of about a point were seen in Western Deep, 268p, President, 223p, and Western Holdings 271p. Harmony 6 to 51 ahead of the dividend announcement. In the medium and lower-priced issues, Zandpan gave up 39 to 622p and Grootevele 23 to 580p.

South African Financials were marked down in line with Golds. Gencor dipped 25 to 925p, Anglo American Corporation 15 to 745p and De Beers 12 to 478p.

London-based Financials staged a late rally after losing ground early on. Tanks put on 9 to 344p in response to vague bid rumours, while Gold Fields put on 5 to 575p and Charter hardened 3 to a year's high of 250p.

Financials staged a fresh advance following good demand from Kuala Lumpur and Singapore.

Tin featured with a further gain of 13 to a 1980 high of 125p, while rises of 10 were common to Berjuntai, 275p, and Petaling, 335p. Idris moved up 12 to 132p.

Lord Halifax leaves £2.5m

THE Earl of Halifax, the racing peer whose horse Shirley Heights won the 1978 Derby, left estate valued at £2.5m in his will published yesterday.

Lord Halifax, friend of the Queen and one of Yorkshire's largest landowners, died in March after a major operation, aged 67. After a few small bequests, the bulk of his estate, valued at £2,478,556 net, has been left to his wife and family.

NEW HIGHS AND LOWS FOR 1980

The following shares quoted in the London Stock Exchange rose and fell for 1980.

NEW HIGHS (121)

Amalgamated Engineering Co., Bantam Co., Building Co., Drapery & Stores Co., Engineering Co., Hotels Co., Leisure Co., Property Co., Textiles Co., Oil & Gas Co., Overseas Co., Mines Co.

NEW LOWS (28)

Massive Ferries Co., Beers Co., Building Co., Chemicals Co., BASF AG, Stores Co., Steinberg Engineering Co., Amalg. Power Brokers, Ductile Johnson & Pritchard (Clay), Foods Co., Alpine Hides, Johnson & Barnes, Baker McConnell, British Vitas, H. J. Heinz, Hobbs Brothers, Watson (R. K.), Tom Hill, Shoes Co., Textiles Co., Spencer (G.), Textiles Co., Trusts Co., Lamont Hedges.

RISES AND FALLS YESTERDAY

Up Down Same

British Funds ... 77 77 77
Corp. Bonds ... 200 200 200
Foreign Bonds ... 200 200 200
Financials ... 200 200 200
Offices ... 126 126 126
Plantations ... 2 2 2
Miners ... 63 63 63
Others ... 43 43 43
Totals ... 575 575 575

FT-ACTUARIES SHARE INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS

Figures in parentheses show number of stocks per section

	Thurs., Sept. 11, 1980		Wed., Sept. 10	Tues., Sept. 9	Mon., Sept. 8	Fri., Sept. 5	Year ago (approx.)		
	Index No.	Day's Change %	Est. Earnings Yield % (Max.)	Gross Div. Yield % (Act. at 30%)	Ext. P.R. Radio (No.)	Index No.	Index No.	Index No.	Index No.
1 CAPITAL GOODS (171)	292.39	-0.2	15.43	5.6	7.82	292.94	291.19	285.80	286.35
2 Building Materials (28)	257.54	-0.5	17.96	6.6	5.58	258.98	254.89	253.14	255.75
3 Contracting, Construction (27)	428.90	-0.2	21.67	5.6	5.48	429.75	424.63	422.38	422.06
4 Electricals (17)	391.90	-0.8	10.84	2.99	2.77	892.06	861.03	864.94	862.65
5 Engineering Contractors (11)	349.33	+0.2	17.80	7.44	7.09	348.62	346.63	341.91	338.73
6 Mechanical Engineering (72)	186.38	-0.3	15.90	7.13	7.67	186.65	185.45	182.91	187.44
7 Metals and Metal Forming (16)	167.73	-0.3	21.00	10.02	5.69	168.81	167.33	166.87	167.09
8 CONSUMER GOODS (14)	252.74	-0.2	14.82	4.98	4.72	252.25	252.34	247.43	248.67
9 DURABLES (49)	350.70	-0.5	12.38	3.54	3.26	352.77	350.88	348.86	348.06
10 Lt. Electronics, Radio, TV (4)	390.70	-0.5	12.36	3.29	3.02	390.90	382.86	384.00	382.86
11 Household Goods (14)	88.91	-0.1	27.05						



FINANCIAL TIMES

Friday September 12 1980

BELL'S
SCOTCH WHISKY
BELL'S

French move on UK rebate

BY JOHN WYLES IN BRUSSELS

ANGLO-FRENCH diplomatic hostilities look likely to be as sharp in the autumn as they were in the spring. France launched yesterday an attempt to win powers to block the UK's hard-won rebates from the EEC budget.

There is no suspicion that France is trying to tear up the end of May agreement, which should cut more than £20m off Britain's EEC budget bill by the end of 1982.

But French officials admit privately that France wants a lever to ensure that the UK will agree to Community farm price rises acceptable to Paris, before the French presidential elections next April.

Under the May agreement, Britain's 1980 rebate of £771m will be released next year, with two-thirds of the money nominally earmarked as Community aid for British public sector spending programmes.

The British need most of this rebate to be paid before the end of the current financial year next March, and failure to

obtain it would be deeply embarrassing for the Government. Only this week the UK Treasury made clear that its expectation of a lower public sector borrowing requirement over the next six months are partly based on prompt receipt of the EEC money.

Exchanges

At a meeting of the Committee of Permanent Representatives here yesterday, the UK signalled that it would bitterly oppose the French bid for veto powers.

The discussion now switches to the first Foreign Ministers Council of the autumn next Monday and Tuesday, when there could be some sharp exchanges on the subject between Lord Carrington, the UK Foreign Secretary, and his French opposite number, M. Jean Francois Poncelet.

Yesterday's preliminary skirmish was particularly worrying for the UK because West Germany took broadly the same position as France in insisting

that there must be unanimous approval by member states on the release of monies for the UK.

West Germany says its own domestic budgeting could be upset if, as the largest contributor to the EEC budget, it has no powers to control the flow of money to the UK.

The Commission position, supported by the UK, is that all that is needed is a consultation process between member states, which leaves the Commission free to decide the timing and amount of each payment to the UK.

Until the Nine have agreed on a procedure and on the types of programmes qualifying for aid, there can be no passage of a regulation to implement the May agreement. The use of qualified majority voting may be a possible compromise, but it is one which the UK would be reluctant to accept because payments could still be blocked by a coalition of EEC partners.

Other points of tension between Britain and France have also emerged this week because

France is blocking possible agreements covering New Zealand butter and lamb exports to the Community. The butter issue will be raised by Lord Carrington next week, and the UK is demanding a special meeting of Farm Ministers to break the deadlock.

• Mrs. Margaret Thatcher in an interview on French television last night repeatedly stressed her desire for friendship and co-operation with France.

"We've been through a great deal together," she said. "We have entente. We must continue to get on together and we must co-operate."

The Prime Minister, who is to visit France next week, chided her interviewers for "trying to find differences between us."

Some candid exchanges had taken place over the EEC budget, she said, but these problems were small compared with the common interests of Britain and France.

"We can go ahead together, and it is my purpose that we shall, to our mutual benefit."

Action in docks may be averted

By PAULINE CLARK

HOPES OF AVERTING a national dock strike over redundant dockers in Liverpool rose yesterday when the National Dock Labour Board told Liverpool employers that any decision not to re-employ the men would be "unprecedented."

Mr. Tom Cronin, national docks secretary in the Transport and General Workers Union, said as he left the national board meeting in London he thought the statement was "a very good sign" that a solution would be found ahead of a national delegate conference of dockers on Monday.

"I think our people will face up to the reality of the situation and will recognise that the board have endeavoured to solve the problem."

Dockers leaders in the TGWU have warned that a dock strike could spread rapidly from next week unless Liverpool port employers agree to re-employ 180 dockers threatened with redundancy.

Liverpool employers have said that they cannot afford to take on any more surplus labour. The dockers fear that the men will be put on the Temporary Unattached Register, which has only been used in the past for disciplinary purposes or short-term redundancy.

Liverpool port employers yesterday convened a special meeting shortly after the national board reached its decision — so bypassing the local dock labour board which would normally channel through decisions taken by the national board.

Mr. James Fitzpatrick, chairman of the Liverpool Port Employers Association and also a member of the National Dock Labour Board, said last night that no conclusion had been reached and a further meeting would take place this morning.

But he said, the Liverpool employers were "mindful of the need to take all steps possible to avoid a national strike."

At the same time, however, the employers had grave reservations about how they could carry any extra cost.

Following the Government's agreement on Wednesday to add another £1.8m to its previous £3m loan to British ports, national employers are believed to be considering raising severance pay for dockers.

Mersey Docks and Harbour Commission, the biggest employer in Liverpool, already carries 800 dockers on its books for whom there is no work.

THE LEX COLUMN

Turner and Newall retrenches

Index rose 1.2 to 503.0

Electra's portfolio should have been liquidated at market prices, perhaps leaving shareholders with a stake in its unquoted investments. The answer depends on whether one believes that investment trusts still deserve any role in the financial markets.

United Biscuits

With volumes static in main markets, United Biscuits has produced unchanged pre-tax profits of £16.1m at the half-way stage. Biscuit trading profits have improved slightly, but clearly if it has recovered little of the £54m lost due to industrial action and bad weather in the comparable period in 1979 — mainly in the biscuit business. Volume in branded sales has fallen 6 per cent and market share has been squeezed by about 1 per cent point. However this has been counterbalanced by a 5 per cent gain in own label brands. Elsewhere, fast food profits are down while frozen food remains in loss. The contribution from the recent acquisition, Speciality Brands, accounts for much of the increase in trading profits in North America.

Judging by the initial orders, the all-important Christmas trading period should hold up well, the interest charge of £43.7m is set to come down in the second half, following the All-Share Index is near its all-time high, when the average discount on investment trust shares has narrowed from around 30 to 22 per cent and when the small company sector — in which Electra specialises — has become highly fashionable. So there is nothing wrong with its timing. The offer was underwritten yesterday at a discount of about 21 per cent to net asset value, and since Electra was selling at a discount of only about 15 per cent before the news, there was no shortage of takers.

The arguments in favour of the deal are that Electra has come to represent too large a proportion of Globe's gross assets (about a fifth) and that large cross holdings of this kind are undesirable. Moreover, Electra has gathered quite a following in the stock market, and institutions have complained in the past that the shares have not been sufficiently marketable. A free scrip or rights issue in Electra shares would have been taxed as a distribution.

On the other hand, the sale brings £31m of new cash into a sector which is still too big for its own good, despite its contraction in recent years. And it dilutes Globe's assets by 5 per cent, which will be a straight loss for those of its shareholders who do not take up the offer.

The question is whether

64 per cent

is a prospective p/e of about 11.5, fully taxed, and a yield of about

4 per cent

is a reasonable price.

Continued from Page 1

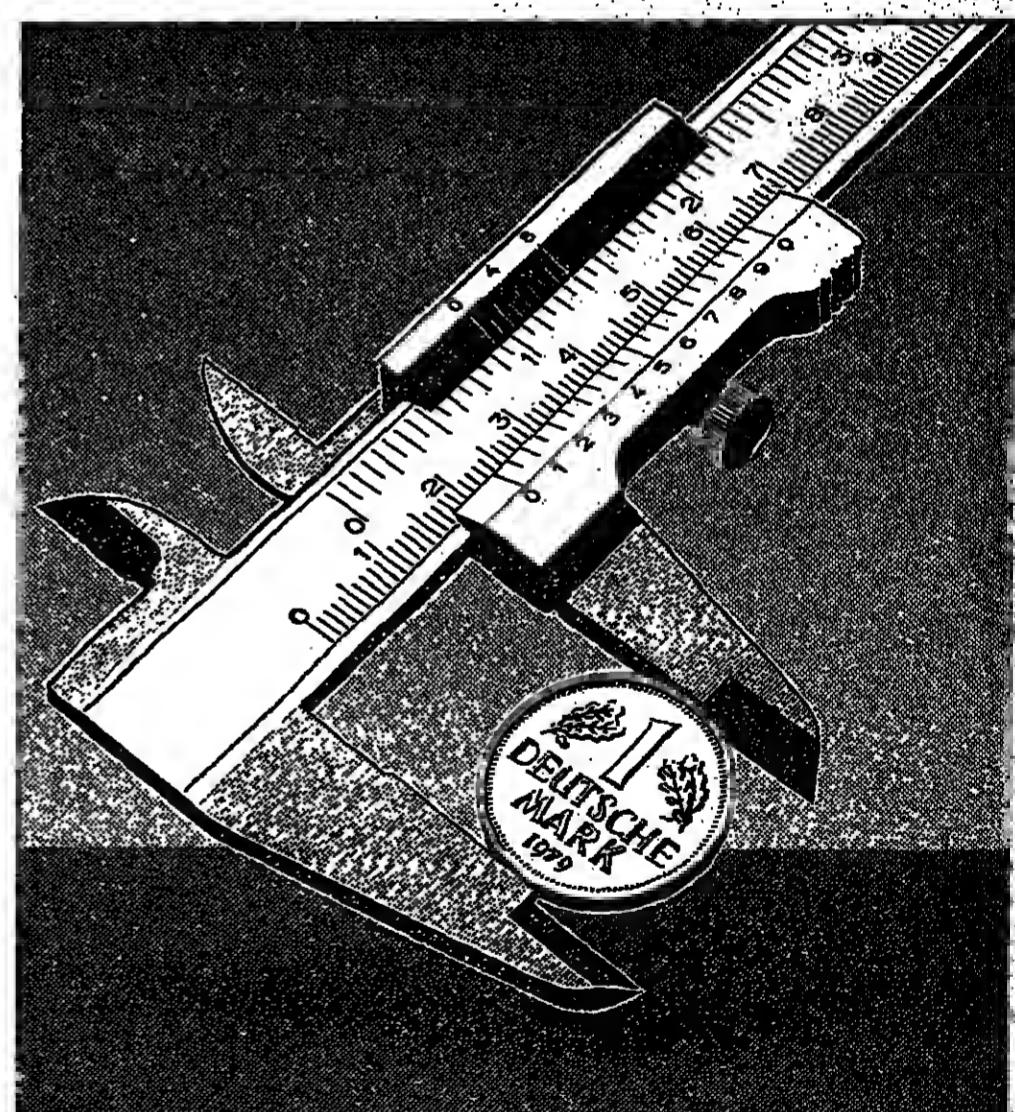
DT. Loss

account of the high cost of the transfer of the Rover body operations to Cowley and the move of TR7 assembly to Solihull in the first half, as well as the closure of the Abingdon MG plant and the ending of car assembly at Canley.

In addition to redundancy costs, BL Cars' sales performance in the UK so far has been below target. Against the expected 22 to 23 per cent, its market share in the first eight months was only 17.3 per cent — and some of this was gained because of expensive "cut price" offers.

While exports have held up in unit terms, sales have been won at the cost of severely reduced margins of profit, the only way BL could cope with the strength of sterling compared with other major trading currencies.

Sir Michael is expected to comment today on the size of the interest payments BL is being forced to endure because of the high cost of the money which it borrows at commercial rates.



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Replies from more than 10,000 members to a Lloyd's questionnaire show that more than 98 per cent of the membership favours a new Act of Parliament. A general meeting of members is to be called for November 4 in the Albert Hall.

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Callaghan repeats call to Thatcher

MR. JAMES CALLAGHAN angrily repeated his demand to Mrs. Margaret Thatcher yesterday for recall of Parliament to debate unemployment and the economy.

His call came as the executive of the National Union of Mineworkers voted to put the union's considerable political weight behind a campaign aimed at forcing the Government to change its policies or resign.

Mr. Callaghan accused the Prime Minister of a "peremptory dismissal" of his first request to reconvene the Commons on September 23.

Even if no policy changes were to be announced, he told Mrs. Thatcher in a further letter, "you should be prepared to listen to what MPs have to report about the deteriorating position in their constituencies, and to consider changes in policy that will be put forward."

The Opposition Leader said that Mrs. Thatcher's arguments that no emergency debate was necessary because Parliament had discussed unemployment in July were unconvincing.

The latest money-supply figures showed an increase far above the Government's targets. "Ministers should tell Parliament what will be the consequences of this gross excess."

Mr. Joe Cormley, the NUM president, said after his executive meeting that its plan was to mobilise the miners, then other trade unions, then the electorate, against the Government.

Liberal conference reports.

Page 9

Vauxhall's Luton workers vote to accept 8% pay increase

BY PAULINE CLARK, LABOUR STAFF

MORE THAN 7,000 hourly paid workers at the Vauxhall motor company plant in Luton voted by almost two to one in a secret ballot yesterday to accept a pay offer of 8 per cent.

This is seen as a further indication of car workers' reluctance this year to become involved in a pay confrontation in the face of widespread short-time working and recession in the motor industry.

But the way ahead for pay negotiations in Vauxhall, planned to start in Coventry today, remains unclear because of last week's vote at a mass meeting by Ellesmere Port workers to reject the offer.

Vauxhall was confronted with an 11-week strike last year when its Ellesmere Port workers

fought a 17 per cent package in spite of the offer being accepted in Luton and Dunstable.

Transport and General Workers' Union convenors at Ellesmere Port, the company's biggest plant, said yesterday that there was strong feeling that the offer was not high enough.

Union leaders at the plant reiterated their disapproval of plant-by-plant voting.

Yesterday's 6.8 per cent vote by Luton in favour of acceptance follows a 5.8 per cent vote to accept in another secret ballot earlier this week of 4,500 workers at the company's Dunstable truck and van plant.

These were the first secret ballots to be held on pay in the history of negotiations with

Page 9

the 23,000 Vauxhall workforce. The narrow result at Dunstable coupled with the low turnout at the Ellesmere Port mass meeting — only 500 out of 3,000 turned up — can only increase the negotiators' difficulties in the TGWU and the Amalgamated Union of Engineering Workers when they formally meet employers for first time today.

The company says that after a £31m loss last year and the slowdown in car sales there are no funds to improve the offer.

The offer includes an 8 per cent increase on basic pay and extra bollards which are said to bring the value of the total package to 9.5 per cent.

Shell claim includes a £1.2m

allowance for first secret ballots to be held on pay in the history of negotiations with the 23,000 Vauxhall workforce. The narrow result at Dunstable coupled with the low turnout at the Ellesmere Port mass meeting — only 500 out of 3,000 turned up — can only increase the negotiators' difficulties in the TGWU and the Amalgamated Union of Engineering Workers when they formally meet employers for first time today.

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